

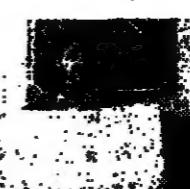
**Atlantic alliance**  
Nato in search of a broader vision  
Page 12



**Young pretender**  
Rudolf Scharping  
German opposition leader  
Interview: Page 32



**The acid rain row**  
UK's record tarnished by awkward diplomacy  
Page 12



**Clinton's next target**  
Can warfare replace negotiations?  
Page 32



# FINANCIAL TIMES

TUESDAY AUGUST 31 1993

D8523A

## US troops detain UN staff in raid on Somali compound

Crack US troops stormed two aid compounds in the Somali capital Mogadishu and detained foreign UN staff in an assault aimed at top lieutenants of fugitive Somali leader Mohamed Farah Aideed. Jimmie McKinnick of the British charity Save the Children Fund called the raid "another blunder" by troops "with no experience in Somalia". But the UN denied the raid was bungled and criticised aid staff for living in buildings they were not authorised to use.

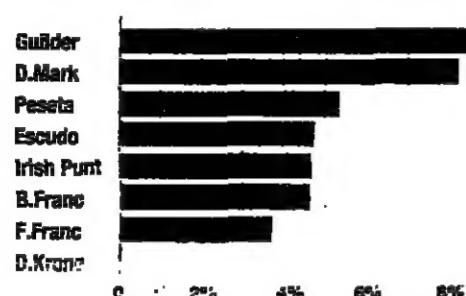
**Delors seeks move to save Maastricht:** European Commission president Jacques Delors warned that unless there was a bold "new initiative", the Maastricht treaty and its vision of economic and monetary union would be a dead letter. Page 14

**ANC apologises for abuses:** The African National Congress apologised for abuses, including torture, detention and murder, in detention camps it operated in the 1980s.

**Ex-side to Greek PM accused:** Nikos Gyzakis, former senior aide of Greek prime minister Constantine Mitsotakis, was charged with being involved in a plot to tap the phones of opposition politicians.

**European Monetary System:** A renewed bout of pressure on the French franc, Belgian franc and Danish krone put more strain on the exchange rate mechanism's grid at the end of last week. At the close on Friday, some 8.13 percentage points divided the weakest currency in the system - the Danish krone - from the strongest - the Dutch guilder. The permitted fluctuation is 15 percentage points. Foreign exchange analysts believe the weaker ERM currencies could come under more pressure unless their interest rates are cut. Currencies, Page 27; Economics Notebook, Page 15

**EMS: Grid** August 27, 1993



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. After the reform of the exchange rate mechanism on August 2, 1993, one member currency can rise against another by as much as 15 percentage points in the system's grid. The exception is the divergence between the D.Mark and the Dutch guilder, which remain tied to each other in a 2.25 per cent band.

**Boardroom split at TNT:** Tensions at the top of Australian transport group TNT surfaced in a boardroom split with the abrupt resignation of five directors, including founder Sir Peter Abeles. Page 15

**Jackson calls off third concert:** Singer Michael Jackson, accused last week in the US of sexually abusing a child, called off a concert in Singapore after collapsing backstage with acute migraine. It is the third concert he has postponed on a South-East Asian tour.

**Hoehst earnings slide 31%:** Weak domestic demand and restructuring costs were blamed by Hoehst, German chemicals group, for a 31 per cent slump in first-half earnings. Page 15

**'No change' in French economic policy:** The French government had no intention of "changing the direction" of economic and financial policy, economy minister Edmond Alphandery, said as the unemployment rate edged slightly higher to 11.7 per cent in July. Page 14

**Haiti has new PM:** Businessman Robert Malval was sworn in as Haiti's prime minister by exiled president Jean Bertrand-Aristide, moving the nation closer to restoration of democracy.

**Rio shanty massacres:** Hooded gunmen opened fire on residents of a shanty area of Rio de Janeiro, Brazil, as they went to work, killing 21 people, according to a television report.

**Moscow bomb kills businessman:** A Greek businessman, identified only as N. Ladidis, was killed by a bomb which exploded in a car outside a hotel in the centre of Moscow.

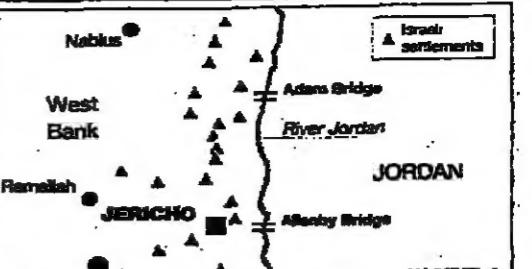
**Russian troops to pull out:** Russian troops are to be withdrawn from Lithuania, in a move that should help restore relations between the two countries. Page 3

**Flat TV screen unveiled:** Matsushita of Japan launched a television screen which makes it possible to build a 36cm set less than 10cm thick.

STOCK MARKET INDICES	STERLING
Tokyo Nikkei 20,912.85 (+121.01)	New York bond 1.491
New York Stock Exchange 3649.30 (+8.67)	
S&P Composite 467.80 (+1.26)	
US LUNCHEONITE RATES	
Federal Funds 3.1%	DM 1.6745 (1.664)
3-mo T-bills 3.08%	Fr 5.8555 (5.8255)
Long Bond 101.11	Fr 1.4725 (1.4685)
Yield 8.11%	Y 103.80 (103.8)
Gold	
New York Comex 377.33 (372.11)	Tokyo close Y 103.80
Dec	London markets closed

Austria	Spain	Germany	Denmark	Italy	Portugal	Malta	Lithuania	S.Africa	SR11
Barclays	101.250	Greece	D432.20	Malta	Lm16.60	S.Africa	SR11		
Barclays	29.65	Hungary	D430.00	Morocco	M0113	Singapore	SR10		
Barclays	129.00	Iceland	R115	Neth	R 3.75	Streng Rp 1.45			
Barclays	102.00	Hungary	R101	Niger	R 3.75	S. Korean	SR10		
Barclays	102.00	Iceland	R401	Nigeria	R 3.75	S. Korean	SR10		
Cyprus	CC1.45	Iceland	R401	Nigeria	R 3.75	S. Korean	SR10		
Czech Rep	CC1.45	Iceland	R401	Oran	R 3.75	S. Korean	SR10		
Danmark	DK1.15	Jordan	J01.50	Poland	R35	S. Korean	SR10		
Egypt	E1.50	Jordan	J01.50	Portugal	R22.00	Turkey	SR10		
Finland	H-112	Lebanon	US1.25	Portugal	E215	Turkey	SR10		
France	FF9.00	Lu	U-1.25	Qatar	Q12.00	UAE	SR10		

The changing shape of war and peace in the Middle East



Extremists from both factions threaten violent opposition to historic agreement



Associated Press  
Israeli foreign minister Shimon Peres commends the peace agreement to a stormy parliamentary session

## Norway plays the 'back-door' mediator

By Karen Fossli in Oslo

CLANDESTINE meetings on Norwegian farms and in the private homes of Norwegian officials helped secure the interim agreement on resolving the Middle East conflict, Norwegian officials said yesterday.

Mr Johan Joergen Holst, foreign minister, said his country's role as a "back-door" mediator was central to what he described as a historic breakthrough.

"Crucial" meetings between Norway and Tunisia took place between April and August this

year, although Norway's involvement in the peace process began years earlier. In all, 25 meetings took place, all with the blessing of Washington, Mr Holst said.

Five Norwegian representatives, including two married couples, made up a special mediating team. Mr Holst was assisted in the meetings by his wife, Ms Marianne Holst, a foreign policy researcher, and Mr Jan Egeland, secretary of state in the foreign ministry. Also involved were Mr Terje-Roed Larsen, head of Norway's Trade Union Centre for Research and Documentation, and his

wife, Ms Mona Juml, who works in the foreign ministry.

"The agreement will be signed when the time is ripe, and I tend to believe this could be in a matter of days," Mr Holst said yesterday.

Norway gained the trust and confidence of both the Palestine Liberation Organisation and Israel as the independent, secret mediator largely because of its long-standing traditional ties to Israel's Labour party, earlier meetings with PLO leader Yasser Arafat and status as a founding member of Nato.

Mr Peres and Mr Rabin were speaking hours before an extrar-

inary session of the Israeli cabinet which was expected to approve the peace plan by an overwhelming majority.

The beginning of the end to the 100-year conflict between us and the Palestinians is coming," Mr Peres told parliament.

A senior official of the Palestine Liberation Organisation confirmed the agreement and said it could be signed within 48 hours.

Israel welcomed the move but Palestinian and Israeli extremists condemned it and warned of violent opposition.

In Washington, US president Bill Clinton sounded a cautious note. He warned that apparent good news in the Middle East had often turned into disappointment in the past, adding: "We've still got a long way to go."

The agreement is a comprehensive package providing for:

• A five year interim period of self-rule for 1.8m Palestinians in the territories occupied by Israel since the 1967 Arab-Israeli war.

• A partial Israeli military withdrawal from the occupied Gaza Strip and an undefined enclave around the West Bank town of Jericho;

• Mutual recognition between Israel and the PLO.

If signed, and not delayed by Israeli and Palestinian extremists, the plan could hasten progress towards a comprehensive Middle East peace agreement between Israel and all its Arab neighbours.

Mr Rabin told ministers it was "great step forward to advance Israel towards peace with all the neighbouring states and especially Palestinians. I believe this will happen."

The Palestinians will be granted full authority over their internal affairs including policing in Gaza-Jericho but will have lesser powers in the rest of the West Bank.

Jericho, a small dusty town in the parched Jordan Valley will become the administrative capital for the expanded elected Palestinian authority. Bethlehem will be the site of the lesser authority governing the rest of the West Bank.

Israel will redeploy its troops out of populated centres in Gaza-Jericho but will remain to provide a security role for the estimated 6,000 settlers living on the outskirts of Gaza and Jericho.

Israel will keep full control of occupied Arab East Jerusalem, the Israeli settlements and the Israeli-Jordanian and Israeli-Egyptian border crossings at least until talks begin on permanent arrangements two years after the interim agreement is signed.

Continued on Page 14

## EC set to renew pressure on Japan over car exports

By Andrew Hill in Brussels

EUROPEAN COMMUNITY trade negotiators will renew pressure on Japan this week to rein in car exports to the Community, in the light of worsening monthly figures for new car sales in Europe.

European Commission officials fly to Tokyo today to persuade Japan to improve on the commitment made in April to cut exports by 9.4 per cent this year.

The Japanese have hinted they are ready to agree a further reduction, so Thursday and Friday's discussions will focus on the scale of new cuts. EC officials have not revealed their new target, but after meeting the Japanese last month, they were hoping for a 15 per cent reduction this year.

The Commission says sales figures released or confirmed since the inconclusive Brussels meeting show the situation has worsened. According to one Commission official, there would now have to be "an incredible boom in the second half of the year" to fulfil the Japanese forecast that 1993 sales will decline by 12 per cent. The same officials said even the Commission estimate of 16 per cent - in line with industry forecasts in July - was "deceiving an optimistic number."

## French stance 'could sink Gatt talks'

By David Buchan in Paris, David Dodwell in London and Ariane Genillard in Bonn

LEADING trade negotiators expressed concern in Geneva yesterday that France is bent on undermining the Uruguay Round of talks on world trade liberalisation.

In the last week, DRL, the UK-based automotive analyst, has forecast a 16 per cent decline in west European sales of new cars this year. Volkswagen and Renault have announced poor financial results for the first half of the year, and Nissan, the Japanese manufacturer, has said its UK plant may not achieve the rise in output forecast for this year.

The European Automobile Manufacturers' Association plans to release provisional figures for August sales shortly. "A little upturn in the UK has certainly not been enough to offset the terrible picture everywhere else," said a spokesman yesterday.

Under the terms of a 1991 "understanding" between the EC and Japan, Tokyo and Brussels agree informal annual limits on the export of cars and light commercial vehicles to the EC, to allow the Community to gradually open its market to full competition. The 1991 deal does not directly cover Japanese vehicles manufactured in Europe.

Continued on Page 14

## TENDER ANNOUNCEMENT

### CAIRO SHERATON HOTEL TOWERS & CASINO

In the context of the Egyptian Government privatisation programme, the Egyptian General Company for Tourism and Hotels ("EGOTH") announces the sale and commencement of formal tendering for the Cairo Sheraton Hotel, Towers & Casino, a 9-royal suite, 104-suite and 547-room five-star hotel located in central Cairo.

An Information Memorandum describing the Hotel and a separate Bid Document may be obtained from Misr Iran Development Bank ("MIDB"), the exclusive financial advisor to EGOTH. Requests for either of these documents must include a brief description of the areas of activity of the interested bidder. Written requests should be sent to Misr Iran Development Bank, attention: Dr. Al-Motaz Mansour, Managing Director.

Bids will be due on October 4, 1993.

## Financial Advisor

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World Stock Markets

## NEWS: INTERNATIONAL

# Moslems cast doubt on peace prospects

By Laura Silber in Geneva

MR Alija Izetbegovic, Bosnia's president, yesterday cast doubts on the prospects of reaching a peace agreement when talks resume today in Geneva, saying "he felt like a thirsty man sent to find water in the desert".

Mr Izetbegovic, a Moslem, is due to meet his Serb and Croat adversaries after international mediators set this week's deadline for them to endorse the republic's partition.

A UN official yesterday warned against any side seeking "radical" concessions instead of minor territorial adjustments of the package put forward by peace envoys Lord Owen and Mr Thorvald Stoltenberg. "Those concessions and the whole package are not going to stay on the table indefinitely," said the official, adding "bits and bobs are one

thing but whole shopping lists are another".

The next days would determine whether the peace was to be given a chance or whether there was to be an intensified conflict, the official said.

Bosnia's ruling assembly rejected the "compromise package" at the weekend for failing to restore government control over territory that was mostly Moslem before the war. The assembly also criticised the plan for failing to provide sufficient Nato and US guarantees that it would be enforced.

After his assembly backed the plan, Mr Radovan Karadzic, the Bosnian Serb leader, repeated threats that the Moslems would be left with nothing if they rejected the offer.

Bosnian Croat leaders said they would seek some minor changes in the plan, reported by Lord Owen last week. The settlement was the best deal he could salvage for the Moslems, Bosnia's biggest ethnic group comprising 44 per cent of the pre-war population.

But Mr Izetbegovic, speaking after yesterday's talks were postponed until today because the Bosnian delegation had difficulties in leaving Sarajevo, was reported to have said: "Our people need peace, and the proposals being offered are worse than war."

According to the UN protec-

tion force, which also monitors the border, about 4,000 trucks

make the crossing in both directions every week. Vehicles carrying oil products, construction materials and spare parts for heavy machinery have been spotted, but not stopped.

The 38-member sanctions assistance mission, made up of customs officers from several countries, encourage the Macedonian customs service to inspect loads crossing the border. But it has no authority to enforce the sanctions.

As measures to enforce sanctions against Serbia and Montenegro have tightened along the Danube and Serbia's border with Bulgaria, Macedonia has become the main supply route for the rump Yugoslavia.

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"Once in a while the customs will follow our suggestions, but whole days go by when no trucks get inspected," said Mr Gordon Evers, a Canadian cus-

tom official leading the SAM team.

The rail link between Athens and Belgrade is still in operation. Two or three freight

trains leave Skopje every night and tanker trains carrying oil

head north several times a week.

Macedonia, which was admitted to the UN earlier this year, has formally backed the embargo against Serbia, its main trading partner. The government claims that the sanctions cost the Macedonian economy more than \$1.2bn (£810m) last year.

However, government officials argue that the economy is

still battered by the loss of trade

with Serbia, together with the effects of more than a year of diplomatic isolation, that it cannot be expected to apply sanctions fully unless compensation is guaranteed.

"We ask the UN about compensation and they refer us to the European Community. There's no money in sight, but we have to cope with another 15 per cent fall in industrial output this year and an unemployment rate of more than 30 per cent," says a government economic adviser.

Macedonian officials admit,

too, that their enthusiasm for complying with sanctions has been diluted by delays in the arrival of Ecu10m (£7.64m) in

EC aid, promised last December.

Half of that amount is being contributed by member states on a bilateral basis, with the rest provided by the European Commission.

The government also claims

it is being blackmailed into shipping oil to Serbia by Greece, which is Macedonia's main source for oil supplies.

According to a senior Macedonian official, Greece last month threatened to cut off all oil shipments to Macedonia unless half the supply from the northern Greek port of Thessaloniki, amounting to more than 80,000 tonnes monthly, was sent on to Serbia.

# As peace hopes fade attention again focuses on sanctions against Serbia

# Macedonia reluctant to plug gaps

By Kerin Hope

The trucks cluster each evening in lay-bys close to Macedonia's border with Serbia, waiting for UN sanctions monitors to go off duty. But even if the monitors stay up late, the drivers, keeping in touch through walkie-talkies, can choose from dozens of unwatched tracks to cross the frontier.

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# Red Cross to toughen stand over war crimes

By Frances Williams in Geneva

MR Cornelio Sommaruga, president of the International Committee of the Red Cross, warned yesterday that modern warfare would descend into "absolute chaos" if governments did not stop violations of humanitarian law.

Opening a three-day conference in Geneva on the protection of war victims, Mr Sommaruga stressed that signatories of the 1949 Geneva conventions and the 1977 protocols protecting non-combatants were committed not only to upholding the rules themselves but to ensuring others also did so.

The ICRC and the Swiss government, depositary state for the conventions, called the conference at a time of mounting violations of international humanitarian law. Red Cross and United Nations aid officials have described the fighting in former Yugoslavia as

the most savage in recent memory, but many other conflicts reveal a similar picture of carnage and brutality.

The ICRC is particularly alarmed by two new developments: the targeting of civilians as a war objective and the obstruction of humanitarian relief efforts, including attacks on aid workers and contempt for the Red Cross emblem.

Ministers and officials from some 160 countries attending the conference are expected tomorrow to endorse a declaration backing outside intervention to prevent violations of humanitarian law and supporting UN moves to establish a permanent war crimes tribunal.

The ICRC, which monitors the Geneva conventions, admits it faces a paradox. While urging signatory states to enforce the conventions, it maintains a neutral stance that prevents it from exposing specific wrongdoing or giving

evidence to a war crimes tribunal. "If they thought we were there to collect information they would not allow us to fulfil our mandate," Mr Sommaruga said recently.

However, this policy is being debated within the ICRC, which has been stung by criticism that it was slow to reveal the existence of detention camps in Bosnia.

At the same time there is no intention to emulate the UNHCR, which has ruthlessly exploited media coverage to shame the warring factions in Bosnia into allowing aid convoys through.

Another paradox is that many of those involved in current mainly civil, wars – and most in need of reminding of "elementary ethics," as Mr Flavio Cotti, the Swiss foreign minister, put it last week – are not attending the conference. Invitations went only to UN members and observers.



A young Bosnian Moslem girl beside the grave in Mostar of her brother, who died in fighting earlier this year

# Serbs count human cost

By Laura Silber

THE headlines in Belgrade newspapers each day reflect a human tragedy as the Serbian economy suffers under the weight of United Nations sanctions. "Babies are dying," one says, while others claim that "starving pensioners are committing suicide" and "grocery store shelves are bare".

After months of virtually ignoring the west, Serbian leaders have launched an offensive to get sanctions lifted on humanitarian grounds. Mr Slobodan Milosevic would be rewarded for destroying Bosnia and creating Greater Serbia.

Russia has called for sanctions to be eased if progress is made on partition but the US says it is far too early even to discuss such measures. Proponents of sanctions on Serbia are convinced that they represent the only means of containing an aggressive state, which is now a regional military power.

However Mr Slobodan Jovanovic, Serbian foreign minister, warned that "sanctions have become the biggest generator of instability in the Balkans". Serbian officials point to a growing number of countries hit by 15 months of sanctions on Serbia: Greece, Romania, Bulgaria, Ukraine, and Hungary have all suffered large losses, while officials from Macedonia say some

tions are harming the former Yugoslav republic even more than Serbia, its northern neighbour.

The imposition of sanctions against Serbia has proved to be one of the few issues on which the west was united. But removing them looks likely to be yet another divisive issue.

THE FINANCIAL TIMES

Editor: Richard Lambert. The Financial Times (Europe) GmbH, Nibelungenplatz 3, 60318 Frankfurt am Main, Germany. Telephone +49 69 156 850. Fax +49 69 156 84461. Telex 616193. Reprographics: D. V. M. Druck-Vertrieb und Marketing GmbH. Admiral-Rosenstrasse 35, 63263 Neu-Isenburg (owned by Hartung Lammert). Editor: Richard Lambert.

The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Shareholders of the Financial Times (Europe) Ltd. The Financial Times (Europe) Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE

Publishing Director: J. Rollin. 168 Rue de Rivoli, F-75204 Paris Cedex 01. Telephone (01) 4257 0621. Fax (01) 4257 0620. Printed: S.A. Nivelles. 150, Rue de la Côte, B-1510 Nivelles. Editor: Richard Lambert. The Financial Times (Europe) Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

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THAT RAISES  
PARTNERSHIP TO  
A HIGH ART

Photographed by Annie Leibovitz

1993

## Row splits Italian investigators

By Haig Simonian in Milan

MR Francesco Saverio Borrelli, the leading magistrate behind Italy's 18-month political corruption investigation, will have to take urgent action to restore the credibility of his magistrates when he returns to Milan today.

Deep divisions emerged among magistrates after the revelation last week that Mr Marcello Stefanini, treasurer of the Democratic Party of the Left (PDS), the former Communist Party (PCI), had been told he was under investigation for

alleged corruption and illegal political funding.

The PDS has consistently denied involvement in the bribes which have tainted almost all Italy's big political parties.

Two magistrates argued on newspaper front pages over whether investigators had

SHAREHOLDERS in Montedison, the industrial subsidiary of Italy's troubled Ferruzzi group, yesterday gave its new management clearance to press for damages from five former executives and the heirs of Mr Raul Gardini, who killed himself last month, writes Haig Simonian.

The new management, which was imposed by the group's bank creditors in June, has already won approval by a court to freeze assets of up to £150,000 (\$315m) each belonging to the five former managers and to Mr Gardini's heirs.

assistant public attorney, who has been running matters in Mr Borrelli's absence on holiday. Mr d'Ambrosio played down the allegations against Mr Stefanini, a PDS senator who was treasurer of the Communist Party before its metamorphosis into the PDS.

Mr Stefanini was alleged to deliberately held back from pursuing allegations against the PDS and the Communists.

Ms Tiziana Parenti, the magistrate investigating the PDS, complained she had been isolated by her colleagues.

The interview provoked a sharp response from Mr Gerardo d'Ambrosio, Milan's

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## Rich pickings for Polish entrepreneurs

By Gillian Tett

THEY are usually aged between 35 and 45 years. Most have a background in science or engineering. And – perhaps inevitably – nine out of 10 are men. Three years after Poland embarked on its "big bang" policy of economic liberalisation, the new entrepreneurs are not only thriving, but providing the backbone of the country's attempts to emerge from recession.

Even more significantly – according to a recent study by the International Finance Corporation – the focus of their market skills is shifting. Instead of simply trading, as they did in the early days, in imported "luxuries" such as alcohol or frilly undergarments, Polish entrepreneurs are moving into manufacturing, producing goods ranging from car parts and plastics to homeopathic remedies.

The IFC says the shift has left Poland's private sector arguably the best developed in east Europe, providing more than 50 per cent of Poland's GDP and employment.

For those who wonder whether this can be repeated elsewhere in eastern Europe, the IFC's case studies are illuminating.

The key to the Polish would-be capitalists is, the study claims, their economic

"agility". Poland is apparently peppered with academics who have turned their hand to producing hot dog kiosks, farmers who have switched their skills from hop growing to spice marketing, and engineers who have moved from metal work to meat processing to publishing and back again.

With credit hard to raise, and interest rates high, most starting capital has come from family funds, often gained from speculative trading during the late 1980s.

Nevertheless, a familiar litany of problems remain: loans are difficult to obtain, trading bureaucracy is Byzantine, market information is scarce, and almost all entrepreneurs report being plagued by that old problem – the crackly telephone.

For those who hope that the swarms of post-Communist Russian, Romanian or Estonian street vendors will soon be following a similar path, the IFC issues a proviso.

Poland, it points out, had had a tradition of private agriculture and even some private business right through the Communist period. Many of these "new" entrepreneurs, it transpires, had been quietly operating for up to 10 years.

*Coping with Capitalism: The New Polish Entrepreneurs. The International Finance Corporation, 1918 H Street, N.W. Washington DC.*

## Troops will leave Lithuania 'today'

By John Lloyd in Moscow and Matthew Kaminski in Vilnius

RUSSIAN troops are to be withdrawn from the Baltic republic of Lithuania today on schedule. Mr Algirdas Brazauskas, the Lithuanian president, said yesterday in a national radio address.

A spokesman for Russian President Boris Yeltsin later confirmed the troops' withdrawal, but refused to say if it would be today.

The normally good relations between Russia and Lithuania were soured earlier this month when Russia said it would suspend the withdrawal of 2,500 service personnel and their families because Lithuanian negotiators had insisted on raising the issue of compensation for damage done since the first Soviet occupation in 1940. No figure was mentioned, but Lithuanian newspapers reported that a sum of about \$150m was mentioned.

Mr Brazauskas said the question of compensation would be "the object of further talks" – a formula which appears to have satisfied Moscow. Russia is in neither the mood nor any condition to make reparation.

Evidence of this came yesterday when Mr Sergei Filatov, chief of staff to Mr Yeltsin and chairman of a commission to determine events which led up to the shooting down in 1983 of the South Korean civilian airliner KAL007 over Soviet airspace, said that the Soviet Union bore no guilt for the incident.

Mr Filatov said pilot error had taken the plane 300 miles off course, deep into Soviet airspace.

Mr Hong Soon-young, South Korea's deputy foreign minister, said in Seoul yesterday that his government would reschedule debts owing to South Korea on cash loans of \$1bn and tied credits of \$470m, on which Russia has paid only \$12.7m interest from a promised \$36.8m payout.

A further \$1.53bn of a \$3bn aid package extended to the former Soviet Union in 1990 has been frozen at Russia's request, Mr Hong said. "They have said the interest rates and other conditions on the South Korean loans were unfavourable."

## TENDER INVITATION

The Hungarian State Property Agency

by involvement of

MERITUM Trust &amp; Investment Co.

announces an open tender

for the entire or partial sale of the state-owned shares making

31% of the registered capital of

PÁTRIA PRINTING HOUSE Company Limited by Shares.

The registered capital of PÁTRIA Printing House Company Limited by Shares amounts to HUF three, 916,000,- out of which 95.5% are owned by the Hungarian State and 4.5% by the municipalities.

In addition, the company has a capital reserve of HUF three, 205,508. For making the bids the tenders shall deposit a bid bond amounting to HUF one million 10 or its foreign exchange equivalent, providing cover for the privatization cost, too.

The bids can be submitted provided the tenders have purchased the bidding documents including the order of service and the information memorandum at the address of MERITUM Trust & Investment Co. Before taking over the bidding documents the tenders shall sign a Statement of Secrecy concerning the data and information received. The price of the bidding document package is HUF 30,000,- plus VAT.

The bids shall be submitted in three copies under closed cover without letterhead, marking the original copy, not later than

4.00 pm on 18th October 1993

at the secretariat of MERITUM Trust &amp; Investment Co.

Address: 1146 Budapest, Hermina 12 17.10th floor 1065

The tenders shall undertake to maintain their bids for 90 days. The State Property Agency reserves the right to declare the tender unsuccessful. For further particulars in connection with the tender please apply to Mr. László Mészáros (Phone: (36)-1-122-9898, (36)-1-141-4357, Fax: (36)-1-251-1874.

## Setback for Shell, Exxon

By Karen Fossel in Oslo

NORWAY'S Industry and Energy Ministry has rejected applications for new oil and gas exploration offshore acreage submitted by the Norwegian subsidiaries of Royal Dutch/Shell and Exxon Corporation, according to leaked reports.

Mr Finn Kristensen, industry and energy minister, is due tomorrow to announce the award of 50 blocks of new acreage offered under Norway's 14th licensing round. Both companies said yesterday they had submitted "selective" applications based on their

respective technical and profitability assessments of the blocks on offer. Neither Shell nor Esso, Exxon's Norwegian subsidiary, said they had demanded "special" conditions or treatment of their applications.

Mr Einar Knudsen, director of information at Norsk Shell, said the company had told energy officials that its return on investment for exploration drilling had to increase.

Both Norsk Shell and Esso have criticised Oslo's tough fiscal and licensing regimes. Other foreign oil companies have said that Norway, which faces tough competition from

emerging oil and gas producers, should provide incentives for maintaining foreign investment.

"It takes longer for opportunities in new areas to materialise and I think Norway is exploiting this opportunity to drive a hard bargain while it can," one industry official said yesterday.

• Norway's ruling Labour party, facing a general election next month, got a boost from a poll yesterday showing that Norwegians backed its controversial decision to seek membership of the European Community. Reuters reports from Oslo.

Price stability and the

## Bundesbank caught in a rates quandary

By David Waller in Frankfurt

ECONOMISTS who dared to speculate on the direction of German interest rates last week are now pondering the question of where German monetary policy goes from here after the decision not to cut rates.

The question is delicate at a time when there is suspicion in some European capitals that the Bundesbank takes pleasure in wrong-footing those who try to guess the timing and scope of future interest rate moves.

The economic factors governing policy are conflicting – inflation is on the way down, according to Mr Ottmar Issing, the Bundesbank's chief economist and member of the policy-making directorate, and this should lead to lower interest rates. But money supply growth is the yardstick by which the German central bank steers its interest rate policy – it is running well above the bank's target range.

Price stability and the defense of the German currency have long been at the core of Bundesbank policy. But there is another factor – the worst downturn in Germany since the second world war.

Mr Issing declared last Friday that monetary policy

would increasingly take its cue from the German recession, implying that the Bundesbank wanted to do its bit to alleviate the problems suffered by German industry.

In practice, however, Mr Issing's concern about the recession is likely to mean that interest rates will eventually come down, but only at a slow pace. Comments by Mr Hans Tietmeyer, vice-president and president-elect of the Bundesbank, also point to lower rates and concern for the wider economy. Mr Tietmeyer said recently that further appreciation of the D-Mark within Europe was undesirable in the light of German exporters' need to remain competitive.

But the Bundesbank finds itself between a rock and hard place. On the one hand it wants to cut rates, which would help alleviate the recession. On the other, despite signs inflation is on its way down, the Bundesbank is still constrained by money supply growth. As it never tires of explaining when setting out its ideological stall, current money supply growth is the determinant of inflation over three years down the road.

To some extent, the latest M3, or broad money, figure is distorted – chiefly by the effect

of the Bundesbank's interventions in the currency markets in recent months. This will feed through into the August number and will ensure that for a fifth month M3 growth will exceed the target.

The big problem is that the Bundesbank has not successfully dealt with an increase in money supply which dates back to German reunification [in 1990], says Mr Joachim Fels, economist at Goldman Sachs in Frankfurt. "The reason we have high inflation now is because of monetary growth several years ago."

The Bundesbank's room for manoeuvre is helped by the widening of fluctuation bands within the exchange rate mechanism. The most likely next step is a cut of 50 basis points at most in the discount rate. This is currently at 6.75 per cent and a cut from this level could be justified on "technical grounds" because of the narrow margin between this rate and current money market rates.

The Bundesbank likes to engage in practical psychology, says Mr Fels. "It must strive to keep hopes of further interest rate cuts alive. The only way it can do this is by giving the market less than it expects, and more slowly."

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## NEWS: INTERNATIONAL

# China to set up credit bank for capital projects

By Tony Walker in Beijing

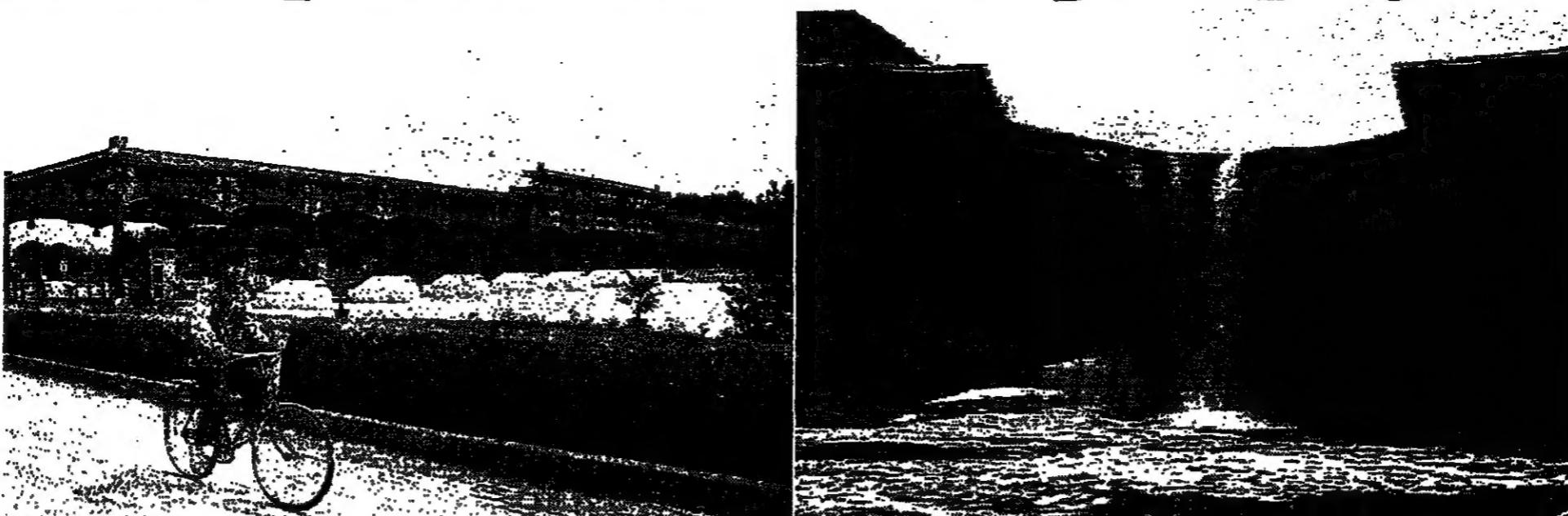
CHINA is to establish a credit bank to fund large capital works projects, as part of long-awaited and extensive reforms expected in the moribund banking sector.

Mr Lou Jiwei, a senior official of the Commission for Restructuring the Economy, said at the weekend that the Long-Term Development and Credit Bank, planned for early next year, would fund projects in "vital sectors", such as those of energy and transportation.

Mr Lou, a close adviser to Mr Zhu Rongji, China's senior vice-premier in charge of the economy, also confirmed that an Export-Import Bank would be established in the new year to "stimulate" exports of machinery and electronics.

Announcement of the formation of the new "policy-leading" banks, plus indications that the People's Bank of China (PBOC) would have its functions as a central bank more clearly defined under a new central bank law, follows extensive consultation with officials of the World Bank, the IMF and other international institutions.

World Bank officials have urged China to relieve its specialised banks of the policy-leading burden for large capital works projects. "Priority investment, especially in long-



MUCH ADO AND MUCH TO BE DONE: A Chinese worker (left) cycles past the toll gates of a new highway, near Beijing's international airport, due to be opened next month. Meanwhile, water spills at the weekend from a ruptured dam at a reservoir in China's remote north-western Qinghai province. The flood obliterated several villages, 223 people were killed and 160 were missing

gestation or very expensive projects, belongs to an institution similar to the policy banks" said by Chinese economists, a World Bank report said.

"These investments could be financed by government-guaranteed bonds. This would obviously be accompanied by re-focusing the attention of

existing banks on commercial activities. This will require much-strengthened supervision capacity in the central bank," the report said.

Chinese officials indicated at the weekend this process was already under way, with emphasis on tightening the regulatory functions of the People's Bank of China under

Mr Zhu's governorship.

Among the World Bank's recommendations is that the PBOC be shorn of its non-central bank functions such as ownership of securities companies and mutual funds to allow it to "focus on its primary role as a central bank", on the lines of the US Federal Reserve.

Western bankers in Beijing

say that any step towards strengthening and streamlining the central bank's operations is welcome, but they are sceptical about plans for sweeping reforms of the banking sector.

They point out that China's "big four" specialised banks – the Industrial and Commercial Bank, Bank of China, Con-

struction Bank and Agricultural Bank – are heavily burdened by non-performing loans to state enterprises.

Transformation of these institutions into commercial banks would require an enormous commitment of government funds which may well prove beyond the resources of the central government.

The World Bank, in its recommendations, suggested that subsidies for loss-making state enterprises and allocations for agricultural procurement be removed as "a matter of priority" from the responsibility of the banking sector.

"This type of lending," the bank said, "belongs to the budget."

## Tighter watch on Mexican banks

MEXICO'S recently-privatised banks will issue quarterly reports to give investors a clearer picture of their financial health, according to the National Banking Commission, writes David Lubnow in Mexico City.

New regulations will force the nation's banks to issue as of next month, reports that detail, among other things, levels of reserves and rates of bad loans, said officials.

Since the government bank privatisation ended a year ago, rates of bad loans have risen sharply.

### Guatemalan call

Guatemalan President Ramiro de Leon has demanded that members of Congress and Supreme Court judges resign as part of his campaign to rid state bodies of corruption, writes Edward Oriebar in Guatemala City.

This follows weeks of criticism in the media and among civilian organisations, which have called for a purge of Congress and the court.

### Malaysian fine

Mr Ibrahim Mohamed, a prominent Malaysian businessman, has been fined M\$500,000 (US\$131,000) for his share-dealing on the Kuala Lumpur market this year, writes Kieran Cooke in Singapore. He pleaded guilty to illegal dealing in Union Paper Holdings, a small paper mill operator listed on the second board of the Kuala Lumpur exchange.

### Hurricane alarm

Thousands of people left islands off North Carolina as Hurricane Emily, swept in towards the US east coast yesterday, Reuters reports. The National Hurricane Center in Florida issued a hurricane watch for the coastline from mid-South Carolina to the Delaware border. Emily was located 350 miles south-east of Cape Hatteras and was moving west-northwest at nine mph.

### Iraq weapon

UN weapons inspectors investigating Iraq's missile installations say they are struck by their remarkable similarity to Argentina's Condor II missile complex, closed in 1990 by President Carlos Menem, writes John Harbin in Buenos Aires. UN officials recently in Argentina were quoted as saying the similarity of the production plants and missiles gave them insights into how the larger Iraqi project worked. Argentina, Iraq and Egypt co-operated closely in developing missile technology in the 1980s.

## New homes sales down, trade deficit up, in US

By Michael Prowse  
in Washington

SALES of new homes in the US fell 5 per cent in July compared to June, raising new doubts about the health of the housing market, the Commerce Department said yesterday.

In a separate report, it said a surge in imports had resulted in a US trade deficit of \$34.4bn (US\$23.9bn) in the second quarter, the biggest shortfall in more than five years.

The weakness of new home sales puzzled analysts, as it had followed a recent drop in mortgage rates to the lowest

level in more than two decades and a record last week of a robust 5.4 per cent gain in sales of previously owned homes last month. Sales fell in all regions, not just the flooded parts of the Midwest.

Figures for June were also revised down sharply to show a gain from May of only 3.3 per cent, rather than the 11 per cent initially reported.

The unexpected weakness since May left sales running last month at a seasonally adjusted annual rate of 629,000 – far below Wall Street projections of about 675,000. For the first seven months of the year,

however, sales were still nearly 7 per cent higher than in the equivalent period last year.

The trade deficit rose 17 per cent in the second quarter compared to the first, mainly because consumer and investment demand in the US is much stronger than in its recession-hit trading partners.

Exports rose 1.4 per cent from the first quarter to \$113.1bn; imports rose 4.7 per cent to a record \$147.5bn.

The annualised deficit in the first half was \$127.4bn compared with \$96.1bn for the equivalent period last year.

## Chile bank reform proposed

THE CHILEAN government has proposed a solution to the \$1bn (US\$66bn) subordinated debt issue that has plagued domestic banking for a decade, writes David Pilling in Santiago.

Ten of Chile's commercial banks owe the central bank \$3.9bn. This dates back to 1983 when the state took over their non-performing loans to prevent a collapse of the banking system. Banks have since been obliged to repurchase these debts yearly by handing over 70 per cent of their after-tax profits to the central bank.

A reform bill, to be sent to Congress today or tomorrow, seeks to end the repayment period after 40 years. Banks with a realistic chance of achieving this would continue to pay the 70 per

cent of profits to the central bank, but would be subject to an "efficiency test" stipulating a minimum rate of profit. Those with less prospect of repurchasing all their outstanding debts within the 40 years – which include Banco de Chile and Banco de Santiago, two of the country's biggest – would issue convertible bonds to cover the shortfall. This would imply a dilution of existing shareholder stock, and is likely to be controversial in Congress.

In return for their agreement to new repayment terms, banks – participating voluntarily – would be allowed to take on new activities such as factoring, securitisation and setting up international finance consultancies abroad.

The authors of the report argue that they have been able to identify

By Leslie Crawford in Lagos

THE INTERIM government of Nigeria faces the first real challenge to its authority today.

If a national strike called by unions and the pro-democracy movement can hold firm on the first working day after a long weekend, the economic pressures on the new government installed by the country's military will be considerable, for the main business and industrial centres, Lagos and Ibadan, will have been paralysed for nearly a week by

absenteeism and strikes.

The Nigeria Labour Congress called its members out on Saturday to protest against the former military government's failure to return the country to full democracy. The congress wants the interim government to honour the result of the presidential election in June, which was annulled by Gen Ibrahim Babangida, the military ruler who stepped down last Thursday.

All workers have been on strike since Saturday, but production of crude for export was not thought to be affected.

Civil service unions say they will walk out from today.

Road transport is paralysed due to a chronic shortage of fuel.

The introduction last week of a two-tier price system for petrol, with a new grade costing 10 times the price of the current subsidised fuel, has led to panic buying.

Chief Ernest Shonekan, Nigeria's new head of government, on Sunday ordered the release of three prominent political prisoners and several journalists detained on conspiracy and sedition charges.

But a military decree to ban several opposition newspapers and magazines is still in force.

Mr Bala Ransome-Kuti and fellow lawyers Mr Gani Fawehinmi and Mr Femi Falana have been jailed since July 7 for organising demonstrations against the cancellation of the presidential poll results. They support the claim to the presidency of Chief Moshood Abiola, the Moslem millionaire businessman credited with having won the contest.

The pro-democracy campaign is planning to hold rallies in the northern cities of Kano and Kaduna, where support for their demands has been lukewarm.

See editorial comment

## Bond returns may be flattering to deceive

SOMETHING unprecedented in the post-war era has been happening over the last few years: bonds have been a better investment not only than cash but even than equities. The question is how long this performance can last.

A report\* published in July by a British investment advisory boutique brings together the facts and assesses both the process and the prospects. The chart, taken from that paper, shows the value of an assumed investment in the Standard & Poor's composite index, with reinvestment of dividends, since 1957, relative to cash. Over the entire period the lucky investor would have earned 3½ times more in equities than in cash.

Not so the hapless investor in bonds. Over the same years the value of a US bond portfolio, with reinvestment, would have fallen by about a quarter, relative to cash. The UK offers a similar picture, although Germany, not surprisingly, is a country where bonds have been a somewhat better investment than cash.

Bad things, like good things, do come to

an end. The turnaround for US bonds relative to cash came in the early 1980s, thanks to Paul Volcker's disinflationary heroics at the Federal Reserve. More remarkably, global returns on bonds have outstripped those on equities since 1987, while returns on bonds have exceeded those in equities in each of the main financial markets since 1990. The advantage of bonds has been very small in the US, where the equity market has been buoyant, but huge in Japan. A Japanese investor who bet on the bond market in 1990 would have made 31 per cent per annum more than in the equity market, on average, since then. In the UK the margin in favour of bonds has been 5 per cent per annum, on average, over the period.

The theory suggests that *ex ante* returns on different assets should be the same, allowing for risk. So equities should be more profitable than bonds and bonds more profitable than cash over any long period. This is not what has happened. Furthermore, if the return on bonds is to be the same as that on cash, allowing for

better predictors, which means that an active trader should be able to earn higher returns than a passive holder of bonds.

What now? Whether or not traders can outperform the market, the principal determinant of exceptionally high relative returns on bonds is bound to be unexpectedly low inflation (or unexpectedly low real rates of interest). Since the inflation expectation implied by present bond yields is already around 3 per cent in the US, the chances of further favourable inflation surprises may be relatively low.

At the same time a trading rule the report recommends is to hold bonds when the gap between bond yields and short rates has recently risen and hold cash when it has recently fallen. On that basis too, the chances of further high returns may be modest, at least on US bonds.

The authors of the study argue, however, that the reason for the market's mistakes has not just been unanticipated developments in inflation. The market has also not been processing the information available to it efficiently. In particular, bond prices should be relatively high when short-term interest rates are much below long ones, because bond prices should then be expected to fall, and vice versa. In fact, the yield gap has been a poor predictor of subsequent changes in bond prices. The authors of the report argue that they have been able to identify

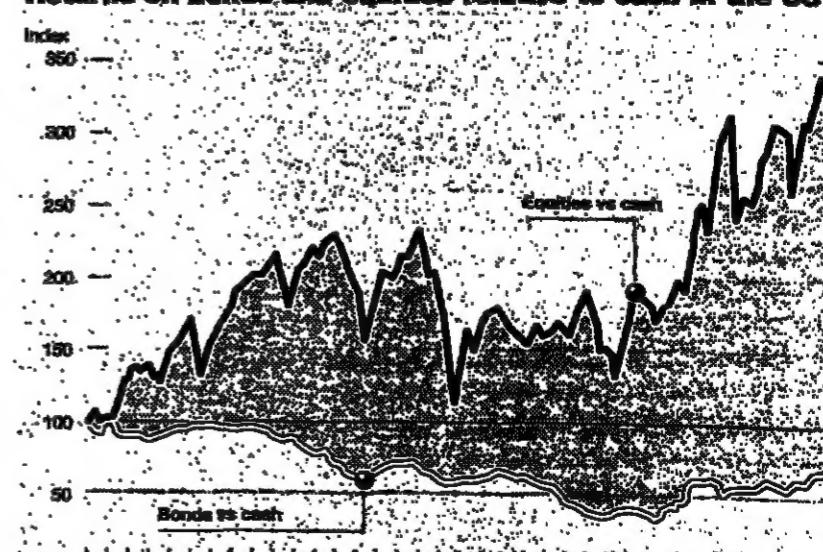
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### Returns on bonds and equities relative to cash in the US



Andrew Smithers and Stephen Wright, *The Outlook for Bonds*, July 1993, Report No. 43, Smithers & Co, London. Tel: 011 377-3765; fax: 011 377-3282.

Source: Smithers & Co

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE											
UNITED STATES		JAPAN		GERMANY		FRANCE		ITALY		UNITED KINGDOM	
Interest Rate	Yield	Interest Rate	Yield	Interest Rate	Yield	Interest Rate	Yield	Interest Rate	Yield	Interest Rate	Yield
3rd qtr 1992	1.6	3.05	6.01	2.98	3.2	-0.5	3.90	5.10	1.06	6.6	10.58
4th qtr 1992	1.8	3.55	6.73	2.84	2.0	-0.7	4.97	5.24	2.07	5.4	10.38
1st qtr 1993	1.9	0.5	3.20	2.81	1.8	-0.4	3.29	4.34	0.1	5.5	10.21
2nd qtr 1993	1.8	0.3	3.18	5.98	1.4	-0.3	4.95	9.5	0.1	5.5	10.05
August 1993											

## US still cautious on Mideast peace hopes

By George Graham  
in Washington

THE US remains outwardly cautious about the prospects for a preliminary self-rule agreement between Israel and the Palestinians, but US officials are more excited than they have been for some time about the chances of a breakthrough in the peace process.

As delegates gathered in Washington for the 11th round of Middle East talks, President Bill Clinton warned that apparent good news had often turned into disappointment.

"We've still got a long way to go," he said.

Mr Clinton said he could not comment until progress was more concrete. He said: "I don't know if I would call it an intervention, but we have certainly worked hard to be a handmaiden, or whatever the appropriate term is. We are involved, and our position is not at issue here and should not be discussed until the parties themselves work out their differences."

State Department officials, however, said that a meeting in California on Friday between Mr Warren Christopher, the Secretary of State, and Mr Shimon Peres, the Israeli foreign minister, had made it clear that "the parties are focused on choices that could produce real progress".

Mr Christopher's aides are clearly elated at the possibility



Christopher: victory hopes

that their boss, who has been vilified in the US press over his handling of the Bosnia crisis as a passive and unprincipled administrator, might score a diplomatic victory.

Officials told the New York Times that it was Mr Christopher's trip to the Middle East at the beginning of this month that gave new momentum to the peace talks.

"They needed the US to stimulate things. They have all needed an awful lot of assurance and hand-holding from the US," the newspaper reported. A US official is saying:

"Much depends on how the US interprets its role as a full partner in the peace process, and how far they are willing to go to make sure this is not the last stop on the road," he said.

## Signs of progress expose Palestinian divisions

By David Horovitz in Jerusalem and agencies

IT DID not take long to bring Palestinian rifts into the open, following the signs of progress yesterday in the peace process.

Conflicting signals emerged from the PLO itself - euphoria from Mr Bassam Abu Sharif and Mr Yasser Arafat's aides to the chairman Mr Yasser Arafat, contrasting with pessimism from political department head Mr Farouk Khaddoumi.

Mr Ahmed Jibril's Popular Front for the Liberation of Palestine-General Command was more extreme and threatened to assassinate Mr Arafat. The PLO responded by saying the guerrilla group was out of touch with the needs of Palestinians.

The Hamas Islamic Resistance movement, which has its strongholds in Gaza, has said it will do everything to block a deal. The fundamentalist group, which opposes the US-brokered Middle East peace talks, is the main rival of the Palestine Liberation Organisation in the Israeli-held West Bank and Gaza strip. Its main stronghold is believed to be in Gaza.

Egyptian foreign minister, said: "Any withdrawal from any part of the Arab land occupied by Israel since 1967 is a step forward". It is a step that does not meet all requirements on its own, but is a move towards achieving self-rule in all the Palestinian occupied territories.

He said a full solution should embrace the terms of the original Madrid formula for the peace talks, the full satisfaction of United Nations resolutions and an acceptance by Israel of the principle of "land for peace". The Gaza-Jericho proposal is under careful study and if the Palestinians approve it, we will approve it too. The decision is a Palestinian one," the minister said.

Mr Arafat was due to arrive in Cairo last night for talks with Mr Moussa and is due to meet Mr Hosni Mubarak, the Egyptian president, this morning at the presidential palace in Alexandria. Mr Moussa, before yesterday's talks, put his government squarely behind the PLO leadership in the face of hardline Palestinian opposition to the proposal, praising Mr Arafat as "working hard to reach a comprehensive settlement".

## Peres defends agreements before an astonished Knesset

# 'The world has changed completely'

By David Horovitz  
in Jerusalem

THIS is the beginning of the end of our 100-year dispute with the Palestinians. And you, yesterday's men, can't see five steps forward.

With these words, before a raucous Israeli Knesset yesterday, Israel's foreign minister, Mr Shimon Peres, hit back at his critics on the opposition benches, and defended agreements to participate more actively in talks with Israel.

This explanation is not universally shared in Washington,

The main pressures on Arafat are financial. The people who have leaned on him are the Saudis and the Egyptians," said Dr Michael Hudson, professor of Arab studies at Georgetown University.

Dr Hudson warned that Israel's proposal to give the Palestinians limited self-rule in Jericho and the Gaza strip at the beginning of this month that gave new momentum to the peace talks.

"They needed the US to stimulate things. They have all needed an awful lot of assurance and hand-holding from the US," the newspaper reported. A US official is saying:

"Much depends on how the US interprets its role as a full partner in the peace process, and how far they are willing to go to make sure this is not the last stop on the road," he said.

Right-wing Knesset members have been united in their demands for new elections, claiming that the prime minister, Mr Yitzhak Rabin, has no mandate for making deals with the PLO. Mr Benjamin Netanyahu, the Likud leader, urged the government in yesterday's stormy Knesset debate to "go to the people. Tell them the truth."

Mr Peres's cabinet colleagues, by contrast, have been almost unanimous in their delight at the foreign minister's progress, many echoing his own talk of a "major breakthrough". Well aware that public opinion here remains sensitive to both the idea of territorial compromise and direct contacts with the PLO, several ministers - including Mr Rabin himself - have taken pains to stress that the agreements are not a harbinger of a PLO state and that Israel will



Israeli prime minister Yitzhak Rabin briefs coalition partners ahead of the cabinet vote on the "Gaza-Jericho first" proposal

only prosper once the Palestinians are given self-rule. An instant survey, conducted overnight by the Yediot Achronot tabloid, showed that this division persists, with 53 per cent of those polled saying they support the "Gaza and Jericho first" autonomy proposals, and 45 per cent against.

See Editorial Comment

## Details of draft accord

● Self-rule will begin first in the occupied Gaza Strip and West Bank town of Jericho, where Palestinians will have what Israel describes as full autonomy. They will take over most functions of the Israeli military government including internal security and policing.

● The principle of "early empowerment" will apply to the rest of the West Bank. Palestinians will take control of five spheres of daily life - health, education, welfare, tourism and culture - and perhaps others, depending on the outcome of negotiations.

The Israeli army will redeploy to agreed areas, withdrawing from all Palestinian population centres but remaining to protect Jewish settlements on the outskirts of Gaza and Jericho.

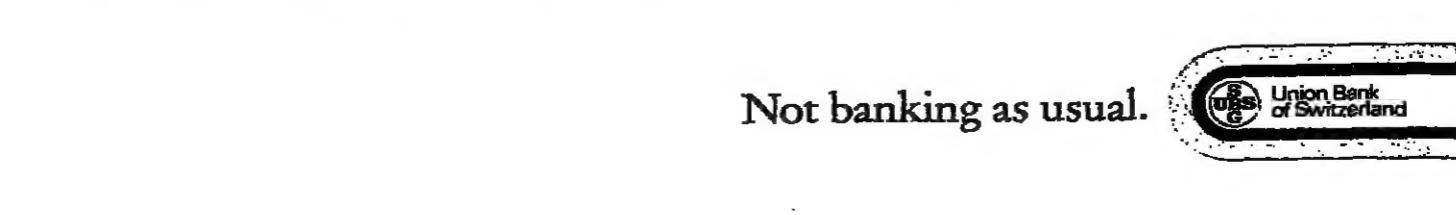
● Israel will keep control of the Gaza-Egypt border crossing and the Allenby bridge near Jericho, linking the occupied West Bank to Jordan.

● The status of Jerusalem, which thwarted earlier talks on self-rule, will be left to negotiations on the permanent arrangement for the occupied territories, which will begin two years after the signing of the joint declaration of principles.

● Expanded authority over Gaza and Jericho as well as early empowerment in the rest of the West Bank could be implemented within weeks of signing the document on the table at the 11th round of Middle East peace talks, starting today in Washington.

● Palestinians will elect a council to administer self-rule at least nine months after the declaration of principles is implemented.

● The seat of the administrative council will be in the West Bank town of Bethlehem.



"There's nothing flashy about us", protests Walter W. Macauley, Regional Management, UBS. "We serve our clients quietly. When we land a major deal, we don't broadcast it. When our clients reap heavy dividends on investments, we don't advertise it. When we arrange a difficult merger, we don't make any fuss about it. So, what can I say? It's banking as usual, isn't it?"

(Photo: James Kappenstein, Story)

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Not banking as usual.



## NEWS: UK

## Timex faces court challenge on sackings

By Robert Taylor,  
Labour Correspondent

**TIMEX** UK, an offshoot of Times Electronics of the US, faces a legal challenge from its dismissed workers after announcing at the weekend the closure of its circuit-board production plant at Dundee in eastern Scotland.

Mr Jimmy Albany, national officer for the Amalgamated Engineering and Electrical Union (AEEU) in Scotland, said yesterday that the union planned to take the company to court and seek redundancy payments and financial compensation for its dismissed workforce.

It is an absolute scandal that a company can provoke a dispute to force its workers to accept vastly inferior pay and conditions of work to avoid the normal costs of a plant closure, " he said.

"It is time something was done about situations like this. Timex provides us with a test

case." The union intends to press the cases of the 343 Timex workers before industrial tribunals with claims of unfair dismissal. The existing pension rights of the Timex workforce were safeguarded, but none of those dismissed last February will receive any redundancy pay. The AEEU has been taking legal advice throughout the dispute.

Timex also went to court on numerous occasions to safeguard its legal rights in the

face of what it saw as intimidation and violence through mass picketing.

However, the union has won a number of judgments during the often fierce legal battles. Only last week, Timex was compelled to lodge £40,000 as security in advance of any compensation awards made by industrial tribunals.

In a statement on Sunday, Timex said it deeply regretted closing its production facilities in Dundee after 47 years. Local strike leaders vowed to continue their campaign against Timex by encouraging a global boycott of its products.

Timex's decision to hasten closure reflects the bitterness surrounding a dispute that produced some of the worst scenes of picket line violence in the plant through picket lines.

Timex workers were all dismissed on February 18 when they refused to support a management-imposed wage freeze. A substitute workforce was hired by Timex and bussed



Pickets outside the Timex plant in Scotland are greeted with notices announcing its closure

into the plant through picket lines.

Almost half the people in Britain who have jobs remain concerned about the prospect of becoming unemployed during the next 12 months, says

the latest monthly survey on redundancy commissioned for the Financial Times and Industrial Relations Services and conducted by MORI, the polling organisation.

The findings indicate wide-

### BRITISH ASSOCIATION FOR THE ADVANCEMENT OF SCIENCE

## Progress in medicine 'threatened'

By Clive Cookson,  
Science Editor

ANTI-SCIENCE feeling among the public, politicians and health policymakers is threatening the advance of medical sciences into "the most exciting and productive phase in their long history," Sir David Weatherall, Regius Professor of Medicine at Oxford University, warned last night.

He was making the presidential address to the annual meeting of the British Association for the Advancement of Science at Keele University in

the Midlands. "It would be a tragedy if this mood of disillusionment with the basic medical sciences and science in general, were to impede progress as we move into the next millennium," he said.

Health policymakers were taking an increasingly short-term view of improving patient care, Sir David said.

They were also turning their backs on research, as the recent UK government policy paper on the state health service showed. "Research is barely mentioned," Sir David commented.

"Because these changes are

occurring at a time when society is disillusioned with science, and when support for medical research is so limited, there is a genuine danger that the pendulum may swing too far and that, in our new customer-driven approach to medical research, the vital role of the basic medical sciences may be neglected."

Sir David said public disillusionment with medical science was due partly to a stream of over-optimistic claims about the speed with which research breakthroughs would benefit patients.

Existing methods of physical and chemical treatment to remove soil pollution are expensive and also alter the soil structure, leaving it

unsuitable for cultivation. Using green remediation techniques, a hectare of contaminated soil could be cleaned up for £5,000, leaving it fertile, whereas conventional treatment costs £18,000 per hectare.

Prof McGrath suggests that plants could be genetically engineered to speed up the rate of remediation.

## Plants may clean contaminated land

By Nuala Moran

PLANTS which take up toxic metals as nutrients could be used to clean contaminated soils. The crop would then be harvested and metal extracted for recycling.

Professor Steven McGrath of the Agricultural and Food Research Council's Institute of

Abrable Crops Research described the experimental process - called green remediation - to the British Association meeting.

His research team has tested a number of plants for zinc uptake on soils polluted by heavy metals from London sewage over 20 years. The most efficient plant, alpine penny-

seed, reduced zinc to acceptable levels after nine crops.

Prof McGrath said that if intensive cultivation was used, the same result could be achieved in three years.

Existing methods of physical and chemical treatment to remove soil pollution are expensive and also alter the soil structure, leaving it

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## DOING BUSINESS IN RUSSIA?

Save time, effort and money at the start  
All foreign companies wishing to conduct business in Russia need to register there. In Moscow, registration is handled by the Moscow Registration Chamber. Fortunately, this process can be relatively quick and easy, thanks to Financial Izvestia which is now offering the Moscow Registration Chamber's own Guide to Registering Companies in Moscow. Written in English and in collaboration with the international law firm, Salans Hertzfeld & Heilbronn, this invaluable Guide

- Enables you to select the most suitable legal structure for an enterprise
- Supplies checklists so you avoid common mistakes when registering
- Provides sample registration forms and letters to obtain the relevant authorisations
- Lists addresses and contact details of key agencies in Moscow

Much of this information is simply unavailable elsewhere and will be of real practical everyday use to anyone intending to do business in Russia, as well as legal, financial, accounting and other advisors.

The Guide to Registering Companies in Moscow is available exclusively from Financial Izvestia - to order your copy, see below.

### FINANCIAL IZVESTIA

Financial Izvestia is a weekly business newspaper, produced by the Financial Times in partnership with Izvestia, Russia's leading quality daily.

Published for Financial Investors by FT Business Enterprises Ltd, Registered Office: Number One Southwark Bridge, London SE1 9HL, Registered in England No. 98095.

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## ECONOMICS

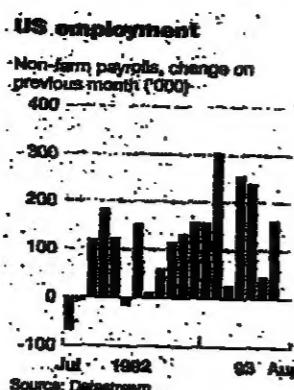
## Markets seek evidence of US recovery

A RUSH of statistical and survey data this week should enable economists and investors to reassess the state of the US recovery and establish whether the Wall Street's recent strength is anchored in fundamentals.

Markets will be on tenterhooks for Friday's key employment data for August although economists warn that the important non-farm payrolls figure may be inflated by temporary summer hiring. Tomorrow's National Association of Purchasing Managers' survey is expected to point to only moderate output growth as manufacturers approach the autumn, while a slight softening is forecast in today's consumer confidence index.

In Europe, attention will focus on France's unemployment report and whether the expected poor turnout will prompt the government of Mr Edouard Balladur to exploit the increased room for manoeuvre in the European Monetary System and ease French monetary conditions.

A quiet week is expected in the UK with one bullish indicator: the MU narrow money figures on Friday are expected to keep growing faster than the government's 0 to 4 per cent monitoring range.



Source: Datastream

The main economic statistics and events of the week follow. The figures in brackets are the median of economists' forecasts from MMS International, the financial information company.

Today: US, Preliminary 3rd quarter GDP (up 1.2 per cent), GDP deflator (2.6 per cent), after tax corporate profits; August consumer confidence (67.2), Chicago NAPM, farm prices.

Japan, economic ministers meeting; July housing starts (up 1.8 per cent on year), construction orders, construction starts, industrial production (down 0.1 per cent), shipments; mid-August wholesale prices (up 0.4 per cent).

## UK COMPANIES

## TODAY COMPANY MEETINGS:

Latham (James), Leeside Wharf, Cleaton, E. 12.30  
Meeting Inds, The Chartered Accountants' Hall, Margate Place, E.C. 10.00  
BOARD MEETINGS:  
Finals  
Brewin  
Thamesfm 1000 Squatell Cos  
Inters  
Admiral  
Crane Europe  
Ferry Pickering  
HSBC  
Heads  
Macfarlane  
Owen & Robinson  
Rhino  
Robinson Bros.  
Severfield-Rowe  
Simon Eng.

IE TOMORROW COMPANY MEETINGS:  
Cleartel, Naval & Military Club, 94 Piccadilly, W. 12.00  
Debacham Tewson & Chinnock, Intercontinental Hotel, 1 Hamilton Place, Hyde Park Corner, W. 11.00  
Dudley Jardine, 2A Southwark Bridge Office Village, Thrale Street,

S.E. 10.30  
Eve Group, Minister House, Pough Lane, S.W. 10.20  
Starling Publishing, 15 Portland Place, W. 10.00

## BOARD MEETINGS:

Final:  
Union Square  
Interims:  
Anglo Pacific Res.  
Burford  
Cochrane  
Cocoon  
Courtaulds Textiles  
Dixon Motors  
English & Overseas Prop.  
INSTEIN  
Invergordon Distillers  
Johnson Press  
Page (Michael)  
Persimmon  
Plantsbrook  
Provident Financial  
Senior Eng.  
Waterford Wedgwood

THURSDAY SEPTEMBER 2 COMPANY MEETINGS:  
Carco, Post House, New Wakefield, 4.00  
Hedgehog Inds, Novotel Hotel, Ipswich, 1.00  
Prism Leisure, The Registry, Royal

Canada, June real GDP at factor cost (up 0.1 per cent on month); 2nd quarter real GDP (up 2.5 per cent on quarter at seasonally adjusted annual rate), consumption (up 1.5 per cent on quarter), SAAR, GDP deflator (up 1.1 per cent on quarter), SAAR, current account (£325.4bn deficit, \$40.9bn).

Switzerland, GATT Uruguay Round negotiators meet in Geneva.

Finland, July unemployment rate (12.7 per cent).

Wednesday: US, July personal consumption expenditure (up 0.3 per cent), construction spending (up 0.2 per cent); August NAPM index (50.0).

UK, purchasing managers' index from Chartered Institute of Purchasing and Supply (53 per cent); Halifax July house price index; June overseas travel and tourism; July advance energy statistics.

Thursday: US, July factory orders (down 1.8 per cent), inventories; initial claims week ended August 22 (333,000); state benefit week to August 21; money supply week ended August 23 (M2 up \$2.8bn).

UK, August official reserves (£100bn); cyclical indicators.

Australia, July retail trade (up 0.4 per cent); mid-August wholesale prices.

Friday: US, August non-farm payrolls (up 150,000), manufacturing payrolls (down 10,000), hourly earnings (up 0.3 per cent), unemployment rate (6.9 per cent), average workweek; July leading indicators (down 0.1 per cent); August 21-31 auto sales (6.0m), truck sales.

Germany, August seasonally adjusted unemployment (west up 35,000); July employment (down 3,000); July employment (down 50,000).

UK, August M0 (up 0.4 per cent on month, 5.4 per cent on year); July final money supply; family spending survey 1992.

Canada, August foreign exchange reserves (down \$1.7bn).

Rest of the week: Japan, July current account and trade balance.

Germany, July industrial production (down 0.2 per cent on month), manufacturing output (flat); GFK July consumer climate.

France, July unemployment rate (11.7 per cent); May trade balance (Fr5.5m surplus).

Italy, June wholesale prices (up 5.1 per cent on year), producer prices (up 4 per cent); August consumer prices (up 4.6 per cent).

Peter Norman

## RESULTS DUE

FORECASTS vary sharply over the interim results of HSBC Holdings, the parent of Midland Bank, to be announced today. Pre-tax profit estimates range from about £1bn to about £1.3bn, both substantially higher than last time's £221m.

Midland has already revealed profits up at £885m (500m) and Hong Kong Bank has weighed in with HK\$2.75bn (HK\$2.34bn).

Some £200m from a favourable HK dollar exchange rate will also be included. The only possible black cloud could be China's cooling economy.

Sun Alliance, the composite insurance company, is expected to post a return to interim pre-tax profits on Thursday of £30m (£44m), affected by the conditions in the aerospace and industrial power markets. Including exception-

expenses and lower claims frequency are behind the turnaround. Sun Alliance's balance sheet should also show a considerable improvement following the strong rise in the UK equity market to which the group is heavily exposed.

Rowatex, the packaging and industrial films group, is expected to announce a strong increase in interim pre-tax profits from £52.4m to between £83m and £93m on Thursday.

Much of the rise is likely to be accounted for by the contribution from Specialty Coatings International, the US coatings company bought for \$434m earlier this year, although estimates differ of how large this contribution will be.

Analysts are hoping for evidence from the company that SCI has been integrated into

the group and is performing well. The interim dividend is forecast at 5p, from a restated 4.7p last year.

Analysts expect Ladbroke Group to report a fall in pre-tax profits for the first half on Thursday. Last time's profits will be restated under FRS 3 to about £81.5m to account for estimated hotel disposals and this time forecasts range from about £88m, if there is a higher interest charge, to around £74m. The one bright spot should be UK racing. The dividend should be held at 4.92p.

Rolls-Royce, also reporting on Thursday, is set to reveal operating profits sharply lower at about £30m (£44m), affected by the conditions in the aerospace and industrial power markets. Including exception-

als should result in flattish pre-tax profits of about £20m.

Reckitt & Colman, the mustard-to-lavatory cleaner group, is expected to show an increase in interim pre-tax profits to around £150m (£134.2m) when it reports on Thursday. The shares have been poor performers with worries about prices squeezed by retailers, the slowdown in the European economies, and longer term concerns about the value of brands.

Burns & Castrol is reporting interim results the same day and is expected to announce net profits of between £44m and £46m. The group's German operations, which since April have had a contribution from Tribol, the industrial lubricants bought from ICI for £31.7m, are going to be watched carefully.

## DIVIDEND &amp; INTEREST PAYMENTS

## YESTERDAY

Abbott Lab. Prima 100/4 1st May, Bd.

1994/95 £3.25

Commonwealth Bank of Australia 81/4%

1994 £420.35

Thompson Tst. 0.9%

## TODAY

Abbott Lab. Prima 100/4 1st May, Bd.

1994/95 £3.25

Automobile Inv. 51/4% Crd Pl. 2.5p

Bank of Nova Scotia Pltg. Rate St. Cap.

Do. 2085 £17.76

Bank of Scotland Unr. Inv. Rate Nts.

Do. 2100 £15.76

Barclays O'casey Inv. Inv. 61/4% Crd. Bd.

1994 £6000

Baring Tribune Inv. 1.7p

Bentley Inv. 1.7p

BHP Am. 11/4% Crd. Inv. 1994 £11.25

Bradt & Bingley Bldg. St. Pltg. Rate

Nts. 8/1 51/2% Crd. Bd.

Cambridge Water 91/4% Bd. Do. 19/97

Chase Manhattan 100/4 1st May, Bd.

1994 £100.50

Crane Com. 1.5p

Chase Manhattan Pltg. Rate St. Nts.

1994 59.01

Chemical Bank Pltg. Rate St. Cap. Nts.

1994 £7.00

Chemical Banking Corp. Pltg. Rate Sen.

Nts. 1699 £4.67

Collateralized Mortgage Inv. 5% Mgt.

Do. 1994 £10.25

Com. Inv. 11/4% Crd. Inv. 1994 £2.56

Do. 2208 £0.56

Do. Class A2 Mfg. Bd. Pltg. Rate Nts.

1994 £16.55

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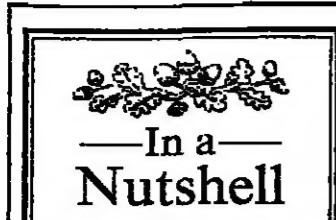
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## MANAGEMENT: THE GROWING BUSINESS



## Focusing on UK ethnic communities

The bulk of small business research work in the UK has been focused on Asians and West Indians.

However, besides Bangladeshis and Afro-Caribbeans, a new study on ethnic enterprise and the high street bank includes interviews with Greek-Cypriots.

The authors of the report\* - James Curran and Robert Blackburn of Kingston University - point out that Greek-Cypriots are the longest established of the UK minorities and have the most diverse pattern of ownership.

Their businesses are the largest, and the most likely to have broken out of the ethnic market.

The report is generally sceptical about the importance of ethnic communities as alternative sources of finance.

It says that the Greek-Cypriots are the most frequent users of bank advice, have expanded their businesses more than the other two minorities, and are likely to perform similarly to white-owned firms.

\*Available from Small Business Research Centre, Kingston University, Kingston Hill, Surrey, KT2 7LB. Price £40 inc p&p.

## Shopkeepers fall victim to crime

The risks for small shopkeepers from violent crime in some parts of Britain have been highlighted by researchers at the University of Sheffield.

A total of 93 shopkeepers in one part of London and 70 shopkeepers in part of a large Midlands city were interviewed, among them newsagents, off-licences, grocery stores and small supermarkets.

In the London area a quarter of respondents had been the victim of a robbery or attempted robbery (with a knife or gun/ imitation gun) in the past 12 months.

In the Midlands area, the figure was 17 per cent.

Some 24 per cent of London shopkeepers and 34 per cent of Midlands shopkeepers had

suffered acts of deliberate vandalism to the shop or its property.

## Cautious times for entrepreneurs

Owner-managed businesses appear to be optimistic about their future, but would-be entrepreneurs appear to be more cautious.

That is the impression given in this month's *Touche Ross* survey of owner-managed businesses and National Westminster Bank's latest quarterly start-up index.

According to *Touche Ross*, 74 per cent of respondents are anticipating a positive growth in turnover over the next 12 months.

This confidence is backed up by improved sales and order levels in the last quarter at more than half the 197 businesses polled.

Most promisingly 48 per cent are anticipating increasing staff over the next year, compared with 9 per cent expecting to reduce them and the remainder expecting no change.

*NatWest's* figures, meanwhile, show that the number of small business start-ups in the second quarter of 1993 - around 90,000 - showed a slight dip on the 95,000 estimated for the first quarter.

However, the six-month total of 185,000 was the same as that for the second half of 1992.

"Now, small-business owners are thinking very carefully about the commitments they are prepared to take on, especially when other people's livelihoods are at risk as well as their own", according to Jane Bradford, who heads of small business services at *NatWest*.

"On average they spend nearly eight months planning their business venture before they actually start up".

## A helping hand for overseas traders

North Yorkshire Training and Enterprise Council (TEC) has just launched a pilot service to help 20 small and medium-sized businesses increase their exports. The first stage is a half-day's free consultancy to produce an export action plan.

The second part is a heavily subsidised place on a trade mission to selected European countries to make contacts and accompanied visits to selected international trade fairs.

Many companies using personal details of individuals are breaking the law by failing to register their activities with the Data Protection Registrar, reports Michael Cassell

## Don't fall foul of computer data

**I**t may be the last message that the thousands of small UK businesses struggling to survive want to hear. But there is an excellent chance they are committing a criminal offence each time they switch on their computer protection is made more difficult because who is and who is not covered by the legislation often remains unclear.

Even Eric Howe, the Data Protection Registrar, acknowledges he has found no satisfactory or reliable way of establishing exactly the number of data users who should be on his books.

Howe, who is an independent officer reporting directly to parliament, says he recognises the complexities involved in interpreting the act and in analysing the diversity of situations in which it can apply. He has only 100 staff and limited finances to enforce the legislation throughout the UK.

Small wonder then that the most unsuspecting candidates have fallen foul of the law.

In one recent case, a local newsgroup's shop found itself on the receiving end of an official visit, following a formal complaint from a local customer that a computer screen on full display was broadcasting the names and addresses of some of its customers, many of whom were elderly and vulnerable.

## Who is and who is not covered by the legislation often remains unclear. Even Eric Howe, the Data Protection Registrar, acknowledges he has found no satisfactory or reliable way of establishing the number of data users who should be on his books

courts.

More than 100 companies and individuals have so far been prosecuted.

Under the legislation, private individuals have the right of access to information held about them and can demand compensation for any damage or distress arising from the storage of inaccurate data or from unauthorised disclosure of the information.

The potential for financial penalties arising from non-compliance, is therefore immense.

The enforcement of data

The business was told to register under the act; the computer was immediately moved out of sight.

In another example, a ticket agency was fined £260 with costs after a customer who had purchased cinema tickets then received unsolicited mail from a third party.

The agency had sold on customers' personal information.

A recent report from the National Audit Office, the public spending watchdog, said that as many as 100,000 data users who should be registered under the act have not done so.

The NAO believes that the total may be considerably higher. A further problem is that organisations are failing to re-register after the initial three years.

The registrar has consequently concentrated resources on this area. In doing so, however, and because of limited resources, other areas have failed to be adequately monitored, resulting in the growing number of qualifying companies which have yet to make a first registration.

Howe believes that one-third of all small companies are unaware of their statutory obligation to register and more than two-thirds of all small businesses are believed to have no idea about the obligations which are imposed upon them as a result of the legislation.

**T**here is clear need for government departments and other public bodies to maintain the confidentiality of personal information on their files. The same arguably goes for the police, local authorities, educational centres and professional organisations. Less obvious perhaps is the requirement for smaller businesses - from travel agents, employment bureaux and ticket agencies - to register.

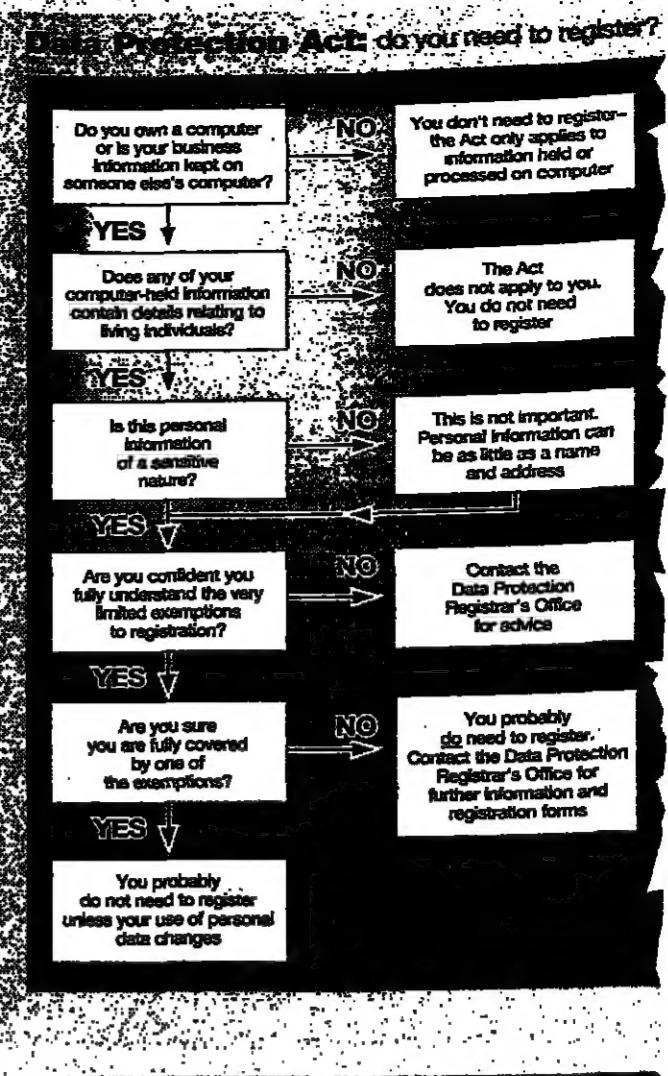
According to the registrar's office, the general guideline is that "anyone holding information about living individuals on computer is a data user and therefore needs to register".

The information in question need not be particularly sensitive and it can be as little as a name and address".

Howe says: "The act as it stands makes no particular allowance for small businesses. It requires every organisation to register and comply in exactly the same way, regardless of size or type of business."

In an attempt to improve on the general lack of awareness of registration requirements among small companies, a new information pack and free video designed to explain the act has just been produced.

There are exemptions for some types of data handlers but they are



very narrow and subject to strict conditions.

Registration may not be necessary if, for example, the information is used only for calculating wages and pensions or for keeping accounts. Sports or recreational clubs which do not have limited company status are also exempt.

The best advice for small organisations unsure as to whether they qualify or not is to register anyway.

Once businesses are on the registrar's books, the code of good

practice demands that they adhere to a list of guiding principles.

The guidance includes obtaining and providing information "fairly and lawfully", keeping it safe and up-to-date and not holding it any longer than is necessary.

An information pack tailored for the small business is available from the registrar's office at Wycliffe House, Water Lane, Wilmslow, SK9 5AF.

Individual advice can also be obtained from Richard Ansell, the small business officer at the same address.

## First Bank System, Inc.

US\$200,000,000  
Subordinated floating rate notes due 2010

Notice is hereby given that for the interest period 31 August 1993 to 30 November 1993 the notes will carry an interest rate of 5.25% per annum and that the interest payable on the relevant interest payment date 30 November 1993 will amount to US\$132.71 per US\$10,000 note and US\$3,317.71 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## Morgan Grenfell Group plc

US\$200,000,000  
Undated primary capital floating rate notes

For the interest period 31 August 1993 to 28 February 1994 the rate of interest will be 3.8125% per annum.

The interest payable on 28 February 1994 will be US\$181.88 per US\$10,000 note and US\$4,792.10 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## Wells Fargo &amp; Company

US\$200,000,000  
Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period 31 August 1993 to 30 September 1993 the notes will carry an interest rate of 5.25% per annum. Interest payable on the relevant interest payment date 30 September 1993 will amount to US\$43.75 per US\$10,000 note and US\$10,875 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## TSB Hill Samuel Bank Holding Company Plc

(Formerly Hill Samuel Group plc)

US\$40,000,000  
Floating rate notes due 1996

For the interest period from 31 August 1993 to 28 February 1994 the notes will carry an interest rate of 5.25% per annum. Interest payable on 28 February 1994 against Coupon No.20 will amount to US\$16.25 per US\$10,000 note and US\$403.75 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## NESTE

Neste Oy  
US\$100,000,000  
Floating rate notes due 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 31 August 1993 to 28 February 1994 the rate of interest will be 5.25% per annum. The interest payable on 28 February 1994 will be US\$30.98 for each US\$10,000 principal amount of the notes.

Agent: Morgan Guaranty Trust Company

JPMorgan

This advertisement is issued in compliance with the regulations of the London Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase shares in the company or to buy or sell any shares in the company on the London Stock Exchange or for admission to the Official List of the stock exchange or to the London Stock Exchange. It is issued in accordance with the rules of the London Stock Exchange.

**IVORY & SIME ENTERPRISE CAPITAL plc**  
(Incorporated in Scotland under the Companies Act 1985, Registered Number 145481)

Introduction to the Official List  
sponsored by  
Barclays de Zoete Wordie Limited

of Ordinary Shares,  
Convertible Unsecured Loan Stock 2000  
and Warrants

in connection with the proposed financial reorganisation of  
The Independent Management Company, PLC  
by way of a  
Scheme of Arrangement  
(under Section 45 of the Companies Act 1985)

SHARK CAPITAL, STOCK AND WARRANTS

Authorised 130,000,000  
in ordinary shares of 25p each  
250,000  
in redeemable preference shares of 25p each  
250,000

Note 1\* The number of Ordinary Shares to be issued pursuant to the Scheme will be determined as at the FAV Reference Date (as defined in the listing particulars) by reference to formulae, details of which are set out in the listing particulars.

Ivory & Sime Capital plc is a new limited life investment trust which will be managed by Ivory & Sime plc. The investment objective of the company is to provide capital through investment in venture capital opportunities in the United Kingdom and North America.

Copies of the listing particulars may be obtained during normal business hours (excluding Saturdays and public holidays) up to and including 2nd September, 1993 from The Company Secretaries, One Charlotte Square, Edinburgh EH2 4DZ, by telephone only, and up to and including 14th September, 1993 from Barclays de Zoete Wordie Limited, Edinburgh, 250 Bute Street, Edinburgh EH2 4DZ.

Barclays de Zoete Wordie  
Edinburgh EH2 4DZ  
London EC2A 2HE  
31st August, 1993

## Notice to Holders of

**Avis, Inc.**

5 1/4% Exchangeable  
Subordinated Debentures due 2002

In accordance with the Debenture dated 12th November, 1987 with respect to the above captioned Debentures, notice is hereby given that any outstanding Debentures may be redeemed, at the option of the holder, on 12th November, 1993 at 143.25% of the principal amount of such Debentures, plus accrued interest to the redemption date. The Debentures to be redeemed must be received (together with the notice substantially to the effect of the Debenture dated 12th November, 1987) with written notice substantially to the effect of the Debenture dated 12th November, 1987, at the office of the Paying Agents, no later than 12th October, 1993 but not prior to 12th September, 1993.

Paying Agents  
Bankers Trust Company  
1 Apollo Street  
Bradgate  
London EC2A 2HE  
England

Bank de Luxembourg  
39 Ailec Scheffer  
L-2920 Luxembourg

Swiss Bank Corporation  
1 Aeschbachstrasse  
CH-4002 Basel  
Switzerland

Barclays Bank plc  
39 Ailec Scheffer  
L-2920 Luxembourg

14th August, 1993

as Trustee

Barclays Bank plc  
39 Ailec Scheffer  
L-2920 Luxembourg

14th August, 1993

Barclays Bank plc  
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14th August, 1993

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## BUSINESS OPPORTUNITIES

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Write Box B1451, Financial Times,  
One Southwark Bridge, London SE1 9HL

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The Company BMP Trading GmbH & Co. KG Germany sells  
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## BUSINESSES FOR SALE

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RossAshfield Glass Limited  
(In Administrative Receivership)

The Joint Administrative Receivers, Angus M. Martin and Ralph S. Preece, offer for sale, the business and assets of the above named company. The company is a highly respected manufacturer and installer of sealed unit uPVC double glazing and conservatories, with a seventeen year trading history. The purchaser would have the benefit of:

- Freehold factory and office premises of approximately 23,400 sq. ft. on a 2.5 acre site in Mansfield, Nottinghamshire, with potential for alternative development.
- Forward order book of approximately £180,000.
- Broad customer base covering trade, commercial and domestic clients.
- Turnover approximately £900,000.
- Fully fitted uPVC double glazing manufacturing plant.

For further information, please contact in the first instance Christopher Gray on 0623 651626 or alternatively Angus Martin at the address below.

10-12 East Parade, Leeds LS1 2AJ  
Tel: 0532 439021, Fax: 0532 448942  
Authored by the Institute of Business Accountants in England and Wales Library on InterNet Bazaar.

Touche  
RossKing Taudevin & Gregson Group  
(In Administrative Receivership)

The Joint Administrative Receivers, G. J. Watts and N. J. Dargan, offer for sale the business and assets of the above Group.

The King Taudevin & Gregson Group undertakes major contracts for the building and installation of glass furnaces throughout the world.

The Group has the capability to undertake design, supervision and contract management of new furnaces together with furnace maintenance for the glass, cement and petro-chemical industries.

The main features are:

- Group turnover approximately £13 million.
- Substantial contracts.
- Very experienced and technical workforce.
- Modern long leasehold office and workshop accommodation occupying 43,000 sq. ft.
- Ample car parking.

For further information please contact Grahame Watts or John Cowburn at the address below.

Abbey House, 74 Mosley Street, Manchester M60 2AT  
Tel: 061 228 3456, Fax: 061 236 0720  
Authored by the Institute of Business Accountants in England and Wales Library on InterNet Bazaar.

Touche  
RossCustom Microfilm Services Limited  
(In Administrative Receivership)

The Joint Administrative Receivers, K. S. Chalk and N. G. Atkinson, offer for sale the business and assets of the above company, which operates two microfilm processing bureaux.

- Annual turnover - £1.5 million.
- Leasehold properties in Maidenhead and Coventry.
- Quality customer base.
- Substantial order book.
- Full range of services, including computer aided retrieval systems.

For further information, please contact Roger Smaridge at the address below.

Columbia Centre, Market Street, Bracknell, Berkshire RG12 1PA  
Tel: 0344 54445, Fax: 0344 422681  
Authored by the Institute of Business Accountants in England and Wales Library on InterNet Bazaar.

## BANK OF ATHENS S.A.

ANNOUNCEMENT OF A REPEAT PUBLIC INVITATION TO BID FOR THE PURCHASE OF THE ASSETS OF THE COMPANY NAMED "ATHENS PIPE WORKS S.A."

The Bank of Athens is a special liquidator for the Company named "ATHENS PIPE WORKS S.A." which has been placed under a special liquidation procedure provided for in Article 46a of Law 1892/90 by virtue of Decision No. 3867/92 of the Athens Court of Appeal, as the judgment section of that decision was confirmed by Decree No. 592/93 rendered by the same Court.

## ANNOUNCEMENT

A Repeat Public invitation to Bid on the basis of sealed binding bids for the sale, as a whole, of the assets of the Company named "ATHENS PIPE WORKS S.A." (hereinafter called "the Company"), as specified in the Bidding Memorandum.

## BRIEF DESCRIPTION

The Company was founded in 1980 with a registered office located in Athens (Office Address: 260, Piraeus Street) and up to 1992, when the Company was placed under a state of special liquidation, the scope of its activities/business was as follows:

1. The production of Steel Pipes
- Longitudinally welded steel pipes (1/2" - 10 3/4") for water supply, mechanical structures, line pipe, casing and tubing (with API monogram), water pumping (ASTM) etc.
- SPIRAL weld steel pipes (0.18" - 30") and
- Steel quick coupling pipes (diameter 70 - 150).
2. The production of steel channelled bathubs and
3. The production of steel heating radiators.

Its factory, which is located at GLYFA, DROSSIA, CHALKIDA is 432.7 stremmas (1 stremma = 1,000 square metres) in area and its enclosed space consists of five (5) independent large buildings, and four (4) smaller ones and < 74,800 square metres in area.

The installed power of the mechanical engineering equipment is 30,000 KW and the total production capacity of the factory is estimated, depending on the pipes specifications, at 100,000 - 150,000 tonnes per annum.

Further, the Company owns a property located in Nea Eikaria, Thessaloniki (49, Langadas Street), the size of which is 17.2 stremmas in area and the enclosed space is suitable for use as a warehouse (5,143 square metres in area).

## BIDDING MEMORANDUM

Every party concerned will be entitled to receive a detailed Bidding Memorandum and any other information concerning the Company's assets being under sale upon submission of a confidentiality promise in writing.

## TERMS OF ANNOUNCEMENT

1. **Preamble:** The Public Bidding Procedure will be carried out according to the provisions of Article 46a of Law 1892/90, according to the terms of this announcement and according to the terms which are included in the Bidding Memorandum, no matter whether they are repeated or not in this announcement. The submission of a binding bid shall mean the unreserved acceptance of all these terms.

2. **Bidding bids:** For the participation in the bidding procedure the parties concerned will be summoned to submit a sealed binding bid until Tuesday, 28th of September 1993, 12.00 hours in Georgia Fiamengou, Notary Public for and in Athens of 31, Char. Trikoupis Street, 4th floor, tel. No. 3609476.

The price being offered must be explicitly stated within the bids and such price must be a flat price for the Company's assets being sold and the terms of payment must also be mentioned in detail (for cash or on credit, making reference to the number of instalments, the time of their payment and the interest rate being proposed).

Bids submitted out of time will not be accepted and will not be taken into account. Furthermore, bid clarifications, modifications, add-ons or improvements will not be accepted or taken under consideration after the unsealing unless there is a written request of the liquidator or the creditors representing more than 51% of the claims against the Company. The commitment pertaining to the bids shall be valid up to the assignment and the execution (signing) of the contract provided for in paragraph 7 of Article 46a of Law 1892/90.

3. **Letter of Guarantee:** Every bid will be accompanied by a Letter of Guarantee issued by a Bank lawfully operating in Greece of a three (3) month term at least for which an extension shall be possible up to the assignment, for an amount of three hundred (300) million drachmas. A model of the letter of guarantee is contained in the Bidding Memorandum. Bid without a letter of guarantee shall not be taken into account. In the event of breach of the terms of the bidding procedure by a participant who will be regarded as highest bidder, the amount of the letter of guarantee will be forfeited in favour of the liquidator as highest bidder and payment of damages to him/it.

4. **Way of submission:** The bids along with the letters of guarantee will be submitted within a sealed opaque envelope. The submission of the bids will be made in person or by a lawfully authorized person.

5. The unsealing of the bids will be made by the Notary Public in his office on Tuesday, 28th of September 1993 at 13.00 hours. Those who have submitted a timely binding bid will be entitled to be present upon the unsealing of the bids and sign the unsealing report to be drawn up.

6. **Highest bidder:** The person/parties whose bid will be judged by the creditors representing more than 51% of the claims against the Company (hereinafter called "the Creditors") at their absolute discretion, upon proposal submitted by the liquidator, the most beneficial for the Company's creditors will be regarded as the highest bidder. It is noted that in the event that a deferred payment of the prices is offered, the current value shall be taken into account for the evaluation of the bids, which will be calculated at an interest rate of 22% per annum compounded annually.

7. The liquidator will advise the highest bidder in writing to come obligatorily at a place and time which will be determined in the notice for the execution (signing) of the appropriate contract for the transfer of the assets on the basis of the terms of his/her bid and the other better terms, if any, to be recommended/indicated by the creditors and agreed upon with the highest bidder.

The assignment shall occur upon the execution (signing) of the relevant contract for the transfer.

In the event that the party/parties being regarded as the highest bidder breaks his/her promise to come and sign the contract for the transfer of the assets as well as to comply with his/her obligations resulting from this announcement and the terms of the bidding procedure, then the guarantee shall be forfeited in favour of liquidator Bank of Athens for the purpose of deferral of the expenses of any nature and its work as well as for the purpose of covering any actual loss or loss of earnings, without the liquidator having any obligation to give any particular proof in regard to them. Further, liquidator Bank of Athens will have the subsidiary right to consider that the letter of guarantee amount has been forfeited in its favour as a penalty and ask for its collection from the guaranteeing Bank.

8. All the expenses and costs of any nature for the participation in the bidding procedure and the transfer of the assets shall be exclusively borne by the parties concerned/buyers and the highest bidder, as the case may be. It is noted that in regard to this transfer the exemptions and limitations/restrictions referred to in paragraph 13 of Article 46a of Law 1892/90 shall apply, and the V.A.T., if any, on the items of movable property shall be borne by the buyer.

9. The liquidator and the creditors shall not have any liability or obligation towards the parties participating in the bidding procedure in regard to the evaluation of the bids, the appointment of the highest bidder, the decision concerning the repetition or cancellation of the bidding procedure and any other decision relative to the bidding procedure. Further, the liquidator, the creditors and the Notary Public shall not be responsible in regard to any physical or legal defects of the items of property being sold. The submission of the binding bids shall not grant any right to assignment. Generally, the parties participating in the bidding procedure shall not acquire any right or claim in regard to this announcement and their participation in the bidding procedure against the liquidator or the creditors for any reason whatsoever.

10. This announcement has been drawn up in Greek and in English (translation) in any event, however, the Greek text shall prevail.

11. For the receipt of the Bidding Memorandum and any additional information the parties concerned may address themselves to Mr Dem. Vainalis, the liquidator's representative, in the Company's offices, 260, Piraeus Street, tel. No. 4830828 - 4811375, fax No. 4810171.

Athens 27th August 1993

THE BANK OF ATHENS

Richard Ellis

## CONSTRUCTION CONTRACTS



## Heathrow Express project

Airport operator BAA is to use the New Engineering Contract (NEC) for the main tunnel for the 2300m Heathrow Express scheme. This is believed to represent the biggest UK civil engineering project to adopt the new form of contract.

The New Engineering Contract (NEC) is a standard form of contract suitable for use in the design and construction (including erection) of new works involving any, or all, of the building disciplines.

BAA is a leading proponent of the NEC having already used this form of contract on a number of successfully completed projects at Heathrow and Southampton airports.

The contract for a new terminal and car park at Southampton will be the first UK building contract to use the NEC.

Explaining the benefits of the new form of contract, BAA's project director, David H. Williams said "We see the radical and less adversarial approach which is required to administer this contract as improving the pre-planning productivity and project performance generally."

The use of the NEC is one of a number of initiatives currently being embraced by BAA as part of a continuous improvement process for its £300m a year capital investment programme.

## Swindon centre

GARDNER & THEOBALD has been appointed by Thame-down Borough Council to act as quantity surveyor for the pre-contract stages of the £30m refurbishment of the Brunel Centre in Swindon.

The project includes the refurbishment of the Brunel Arcade with provision for a new 130,000 sq ft store and a 1,100 space car park.

## Birmingham retail plan



An artist's impression of the proposed "The Water's Edge" development at Brindleyplace

The West Midland's construction industry has received a boost with the appointment by Brindleyplace of Birmingham-based builders, TILBURY DOUGLAS CONSTRUCTION. Tilbury Douglas has secured the contract for "The Water's Edge", the first phase of Birmingham's £250m show-piece development. Brindley-

place. Work on the £3m design and build contract is due to start on September 6 and will include the shell and core construction of "The Water's Edge", the first phase of retail and catering facilities on the 15 acre site.

"The Water's Edge" is a 60,000 sq ft canalside development of restaurants, shops, bars and

cafes which will be linked to the canalside entrance of the International Convention Centre by a new pedestrian steel suspension bridge which is part of the contract.

A civic square will be created at the heart of Brindleyplace. The initial layout will be set out in time to open to the public next summer.

## Malaysian transport scheme

SISTEM TRANSIT ALIRAN RINGAN (STAR), has raised £300m of funding for work on Phase One of the project to develop a light rail transit system (LRT) for the Malaysian capital, Kuala Lumpur.

Over 18 months ago, the Anglo-German consortium of Taylor Woodrow International and AEG Westinghouse Transport Systems GmbH formed STAR to raise private investment capital for the first phase of the LRT project. Having secured capital, STAR would then own and operate the system under a franchise agreement with the Malaysian government.

STAR now has in place the required funds to begin work on the project. Over 80 per cent is sourced from commercial bank loans, around 10 per cent from a government support loan and the balance in the

form of equity from Malaysian and foreign investors.

This project represents the first phase of an integrated light rail network for Kuala Lumpur and surrounding areas.

Taylor Woodrow International and AEG Westinghouse

Transport Systems GmbH, together form the Kuala Lumpur Transit Group Sdn Bhd (KLTG), which has entered into a £225m contract with STAR to undertake the design, construction, delivery, installation and testing of the LRT system.

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## Developing superstores in Essex

COUNTRYSIDE PROPERTIES has been awarded two contracts by Tesco Stores for the design and construction of two new food superstores in Harlow, Essex.

A superstore in Edinburgh Way will provide 60,500 sq ft of retail accommodation together with parking for 560 cars and a petrol filling station. The new store is programmed to open in February 1994.

The second superstore forms the basis of a community neighbourhood centre at Church Langley near Harlow and construction started on August 4. On completion in June 1994, the 49,000 sq ft superstore will be the largest unit in the centre, providing parking for 468 cars as well as a petrol filling station and other retail units.

When he first joined, Merrill denied that the Bank of England had blocked his appointment as chief executive of the European operations on account of his connections with the Guinness affair, but at the end of last week a spokesman indicated that "certain restrictions" on his activities previously in place had now been lifted, and that approval for the current

## Reeves' rehabilitation complete

Christopher Reeves, who was chief executive of Morgan Grenfell at the time of the Guinness affair, has seemingly been fully rehabilitated by the City now that he has been promoted to chairman of Merrill Lynch Europe/Middle East.

Nearly two years after resigning from Morgan Grenfell in 1987, he had joined the US investment banking group as senior adviser to Jerry Kennedy, then president of Merrill Lynch Capital Markets; Reeves later moved on to become vice chairman of Merrill Lynch

International.

The investment by the Bowater company is being managed by Gleeds Management Services.

## Production plan

Bristol currently boasts several important construction contracts which will shortly be starting on site. PEARCE CONSTRUCTION is playing its part with the start of a design and build contract for the new £30m international production centre for DRG Medical Pack-

aging.

The main contract award, valued at over £7.7m, involves designing and building a cold store and distribution centre at Tilbury Docks for Van Bon Cold Stores (UK), a food importer and distributor based in Holland. Project management is being undertaken by CAER URFA Consultancy.

The building at Tilbury Docks, covering a floor area of almost 32,000 sq metres, will include plant rooms, offices and associated facilities. Chill storage will be handled on three levels, with temperature control from 15°C to 0°C, together with humidity control. The cold stores will have drive-in racking to all five chambers.

Collinson to regenerate Plymouth

The Plymouth Urban Development Corporation in Devon, set up by the government five months ago to regenerate unwanted Ministry of Defence sites including the Royal William naval yard, will begin to pick up steam tomorrow with the arrival of a chief executive, John Collinson.

The corporation, the 12th UDC in England, came into being on April 1 with a projected budget of £45m over its intended five-year lifespan.

Collinson, recruited after the advertised post attracted over

200 applications, has been working out his notice as property director of the Black Country Development Corporation, where he has been for five years.

Collinson, who is 43, spent five years before that with Sal

ford city council, but in his new post he will be returning to his home county. He was born in Exeter.

His first priority in Plymouth will be the UDC's business plan which is due to go to the Department of Environment within a month of his

arrival. The next priority, he says, is "hands on deck" in terms of staff. One necessary appointment, that of finance and administration director, is expected to be made shortly.

Already on deck is Vice-Admiral Sir Robert Gerken as chairman and board members include the leaders of Plym-

outh county council. The UDC covers 165 acres and it is envisaged that there will be mixed development including offices, shops, restaurants and housing.



Reeves says that his new title means that he will be "much more executive rather than advisory" and will be allowed "to do more things", notably chairing the executive committee in charge of the region, a position that Giles had also previously held.

He adds that Merrill is "so much bigger and more active that it is more necessary to have someone in this role". It has expanded its capital raising activities generally, has applied to become a market-maker in gilts and is growing on the Continent, particularly in France and Germany.

Reeves says he himself has developed a special interest in India which, despite his job title, is in fact "on the extremity" of his region, and he sits on the board of the India Fund and the India Growth Fund.

Asked if he was now receiving the million pound salary that reports suggested he had, he turned down in 1988, he commented: "Sadly no".

## Finance moves

■ Glenn Wellman, formerly

an md and chief investment

officer at Alliance Capital, has

been appointed a director and

head of global equity

management at CSFB

INVESTMENT

MANAGEMENT.

■ Massimo Perazzu, formerly

director general, corporate

finance at Pasfin Securities

SIM in Milan, has been

appointed a director in the

corporate finance department

of SWISS BANK

CORPORATION.

■ Jamie Guan, formerly

finance director of Griffin

Factors, part of Midland Bank,

has been appointed group

strategic planning director of

NOBLE LOWNDES.

■ Brian Phillips (below left),



## Quest for a strategy

George Graham on the debates in Nato over its future shape

**A**s President Bill Clinton returns to Washington this week after his seaside holiday, domestic and economic problems, such as the ambitious reform of the healthcare system or the passage of the North American Free Trade Agreement, loom largest on his agenda for the autumn.

But the clocks are running on a more international task, the transformation of the Atlantic alliance to meet a new set of needs and perils after the end of the Cold War.

One clock is of Mr Clinton's own setting: the summit of the North Atlantic Treaty Organisation scheduled for January 10, called at the US's request, demands an effort to spell out a new future for the alliance.

Ticking more insistently, however, is the festering disaster that confronts Nato and the world community in Bosnia.

If Bosnia is the model for the kind of regional and ethnic conflict that will replace the monolithic threat of the Warsaw Pact in Nato's strategic planning, it has posed uncomfortable questions that have received few good answers.

"It is a terrible model but it is the first one," commented Mr Helmut Sonnenfeldt, a scholar at the Brookings Institution in Washington and formerly a senior foreign policy official in the Nixon and Ford administrations.

Mr Sonnenfeldt is one of many observers who join General John Shalikashvili, the Supreme Allied Commander in Europe, who has just been appointed to the chairman of the US Joint Chiefs of Staff, in arguing that Nato has, at least on the technical and military level, done well in the face of the Bosnian crisis.

"On a military level the institution has performed very effectively. What has not happened are the political decisions that trigger action," Mr Sonnenfeldt said, pointing to the plans drawn up, but never implemented, for the policing of the Vance-Owen peace plan as well as for air strikes against the Serbs.

Colonel Don Snider, director of political-military affairs at the Center for Strategic and International Studies, a Washington research centre, sees a need for further changes to Nato's command structure and conventional forces, but agrees that the greatest challenge is in the political area.

"The political transformation of the alliance is not complete," he said.

In the search for a broader political vision of the future of

**Clear leadership of Nato has yet to emerge from member governments, especially the US**

to summarise Nato's dilemmas. They argue that Nato desperately needs to address the conflicts along its southern and eastern flanks if it is not to become irrelevant, and spell out six political steps they see as necessary "to forge a new transatlantic bargain".

The first is "to transform Nato from an alliance based on collective defence against a specific threat into an alliance committed to projecting democracy, stability and crisis management in a broader strategic sense".

Nato also needs a more harmonious balance between the US and Europe and a strong Germany fully participating in the alliance.

Amidst Kugler and Larrabee also urge a constructive security relationship with both

Russia and the Ukraine, and a co-ordinated strategy for the integration of Poland, Hungary, the Czech Republic and possibly Slovakia as members of the alliance.

The call for Nato to extend its membership to the east is now widely echoed in US academic circles, though hotly contested in the same issue of Foreign Affairs by Mr Owen Harries, formerly a senior US foreign diplomat.

Poland last week renewed its urgings to Nato to make a formal statement that it viewed the country as a future member after President Boris Yeltsin of Russia declared Polish membership would not be contrary to Russia's interests.

But although the proposal is gaining ground in the US Congress, where Senator Lugar has warmly endorsed it, and also among some German politicians, in the US administration ideas about "outreach" to eastern Europe stop well short of early Nato membership.

Most European governments, meanwhile, are too preoccupied with ensuring the US does not leave the alliance to be much interested in new members among academics.

One contribution to the debate, by Messrs Ronald Asmus, Richard Kugler and Stephen Larrabee of the Rand Corporation, a California-based think tank, is published today in the journal Foreign Affairs.

The authors have worked

closely with Senator Richard Lugar, the Indiana Republican who is one of the few members of Congress to have grappled with the issue, and who has trademarked the catchy phrase "out of area or out of business"

Academics and think-tank analysts in Washington complain bitterly that the Clinton administration is still a very long way from formulating anything like a comprehensive approach to Nato's future – although many are hopeful that General Shalikashvili has thought hard about the problem and may inject a new sense of urgency.

"Right now, I don't think anybody in the administration can tell you what they are going to do at the Nato summit," says Colonel Snider.

So far, haphazard defence budget cuts in the US and Europe have done more to refor Nato than any clear strategic conception.

Because it was he who called for the meeting – and because his claim to leadership on the world stage remains sparse – Mr Clinton stands in particular need of turning next January's summit into a success.

But if Nato continues to play the grand old Duke of York in Bosnia, marching its troops to the top of the hill and then marching them back down again, it seems likely to have failed its first big post-Cold War test – whatever the effectiveness of its military planning.

If the Bosnian crisis continues to fester, Nato's perceived failure there could cloud the summit, and the alliance's future.

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The programme to close mines and to generate a greater proportion of electricity from gas means that the UK may meet the proposed targets, in the same way that it has now met the terms of the 1988 protocol it once resisted.

The negotiating position on acid rain is not taking account of the actual run-down of the coal industry," according to one observer of the talks.

International disputes over acid rain first emerged at the end of the 1970s when the Scandinavians sought explanations for why some of their forests were turning brown. Acid rain is caused mainly by sulphur dioxide, which is emitted when coal and oil are burnt, and by nitrogen oxides, emitted by power stations and transport. The acidity is generally slight, "about the same as a can of Coca-Cola", says Professor Ian Fells of Nottingham University. But the gases, sometimes dissolved in rain,

can travel thousands of miles – across national borders – before being deposited, making disputes particularly hard to resolve.

Scientists generally agree about the harmful effect of the acid on water quality and fish, and its role in corroding buildings. However, "there is more doubt about the mechanism of damage to trees – it can be hard to distinguish the effects of acid rain from those of drought", says Prof Fells.

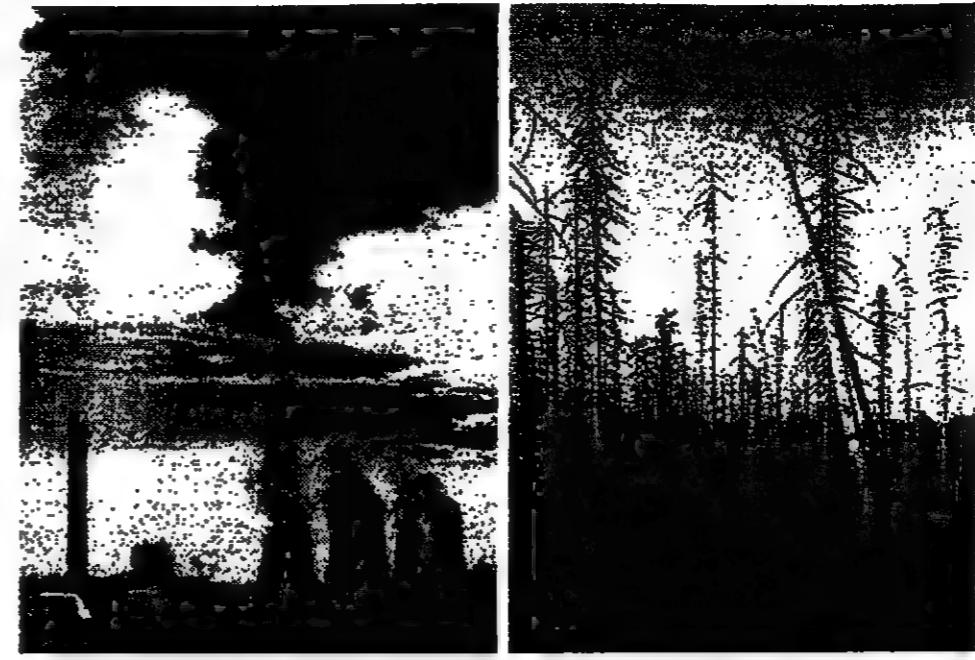
The source of acid rain is clear, however. In Britain, coal-burning power stations are the main culprits, spewing out 72 per cent of total sulphur emissions in 1990. They also discharged 28 per cent of nitrogen oxides in the same year, though this is less than the amount discharged by traffic.

Nevertheless, Britain's emissions have been falling because the decline of heavy manufacturing has reduced industrial energy demand, and there has been a switch by domestic users from coal and oil to gas.

Sulphur dioxide emissions

## Dilution measures for acid rain

The UK's awkward diplomacy may be tarnishing a hard-won record, writes Bronwen Maddox



Pollution plume: acid rain is causing Europe's forests to wither and its fish to die

dropped from 8.4m tonnes in 1970 to 4.8m tonnes in 1980 and 3.5m tonnes last year.

Emissions are now set to fall further, partly because of the EC directive on large combustion plant directive, a treaty covering power stations.

National Power, one of the two main generators in the UK, emitted 1.2m tonnes of sulphur dioxide last year; it must halve that level by 2003. PowerGen, the second-biggest generator, last year produced slightly less than 1m tonnes of sulphur dioxide and must cut levels to 665,000 tonnes by 1998.

These targets will be reached by two routes. The first – fitting old, coal-fired power stations with equipment to remove sulphur and other pollution – is expensive. Between them, the generators expect to spend more than £2bn on such improvements during the 1990s. But power companies find it cheaper to switch to cleaner fuels such as natural gas or imported coal, which has roughly

half the sulphur content.

The result of these changes, environmental ministers say, is that the UK will not only meet the EC directive on large plants, but also the terms of the 1985 United Nations treaty if refused to sign. That prediction holds firm, ministers say, despite the government's decision this month to license the use of oil-fired power stations, dubbed the "UK's dirtiest fuel".

Despite such optimism, Britain is arguing in Geneva that it would have difficulty meeting the proposed terms.

The UK's neighbours are pressuring it to make a 70 per cent

reduction in sulphur emissions by 2005.

Other countries derive the 70 per cent figure from the model developed by the Austria-based International Institute for Applied Systems Analysis, the most-quoted of the three scientific models used by the UN.

According to Ms Fiona Weir, of Friends of the Earth, the environmental pressure group, it has got off lightly.

Britain's reluctance to accept the 70 per cent target implies that it is abandoning "the principle of basing standards on good science".

Government officials reject this claim, saying that Britain's resistance stems from disagreement with the model. They argue that another UN model, run by Imperial College in London, recommends a lower target for UK emissions.

But officials also concede that the principal force behind the British position in Geneva is the Department of Trade and Industry's desire to protect British Coal, after the political storm aroused by this year's pit closures. The DTI fears that power generators would turn to imported coal or shut down ageing coal-fired power stations prematurely rather than fit expensive pollution-control equipment.

Some independent forecasters endorse this view. Mr Jim Skeat, energy specialist with the Sussex University-based Science Policy Research Unit, says: "If the government signed up to a 70 per cent reduction by 2005, that would probably be the nail in the coffin for what is left of the British coal industry."

The DTI argues, though, that its caution is warranted. Its officials believe the decision not to sign the 1985 protocol was right at the time – a fall in emissions during the 1980s was not anticipated.

But some officials in the UK environment department point out that the dispute on targets may be unnecessary. The irony, they suggest, is that many coal-fired power stations are scheduled to be taken out of commission only a few years after the date set for pollution reductions. Britain will then see a further sharp fall in emissions, and may, after all, meet the toughest proposed targets.

If this is the case, the UK government's awkward diplomacy on acid rain will, for a second time, have tarnished the appearance of a respectable environmental record. In the meantime, by insisting on keeping its options open, Britain is dealing itself a difficult hand, and its neighbours' frustration is unsurprising. If "driftwood" is the only insult hurled at British cabinet ministers on the road to a new sulphur protocol, and Norwegian the only European language in which abuse is uttered, the government may consider that it has got off lightly.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5338. Letters transmitted should be clearly typed and not hand written. Please see fax for finest resolution.

### No illusions over Bundesbank

From Mr Allan Saunders.

Sir, As the editor of the only English-language newsletter focusing on German monetary policy I have to take issue with your contention that it is almost impossible for non-German analysts to understand what the Bundesbank is about ("Bundesbank stays tough", leading article, August 27).

It is very simple really. The Bundesbank has a legal mandate to combat domestic inflation. Its 1957 constitution makes no mention of cross-border responsibilities. And domestic growth and employment are accorded considerably lower priority. So why the puzzlement as to Bundesbank motives?

Two further points. First there is a growing case for questioning if high nominal short rates are, under the present circumstances, the best method of bringing German money supply and inflation back under control.

They are artificially inflating time deposits (32.5 per cent of M3) to the detriment of longer-term forms of savings, and they are inducing speculative capital inflows that expand overall domestic liquidity.

Second, non-German financial professionals constantly overlook the fact that credit policy decisions in Germany are made by a Bundesbank council consisting of 16 members, each with one vote and an individual political affiliation.

State decisions are a matter of high politics in both a partisan and a personal sense

within this closed forum – whatever the Bundesbank itself tries to maintain.

As long as many in the council, including its current president, continue to believe that high rates are the solution to unacceptable high inflation, the absence of cuts on July 29 and last week completely fulfills the Bundesbank's constitutional mandate.

There are, however, signs that a rethink of the current high-rate policy is being inclined by the newly appointed senior Bundesbank officials, particularly vice-president designate Johann Wilhelm Gadtman.

Such arguments have yet to win the hearts and minds of the council majority. But we believe that they will do so well before the end of the year. Allan Saunders.

*The Old Continent newsletter, Frankfurter Allgemeine Zeitung Information Services, D-6026 Frankfurt/Main, Germany*

From Mr D A A Papandrea.

Sir, In your leader of August 27 you point belatedly to the fact that the financial world is overwhelmed by English-speaking analysts and commentators. Nevertheless, your standpoint remains unchanged as you try to interpret the policies of the German central bank.

You continue to underestimate two important considerations that influence the Bundesbank's decisions over and above its current statutory duties: first, that if there is to be a single

European currency it will have to be indistinguishable from the DM and second, that the central bank responsible for a European currency will have to demonstrate – and be able to defend – its independence, not only from politicians but above all from the market.

It is obvious that the attitude in Frankfurt is that, if possible, no significant reduction in base rates should occur under market pressures and that, as long as thunders combine to roll in New York and London, such corrections will be resisted. Too much is at stake. It should be equally obvious that a majority of continental politicians are under no illusions. There is a deep-seated, if unstructured, demand for a higher degree of unity; it may be naive but it is a political reality that the UK has never fully appreciated.

Matters would be quite different if the cohorts of English-speaking analysts could point to decades of successful economic management where their advice was taken seriously.

Regrettably that is not the case. Those with whom we have felt most comfortable in the marketplace will always have the strength to safeguard their dollar.

Sterling, our once proud unit, will be left to its fate, and we to ask ourselves how that came about. No reasons are to be found in any of the memoirs of our politicians.

D A A Papandrea, 6 Allegro Park, London SE1 2AE

### Go for less accuracy in forecasts

From Mr Ernest J Freyhan.

Sir, July's lower than expected public sector borrowing requirement figure (not, please, "number") followed hard on the heels of last year's lower than estimated current account deficit. Once again, this underlines the precariousness of short-term economic forecasts. And because of the growing likelihood of a lower than budgeted PSBR outturn for the current financial year as a whole, it also points to inaccuracy in long-term forecasting.

So why can't forecasters take the hint and hedge their bets more safely by forsaking the dare-devilry of decimal-point precision, in favour of nothing more ambitious than half, or at most quarter percentage-point gradations only? (As if the difference between actual or forecast 1.2 and 1.3 per cent gross domestic product growth was at all meaningful.)

Let them remember, first, that the greater the accuracy aimed at, the poorer the accuracy likely to be achieved, quite apart from the stickiness of underlying data.

Second, let awareness of their fallibility encourage more humility on their part and less gullibility on ours – both, admittedly, tall orders.

Ernest J Freyhan, 65 Vincent Court, Bell Lane, Bandon, London NW4 2AW

### Satellite and cable offer excellent choice

From Mr Alan Burkitt-Gray.

Sir, So who does have original programming on television these days. Christopher Dunkley could have asked before he savaged cable and satellite channels ("Scrambled Sky at a premium", August 25).

Look at the schedules for that day. At peak time, 9.30pm, all four terrestrial channels had repeats. Of course they also produce lots of their own material. So, in time, will the cable and satellite channels in the UK – just as, for example, Discovery's US parent is doing after only a few years in business. It already has fresh pro-

gramming: last month it showed the four-part series, "The Dinosaurs", later repeated by Channel Four.

Both Sky News and CNN International carry original programming of the most expensive kind all day (including "IT Reports"). I, for one, would not be without them. Meanwhile, this weekend the cable and satellite sports channels had live cycling, motor racing, motorcycle racing, horse racing, golf, tennis, athletics, soccer and rugby leagues. Not to my taste, perhaps not to Mr Dunkley's. But to offer such programmes is hardly

"repackaging parasites".

What is wrong with repeats, anyway? The BBC has revived a 1960s cult by digging out "Thunderbirds" and today it is dedicating the whole day to a celebration of that decade. Is this very different from having Sunday's choice of "The Six Wives of Henry VIII" and "Oliver Twist" on UK Gold, Brighton Rock and Loot on Bravo?

Alan Burkitt-Gray, editor, *Cable & Satellite Communications International*, 104 City View, 403 Bedford Green Road, London E2 9QY

### Pre-election tax cuts are same old story

## FINANCIAL TIMES

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Tuesday August 31 1993

## Scientists and supply

WARNINGS about the decline in Britain's science base - and the dire implications for the country's competitiveness - have been a feature of the British Economic and Social Research Council's annual meeting for at least three decades. A particular theme this year at Keele is that the UK is producing too few trained scientists and breeding a scientifically illiterate younger generation.

The sharp decline in numbers taking science A-levels is causing alarm. So is the glaring contrast between empty places on university science courses and serious overloading in the arts and social sciences. And in the background is a sense of antipathy following the science white paper three months ago; although it contained some good ideas, the government has not built on the opportunity it created to lead the case for British science.

The debate about how to attract more bright young people to the subject - and at the same time increase public understanding of science - contains so many strands, knitted together by so many people over such a long period, that it is sometimes hard to disentangle prejudice, anecdote and special pleading from soundly based argument.

For example, it is true that the British education system has systematically, over many years, produced fewer scientists than business and academic needs, there is no doubt that their price would rise. And yet evidence from the UK job market points to a higher graduate unemployment rate in science than in arts and yields abundant evidence of poor salaries in scientific research. Manifest shortages do exist, but only in well-defined areas, such as top quality pharmaceutical scientists for the drugs industry.

## Fundamental issue

There does not seem to be too much point in increasing the supply of scientists, if there is no demand for them. But that, of course, raises the question of whether Britain is using as many scientists as it should.

Apart from the fundamental issue of the relative size of its research and development effort, where Britain lags, there is the well-documented shortage of scientists in the upper reaches of

management in British companies, as well as in the public sector. Research recently sponsored by the Economic and Social Research Council suggests that companies perform better if they have senior managers with scientific backgrounds.

Here the government is in a position to help - by making the civil service give a higher priority to science graduates when recruiting administrative trainees. This might also improve government's skill in handling the wide range of policy issues that touch on science and technology, from reprocessing nuclear waste to investing in new trains for British Rail.

## Primary focus

On the supply side, action is certainly needed at all levels of the educational system, with perhaps a primary focus upon the 11 to 15 age range. Strong anecdotal evidence suggests that many older scientists working today were inspired originally by excellent science teaching in the early years of secondary school. Those teachers have retired and their successors are, on the whole, less inspiring: so the current generation of schoolchildren is being turned off science by dull lessons that seem both pointless and more difficult than other subjects.

The government's bursary scheme for trainee science teachers is beginning to turn the tide here, but better financial incentives are still required to attract good scientists to teaching.

Further up the educational ladder, science would benefit from a broadening of the A-level system, so that all candidates studied at least one arts and one science subject to the age of 16. It should be recognised that such a change would increase the teaching burden on universities; most science students would start off knowing less than someone today with maths, physics and chemistry at A-level. It might even be necessary to add an extra year to many three-year undergraduate courses.

Change to the A-level system is something which the government has vigorously resisted for years. If it is serious about bringing science and scientists to greater prominence in education and business, it will have to change its mind.

## Time for unity in Nigeria

UNLESS NIGERIA's civilian leaders settle their differences, the grip of the military will tighten and the country's crisis will deepen.

The promise by Chief Moshood Abiola to return to Lagos this week and claim the presidency denied him is dangerous and impractical. The bellicose response from Chief Ernest Shonekan's new interim government, equating such an act with insurrection, smacks of a military dictatorship. Neither serves the interests of 80 million anxious Nigerians.

United the two men are better placed to demand that the military fulfil its promise to hand over to civilian rule; divided they may provide General Ibrahim Babangida with a pretext to return.

The general, who ostensibly stepped down last Thursday as Nigeria's military leader, has left a dangerous legacy. The new interim civilian government was also led by Mr Shonekan. Within weeks it became clear that the civilians were powerless.

Nor does the new cabinet inspire confidence. It includes a minister of information who enthusiastically endorsed the recent banning of several newspapers.

The proposed minister of planning is a vociferous critic of the economic reforms Mr Shonekan tried unsuccessfully to revive.

If Nigerians are to be convinced that this time round things are different, he has to act swiftly. He has already taken some first steps, persuading the military to shorten the transition period from 12 to six months.

Over the weekend he released jailed journalists and human rights campaigners. He should follow this by lifting the newspaper ban.

But above all he should seek an accommodation with Chief Abiola, in which together they keep up pressure on the military. The chief should be guaranteed safe passage when he returns home, together with the right to contest the March election. In return Mr Abiola should suspend his threat to form a Lagos-based government.

The general may object: in which case the interim government is exposed as a sham, and Nigeria's prospects are bleak indeed. But in the meantime Mr Shonekan and Mr Abiola owe it to their country to exchange olive branches, not epithets. The sooner the two can find common cause, the better the chance that democracy will finally come to Nigeria.

Both have a case. The former is

based on the pragmatic argument that civilians must make the best of the army's terms; the latter rests on the principle that the electorate's verdict should be respected, and maintains that the army's record of broken promises warrants confrontation.

## Ethnic rivalries

But underlying a division over tactics are tense ethnic rivalries, with the Yoruba south lining up behind Mr Abiola, and the Hausa-Fulani north seeking a second chance to win the presidency.

Before Mr Abiola risks a confrontation that could split the nation, Mr Shonekan should be given time to show that his alternative could work. Admittedly there is good reason to be sceptical. The previous interim government was also led by Mr Shonekan. Within weeks it became clear that the civilians were powerless.

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## Pragmatic argument

One supports the interim government led by Chief Shonekan, albeit with general's charge, but has promised fresh elections by March next year. The other insists that Chief Abiola's victory in the annulled June presidential poll be put into effect.

Both have a case. The former is

Jericho, for all that its name resonates with history, now seems just another sleepy, dusty Palestinian town in the Israeli-occupied part of the Jordan valley. But if an extraordinary deal hammered out in secret by Israeli and Palestinian representatives in recent weeks becomes reality, it may just be in for something of a revival.

If it is consummated and implemented, Israeli troops will withdraw from the Gaza Strip, both of which they have occupied since the six-day war of June 1967. For the first time since the foundation of the state of Israel in 1948, their Arab inhabitants will be allowed substantial control over their own affairs as part of a five-year interim arrangement for Palestinian self-rule.

And with a lot of luck, a conflict that has claimed thousands of lives and several times brought the world close to war in the past 45 years will have taken a small but momentous step towards resolution.

A signed accord between Israel and the Palestinians would itself be of enormous psychological significance, especially if it entails mutual recognition between Israel and the Palestine Liberation Organisation, a body that Israelis have grown used to excoriating as a terrorist group bent on their destruction. Progress in Israeli-Palestinian talks could also trigger movement in separate peace negotiations between Israel and Syria, which could - eventually - open the way to a comprehensive Middle East peace agreement.

These developments would have seemed all but inconceivable even a few weeks ago. The Arab-Israeli peace talks launched in Madrid in October 1991 had dragged on for 22 months with little tangible sign of progress, and no sign of preparedness by the Israelis or Palestinians to budge from long-entrenched positions. Now, all of a sudden, almost

## Even a summit meeting now seems possible between the two Mr Yitzhak Rabin and Mr Yassir Arafat

anything seems possible - even, someone suggested yesterday, a summit meeting between Mr Yitzhak Rabin, Israel's doyen, growling prime minister, and Mr Yassir Arafat, memorial chairman of the Palestine Liberation Organisation.

Small wonder that seasoned Middle Eastern observers were yesterday reeling in disbelief - or that sceptics were pointing to the many hurdles that have still to be surmounted.

Change to the A-level system is something which the government has vigorously resisted for years. If it is serious about bringing science and scientists to greater prominence in education and business, it will have to change its mind.

## Peace plan poised on a hair trigger

Julian Ozanne and Andrew Gowers on the potentially momentous outcome of secret Israeli-PLO talks

## Chronology of the conflict

May 1948 - First Arab-Israeli war; Israel annexes large portions of proposed Arab state in Palestine.
1956 - Egypt nationalises Suez Canal. Israel attacks Sinai peninsula, pushes towards canal. Anglo-French troops invade Egypt. Israel, British and French forces withdraw under US pressure.
1964 - Arab states create the Palestine Liberation Organisation.
June 1967 - Six-day war: Israel attacks Egypt, Syria, and the West Bank and East Jordan, captures Sinai Peninsula and Gaza Strip from Jordan.
November 1967 - UN Security Council passes Resolution 242, basis for international efforts to secure a land-for-peace agreement, calling for Israeli withdrawal, recognition of all states in the area and a refugee settlement.
October 6, 1973 - Egypt and Syria attack Israeli forces in Sinai and Golan Heights on the Jewish feast of Yom Kippur. The war is inconclusive.
October 22, 1973 - UN Security Council Resolution 338 calls for a ceasefire, implementation of Resolution 242 and immediate peace negotiations.
1974 - Arab states recognise PLO as sole legitimate representative of the Palestinian people.
September, 1978 - Egypt, Israel and the US sign Camp David accords, offering limited autonomy to Palestinians in occupied territories.
1979 - Israel, Egypt sign treaty. Israel agrees to return Sinai Peninsula to Egypt but keeps Gaza Strip.
June, 1982 - Israel invades Lebanon to drive out Palestinian guerrillas.
December 1987 - Intifada (uprising) against Israeli rule breaks out in West Bank and Gaza Strip.
November 1988 - Palestinians in exile declare own state, implicitly recognising Israel.
December 1988 - Arafat recognises Israel's right to exist and renounces terrorism.
April-May, 1991 - US seeks support for regional peace talks.
November 1991 - Madrid conference launches peace talks.
August 1993 - Israeli PM Yitzhak Rabin (top left) and Foreign Minister Shimon Peres (bottom left) open talks with PLO.

crossing into Jordan. It is also unclear whether Israel will agree to PLO interpretations of the agreement that as soon as the document is signed, the PLO leadership, including Mr Arafat, will be able to relocate to either Jericho or Gaza.

Despite the doubts, however, the agreement may be different from the dozens of other peace plans that have littered the map of the Middle East - partly through its design, and partly as a result of the atmosphere in which it has been constructed.

Mr Arafat, in particular, has been

under intense pressure to strike a deal. As a result it was the PLO, bereft of powerful friends, crippled by internal dissension, mounting criticism from extremists, and a cash crisis, that played the key role in bringing both sides to a draft settlement.

From Mr Rabin's point of view, the deal is carefully crafted to deflect potential domestic criticism. Firstly, it leaves untouched the largest potentially hostile community - the estimated 120,000 Jewish settlers in the West Bank. The most directly affected settlers - the small community of 4,000 in Gaza - have

under intense pressure to strike a deal.

Syria's attitude - and Jordan's, a country whose own peace deal with Israel is all but done - may also be influenced by the way the present proposal was reached substantially without their consultation. Some observers suggested yesterday that this could prompt both countries to take a harder line with Israel, partly so as to resist pressure to make greater concessions themselves. Both Amman and Damascus were notably muted yesterday in their response to the proposal.

Much will depend on the contents of an eventual "Gaza-Jericho" agreement. If it appears to open the way for direct linkage between an interim period of Palestinian autonomy and a final agreement, one which would address the still unresolved issue of the status of Jerusalem - it would be hard for either Syria or Jordan to hold out against the PLO-negotiated deal.

But if opposition to the deal deepens and widens, both within the occupied territories and among the hundreds of thousands of diaspora

Palestinians in Lebanon, Syria and Jordan, then Jordan, in particular, could decide to position itself for a broader agreement giving it greater control over the occupied West Bank. Syria, too, might then decide that it cannot peg its own peace with Israel to an interim agreement which proves to have broad, grass-roots opposition among the Palestinians.

The key, in both cases, will be the degree of Palestinian opposition to the agreement. Many independent Palestinian groups, and even many in the mainstream Fatah group, have already voiced doubts about "Gaza-Jericho".

Mr Arafat will have to demonstrate to the Palestinian rejectionists that this deal will be tightly linked to a comprehensive settlement leading to a total Israeli withdrawal from the occupied territories, and recognising the right of diaspora refugees to return.

Whatever else the "Gaza-Jericho" proposal will achieve, it appears already to have shifted the fundamental axis on which the peace process will turn. As Mr Mohammed Sayed Ahmed, the Egyptian commentator, noted yesterday: "We are no longer looking simply at an Arab-Israeli confrontation - now the confrontation is within the Palestinian camp."

## United in disunity

Mark Nicholson and Lamis Andoni on the Arab mood

Mr Ahmed Jibril's radical PFLP-GC and Hamas, which has been the main beneficiary within Gaza and the West Bank of the long stalemates in the peace process, muster the force to stop the proposal? The answer will lie partly in the hands of the sponsors of these groups, who have a habit of playing the rejectionist card for their own ends - most particularly Syria and Iran.

Very little is ever clear about the strategy of Syria's President Hafez al-Assad, except that it involves patience and caution. But he has already shown willingness to rein in rejectionist groups; his government sponsors in the interests of an eventual peace. The recent decision to leave Hizbullah, the pro-Palestinian and deeply rejectionist guerrilla group, after its attacks on Israel prompted a week-long bombardment of south Lebanon, was the most telling example - and seems to have cleared the air in the Syria-Israel peace talks.

Those who oppose the current peace plan argue that once a limited autonomy deal is concluded, Syria will move full-speed to a broad normalisation of relations with Israel. The result, say the critics, could be a matter of "Gaza-Jericho last" as well as first, with the Palestinians having to settle for exercising self-rule only in

those two small enclaves. Syria's attitude - and Jordan's, a country whose own peace deal with Israel is all but done - may also be influenced by the way the present proposal was reached substantially without their consultation.

Mr Assad is not in a strong position to argue with them, given that many Palestinians see him as hastening to conclude a "separate peace" with Israel involving the return of all or part of the Golan Heights, captured by the Israelis in the 1967 war. The Syrian leader's repeated assertions that he has no intention of proceeding to a full peace with Israel without them do not cut much ice with Palestinians mindful of the violent history of their relations with Damascus.

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the macro arena.

So how is the jobs market for former advisers to sacked chancellors? Working in a think tank did not appeal - "I've done that before at the Institute of Fiscal Studies," says the ever-affable Robinson. And talk with three City firms "did not work out".

Meanwhile, will London Economic's corporate clients be prepared to pay good money for forecasts of inflation rates and trade deficits?

"We want to develop techniques for macroeconomic risk management," he says. "People are a bit disillusioned with forecasting."

## Unchristian

A burglar rifling a house was suddenly surprised by a voice saying: "Me and Jesus are watching you." Frightened, the burglar swung his torch round desperately until he spotted the culprit, a parrot.

Recovering his composure, the burglar asked the parrot what it was called. "Inogen," replied the bird. "That's a silly name for a parrot," said the burglar.

"Not half as silly as calling a rottweiler Jesus," chirped the bird.

## OBSERVER



"Do you have to bring your work home with you?"

of his biography. Written by his daughter, Deng Rong, it is now being serialised in mass-circulation Chinese newspapers.

But Deng's rose-coloured prose allows for no hint of scandal in her beloved father's life. She provides some details of his student days in France - where he developed decidedly bourgeois tastes for wine, cheese, coffee, bridge and his life-long interest in soccer - and in Moscow.

Deng had three wives; the first died in childbirth in 1930, the second left him after a political disagreement in 1933, and the third, whom he married in 1939, produced five children. Rong is the youngest.

## Grecian 900

Bosnian Serb leader Radovan Karadzic, whose troops control about 70 per cent of Bosnia, is not a name usually identified with peace and ethnic harmony.

So surprise is there to see that the



**INSIDE**

**RTZ near to sale of Nerco assets**

RTZ Corporation, the world's biggest mining company, is putting the finishing touches to the sale of assets acquired only in June when it bought Nerco, the US natural resources group. Page 16

**New chairman for GPA**

Mr Dennis Stevenson, chairman of SRU Group and the Tate Gallery, is expected to take over as chairman of a restructured GPA Group. Page 16

**Swiss Re moves to catastrophes**

Swiss Reinsurance, the world's second largest reinsurance group, has joined with John Head & Partners, a New York merchant bank specialising in the insurance field, to form Partner Reinsurance, which will specialise in natural catastrophe insurance. Page 17

**CBOT clearing head quits**

Mr Roger Rutz, president of the Chicago Board of Trade Clearing Corporation has resigned after 10 years at the head of the Chicago exchange's independent clearing organisation. Page 17

**Atlas Copco up despite sales fall**

Atlas Copco, the Swedish industrial components group, said lower interest rates and exchange rate gains contributed to a 12 per cent rise in first half profits, despite a substantial fall in sales. Page 17

**Prospective p/e ratio**

The latest prospective p/e ratio for the "500" Index for calendar 1993 is 15.6 according to IBES, the consensus estimates service. This compares with an IBES estimated p/e for the "500" of 20.6 for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 20.48 (20.19 last week).

**Market Statistics**

Base lending rates	27	London share service	27-28
FT-A World Indices	27	Managed fund service	23-27
FTASMA int bond svc	27	Money markets	27
Foreign ex-changes	18	New int bond issues	19
London recent issues	27	World stock mkt indices	20

**Companies in this issue**

Astra UK	16	Kemira	17
Allied-Signal	17	Lindsey	17
Atlas Copco	17	L'Oréal	17
CNA Financial	17	MIM Holdings	17
Chubb	17	SA Brewing	17
Elf	17	Sheldene	17
East Japan Railway	17	Shire Reinsurance	17
Hoechst	16	TNT	16
Itochu	17	Thomson	15

Chief price changes yesterday			
FRANKFURT (DM)	PARIS (FFP)		
Rhein	Rhein		
BMW	BMW	± 15	
Daimler-Benz	745.5 + 13.5	Elanor	955 ± 13
Fluor	453 + 14.5	Walt Disney	755 + 26
Fluor	558 + 6	Euro RSCG	635 - 17
Leohy-Mell	373 - 25	GTM-Entrepose	529 - 13
Krone	1160 - 35	SAC	775 - 28
NYC (US)	NYC (US)		
Intel	641 + 11	Crown	495 + 31
Lotus Dev	321 + 11	Sabena	518 + 66
Motorola	597 - 1	Philips	1000 - 80
Motorola	251 - 1	Standard Gas	1000 - 80
Philips	511 - 1	Meiji Shahr	1120 - 80
Ford Motor	511 - 1	Nippon Tel Bank	650 - 27
General Motors	464 - 14	Tektronix	1030 - 60

UK closed. New York prices at 12.30.

**Hoechst falls 31% on weak demand**

By Christopher Parkes  
in Frankfurt

**HOECHST**, the big German chemicals group, yesterday blamed a 31 per cent slump in first-half earnings on weak domestic demand and restructuring costs.

The German parent company recorded an unspecified operating loss, while its pre-tax profit fell by almost 50 per cent to DM32.2m (\$20.2m); the group said yesterday.

Business had continued to be weak in the first two months of the second half, and there were no signs of improvement. Forecasting a "very difficult" six months ahead, it said cost-reduction and rationalisation measures would continue at speed.

Group pre-tax profits of DM781m for the first half were worse than expected by most analysts, but fitted the pattern established last week when rival chemical groups Bayer and BASF reported pre-tax declines of 30 per

cent and 50 per cent respectively.

All have been hit by low demand, weak prices, the effects of health service spending cuts in Germany, and adverse movements in foreign exchange markets.

Hoechst said that more than a third of its 2.4 per cent sales decline in the first six months to DM22.9bn was due to currency movements and lower prices.

In the US, Hoechst Celanese reported a 6 per cent sales drop to \$3.1bn, attributable to lower

volumes in pharmaceuticals markets and the effects of last year's sales of its polyethylene business.

In Germany, the company said, its healthcare business was hit by an overall 6 per cent fall in pharmaceutical sales.

Turnover in the European Community, which accounts for almost half annual sales, dropped 10 per cent.

Whilst government and economists claim the domestic recession bottomed out in the second quarter of the year, Hoechst's figures showed the situation worsening. In the three months to the end of June the group earned DM345m pre-tax, down 34 per cent on the comparable period of 1992. It blamed further deterioration in home markets, which had cancelled out an overall improvement in foreign business.

First-quarter earnings of DM436m were 23 per cent lower on the year.

Group-wide restructuring had reduced personnel costs by 2 per cent against a year earlier.

**John Gapper finds currencies, bonds and equities combining to give good profits**

**Securities firms enjoy a year of living easily**

**T**his year has been so good for the securities industry that it has tested Mr Mark Houghton-Berry's faith in an old adage. "There may be no such thing as a free lunch, but this one at least has been heavily subsidised," he says.

Mr Houghton-Berry is head of bond trading at Goldman Sachs in London. For nearly a year, he has watched foreign exchange, equity and bond markets combine to provide international banks and securities houses with one of their most profitable and least risky trading environments for a decade.

The results have become evident in Europe and the US over the past month, as banks have reported large rises in income despite subdued lending business. The US house Morgan Stanley is the latest beneficiary, disclosing record second-quarter profits of \$224m, driven by a huge leap in trading.

The US securities firms have not been alone. The European universal banks have offset large bad debt provisions and sluggish lending with dealing income.

Swiss and German banks have benefited, while among UK banks

Barclays made £234m on its £1.3bn in capital in its BZW securities business.

"It is unusual to have equities and bonds going strongly at once. Usually you expect one or other to be firing, but we've had both," says Mr David Band, BZW chief executive. While much public attention has been on foreign exchange, securities trading has been at least as strong.

The industry has benefited

from a mix of short, medium and long-term trends. The near-col-

lapse of the European exchange rate mechanism created currency volatility; falls in European interest rates led to a bonds and equity rally; and the shift towards lower inflation sparked a "search for yield".

This has created a series of effects that have helped banks and securities houses:

● Re-rating of equities and rising bond prices have all led to large amounts of trading on behalf of customers. "Volumes have been high in continental Europe and the UK, and a lot of US money has flowed this way," says Mr Michael Sargent, head of equities at SG Warburg, the British investment bank.

Mr Band says equities trading has been boosted by switches in asset allocation caused by political uncertainties and the shift in European interest rates. "As long as political paths are not clear, institutions can change their big picture views of the world quite a lot, and quite rapidly," he says.

● The breakdown of currency and interest-rate stability has led to demand for risk management services, as companies seek ways of hedging risks through derivatives. "They are becoming aware that we can sell them insurance," says Mr Michael Davis, a senior vice-president at Chase Manhattan in New York.

● As interest rates have fallen, companies have issued bonds and even equity to re-finance higher interest bank debt. This has been good for the "bulge bracket" Wall Street firms that have picked up higher-margin equity origination business as well as the tighter-margin distribution of bonds.

● Integrated securities houses

with the capacity to design and

sell over-the-counter derivatives have been able to stimulate business though what Mr Band calls "reverse origination". This means designing a product to suit investors, and using swaps to translate it into a form that attracts debt issuers.

This has helped increase debt issues by companies which do not have a pressing need to refinance, but are attracted by the chance to "lock in" lower interest rates. Derivatives have given companies of all sizes more access to debt markets, so adding to the shift away from traditional bank finance.

● The size of the market for equity and debt has been raised by privatisation of state assets both in west and east Europe. French bank privatisation this autumn follows Warburg's handling of the BT3 share offer, and the growing sale of assets from former communist countries.

These trends have allowed large trading profits, which have been underpinned by the emergence of positive yield curves – higher yields for long-term than

short-term bonds – in Europe. A positive yield curve in the US led to banks investing their short-term liabilities in longer-term government bonds.

The shift towards similar conditions in Europe raises the question of how much risk banks and securities houses have taken on through proprietary trading in addition to handling customers' business. Most participants agree that market buoyancy has led to a rise in proprietary trading.

Mr Houghton-Berry says that proprietary trading has been encouraged by the narrowing of margins on client business, and customers wanting to know whether a bank is confident in its own market view. "Firms are increasingly being asked to put their own money where their mouth is," he says.

This in turn means that firms will be exposed to more risk when the exceptional market conditions turn down. The easiest profits have probably passed, since currency volatility is now

easing. Yet a longer-term shift to lower interest rates would provide good trading conditions for bonds and equities.

Mr Rod Barrett, an analyst at Goldman Sachs in London, says the market cannot carry on for ever, but may have some way to go yet. "Maybe we will have another year of it, who knows?" he says. "Eventually if rates settle down, the market will adjust to a trading range, and things will get quiet."

A gradual tailing-off of exceptional profits would be the best outcome for the industry. The alternative would be a sharp reversal of inflationary expectations or interest rate trends that would expose firms to losses on their proprietary trading positions in equities, bonds or derivatives.

"The easiest money has been made already. Sooner or later there will be a correction and someone could come unstuck," says Mr Houghton-Berry. Even if he retains the subsidy on his own lunch, others could yet end up paying for theirs.

**An eery calm as new realities of the ERM sink in**

It is unclear whether the French negotiators truly believed the Bundesbank would acquiesce to their demands.

If they did, they were quickly disabused of the idea. Mr Hans Tietmeyer, the Bundesbank vice president and president designate interrupted Mr Jean Claude Trichet, the head of the French Treasury and monetary committee chairman, as he enumerated the French proposals with the observation that France had forgotten one item: that Germany abandon the

**Economics Notebook**

By Peter Norman

The Bundesbank president on October 1 had been confirmed and he was well clear of any possible move by Bonn to curb his room for manoeuvre.

But there were also practical reasons for yielding to market pressures and moving to a 15 per cent ERM fluctuation band for all currencies except the D-Mark and Dutch guilder.

The flow of funds out of the Euro franc at the end of July was unprecedented. The ERM was protected by exchange controls in most member states when it started operating in

March 1979. The past year showed that it was no longer capable of dealing with the pressure of deregulated international currency trading.

In the light of recent circumstances, it is no surprise that policy makers are still somewhat shell-shocked and disinclined to advocate new steps to reform or restore the old system.

Conversations last week with monetary officials in Germany and some of Germany's neighbouring countries revealed an almost universal rejection of the idea of moving rapidly back to 2.25 per cent fluctuation margins for the ERM.

Pride and embarrassment are contributing to a do-nothing approach. Last September's crisis spawned two official reports – one from the EC central bank governors' committee and the other from the EC

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## COMPANY NEWS: UK

## Sale of RTZ's Nerco assets to fetch \$600m

By Kenneth Gooding,  
Mining Correspondent

RTZ CORPORATION, the world's biggest mining company, is putting the finishing touches to the sale of assets acquired only in June when it bought Nerco, the floundering US natural resources group, and says total proceeds will be about \$600m (£405m).

That compares with RTZ's outlay of \$470m plus the assumption of \$600m debt when it bought Nerco which was 82 per cent owned by PacificCorp of the US. Also, RTZ's cash outlay was reduced to \$255m by a loan from PacificCorp to be repaid from Nerco contract revenues.

One of the outstanding details, RTZ previously has held back concerns the expected proceeds from the sale of the Con gold mine in Canada's North West Territories. However, it now says it expects this will bring at least \$25m.

When RTZ first announced in February that it was negotiating to buy Nerco it made clear that it wanted only Nerco's coal operations in the Powder River Basin in Montana and Wyoming.

Morgan Stanley, the investment bank, was retained to offload Nerco's oil and gas interests and definitive agreements for their sale to two US energy groups, Western Gas Resources and Louisiana Land and Exploration Company for a total of \$550m were announced in July.

Even before that, arrangements had been made to sell Nerco's gold and silver mines — which Nerco had previously decided to put on the market.

Minerco, the Luxembourg quoted overseas investment arm of the Anglo American Corporation of South Africa, is paying \$21m cash for Nerco's Pikes Peak Mining Company which owns 60 per cent of the Criollo Creek mine in Colorado.

## Allders and BAA deal will spread risk more equally

By Maggie Urry

ALLDERS International, the tax and duty free retailer which is part of the Allders Group, has signed a deal with BAA covering all its shops in BAA's UK airports. The contract runs until 1999 and replaces individual contracts for each store, some of which were due to run out this year.

The new agreement also changes the way in which each side makes profits from retailing, sharing risks more equally between them. It will give Allders, which is hoping to float in the next few months, a more stable flow of profits from its BAA shops. BAA said that as well as long-term security it would enable the two sides to work together on new ideas while sharing the risk.

About a quarter of Allders' turnover is being secured by the deal with BAA. Its BAA shops had sales of £161.1m in the year to March 1993, while

Allders' management fee, more than covering Allders International's costs. A profit target will be set, and profits above that will be split between the two.

Mr Lipsith said this shifted the balance of risk away from Allders International, and gave it a greater incentive to drive the business for growth.

BAA said it had struck a similar deal with Forte, the hotels and catering group, which had been operating since January with benefits to both sides' profits.

BAA's strategy is to expand the space in its airports devoted to shops over the next three years. Tax and duty free shops are central to this plan, and Sir John Egan, chairman, said they provided "an important source of revenue to BAA" as well as offering customers "choice and value".

He said the new system of payment "should benefit both partners and make it much easier to predict profitability." Until now Allders had been paying BAA a rent based on turnover with a guaranteed minimum. Now BAA will pay

Allders International is the largest retailer in BAA's airports.

Allders International's turnover was £295.5m in its financial year to September 1992. Allders' other activity, department stores, had sales of £258.1m in that period.

Usually airport shops are run under five-year contracts at the end of which they are put out to bidders. Allders' 1992 profits were adversely affected by the loss of a large contract to run a shop at Sydney airport.

Mr Harvey Lipsith, chief executive of Allders, said "there is always a bit of nervousness about contracts. This deal allows us to target other geographical areas without covering our backs all the time."

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Under the terms of the rescue deal GPA's \$5.2bn (£3.45bn) borrowings are being separated

from its assets and a new company, GE Capital Aviation Management, is being set up. GECAM will be responsible for the combined leasing business of GPA and GE's subsidiary, Polaris Aircraft leasing, including the day-to-day management of GPA's 470 aircraft.

Mr Ryan, GPA's founder, is expected to be appointed executive chairman of the new company working with a chief executive appointed by GE.

Another two non-executive directors are to be announced soon, replacing Lord Lawson, former chancellor, Mr Garret Fitzgerald, former Irish Prime Minister, and Sir John Harvey-Jones, former ICI chairman.

## Pressure to switch from appliances

Michael Smith looks at allegations that power companies subsidise their retail arms

COMPANIES in any other industrial sector would have been tempted to call it a day.

Year after year UK electricity companies and their privatised predecessors have struggled to make significant profits on their retailing operations, and some have recorded losses. Yet still most of them persevere.

Now their competitors, including Dixons and Kingfisher, are trying to force a rethink. They say the retail results of the regional electricity companies and the Scottish power companies have been promoted increases in electricity volume sales as the main aim of the power industry.

"The logic is that the more appliances are sold, the more electricity volumes will rise," says one power company executive.

Retailing has also grown alongside customer service facilities which customers use to make complaints and pay their bills. Almost every power company shop in the UK has a service counter, and they are highly valued by customers.

That is one source of complaint from rival retailers. They believe that in many cases the customer service units do not contribute a fair share of the rent of the showroom they occupy.

More serious, they say, are the cross subsidies from the power companies to their retail arms. "The problem is that many shops are not being charged fully for the services they use," says one rival company executive.

"Rents are more realistic than they were in the late 1980s when we estimate the regional boards (electricity companies' predecessors before privatisation) were charged a third of the market rate."

"But most rents are still not charging their retail operations fully, if at all, for the capital used in special promotions. That is why their shops can offer so much interest free credit."

Not so, say the regional companies. Seeboard is typical in its response. "We negotiate with electrical manufacturers for supporting promotions just like any other retailer," says Mr John Weight, retailing head. "One hundred per cent of costs associated with Seeboard's business are charged to the business."

In their defence, the regional companies may follow the lead of London Electricity and South Wales Electricity which have ended or are ending their direct involvement in retailing.

Whatever the profitability, power company retailing is big business. With more than 1,100 shops, electricity groups collectively own the second largest group of electrical goods outlets in the UK after Dixons, which also owns the Currys chain. Their market share is about 13 per cent.

Such a presence is not common internationally. In neither France nor the US do power distributors feel the need to sell goods in high street shops.

The retailing tradition is part from an industry culture which has promoted increases in electricity volume sales as the main aim of the power industry.

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"But most rents are still not charging their retail operations fully, if at all, for the capital used in special promotions. That is why their shops can offer so much interest free credit."

Not so, say the regional companies. Seeboard is typical in its response. "We negotiate with electrical manufacturers for supporting promotions just like any other retailer," says Mr John Weight, retailing head. "One hundred per cent of costs associated with Seeboard's business are charged to the business."

In their defence, the regional companies may follow the lead of London Electricity and South Wales Electricity which have ended or are ending their direct involvement in retailing.

Whatever the profitability, power company retailing is big business. With more than 1,100 shops, electricity groups collectively own the second largest group of electrical goods outlets in the UK after Dixons, which also owns the Currys chain. Their market share is about 13 per cent.

Such a presence is not common internationally. In neither France nor the US do power distributors feel the need to sell goods in high street shops.

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## Exchange rate gains help Atlas Copco climb 12%

By Christopher Brown-Humes  
in Stockholm

ATLAS Copco, the Swedish industrial components group, said lower interest rates and exchange rate gains contributed to a 12 per cent rise in first-half profits, despite a substantial fall in sales and orders.

Profits after financial items climbed to SKr61m (\$449m) from SKr50m. The favourable interest rate trend produced SKr1m in net interest income, compared with an outlay of SKr87m in the same period of 1992. Exchange rate gains increased to SKr24m from SKr10m.

The group's underlying busi-

ness was flattered by the depreciation of the Swedish krona, which lifted sales by 13 per cent to SKr8.3bn from SKr7.87bn and orders by 9 per cent to SKr9.34bn.

Sales were sharply lower in volume terms, which pushed operating income after depreciation down 8 per cent to SKr60m.

The group said improved sales in the US, south-east Asia, the Middle East and Australia failed to compensate for weak demand in most European countries. However, second-half operating income at SKr7.15m was SKr34m higher than in the first three months.

Orders were also down, particularly in Europe, which only

were down 3 per cent to DM471m.

Aiming to return to the black by 1994, Linotype plans to cut its international workforce by about 15 per cent, reduce its product range, and reorganise management and production structures.

The report hinted at possible domestic capacity closures with a statement that efforts to reduce manufacturing costs would be actively pursued, especially to tackle problems associated with production within Germany.

While there had been no sign of problems in the first quar-

ter, the company said, its customers were not complaining of falling advertising revenues and profits.

Incoming orders fell 7 per cent, stemming partly from a 17 per cent slump in Germany, although demand in other European markets was down by as much as 50 per cent.

Orders from Japan, the third-largest market after the US and Germany, were down 15 per cent.

Announcing job losses of 500 in Germany and 200 abroad, the company said it might not be able to avoid compulsory redundancies.

## Mortgage-backed issue from Bank of Ireland

By Tracy Corrigan

TWO important deals launched on Friday in the growing sterling asset-backed bond market may herald a quickening of the pace of securitisation in the UK. Securitisation allows companies to remove assets from their balance sheets, by re-packaging and selling them as bonds.

Two landmark deals – a mortgage securitisation by National Westminster Bank and a loan securitisation by Barclays Bank – are widely expected to emerge in the next few months.

Last Friday, Bank of Ireland Home Mortgages, the Bank of Ireland's UK mortgage subsidiary, returned to the sterling mortgage-backed securities market after a five-year absence in order to fund its expanding £2.6bn mortgage book.

The Bank of Ireland's third public mortgage-backed offering consisted of a £250m issue

of floating-rate notes issued through a special purpose company, Residential Property Securities No. 3, and arranged by NatWest Capital Markets. It had previously completed two private placements.

The Bank of Ireland bought Bank America Finance's mortgage business in 1987.

Mr Tom O'Neill, finance director at Bank of Ireland Mortgages, described the securitisation as "a very attractive way of financing our business," and said the bank would continue to tap the market.

Also in the sterling market, Anglo Leasing, a subsidiary of the Summit Group, a UK leasing company, launched the first issue in the UK backed solely by lease receivables.

Lease receivables have been used to back commercial paper. The £165m issue of FIBNs, arranged by Kleinwort Benson, is backed by leases on business equipment such as photocopiers, vending machines and computers.

line earnings to fall 30.4 per cent to A\$74.0m.

### Comalco lifts interim pay-out

LOW world metal prices caused MIM Holdings, the Australian mining group, to dip into the red in the final quarter, but the group reported only a marginal decline in operating earnings for the full year to the end of June, writes Bruce Jacques in Sydney.

Operating earnings fell marginally from A\$87m to A\$85.1m (US\$66.8m) on a 10.4 per cent improvement in revenue to A\$2.02bn. The dividend is being held at 5 cents a share.

Abnormal items including large divestments, write-offs and currency fluctuations, had a substantial influence on earnings available to shareholders. This caused bottom

## President of CBoT clearing body quits

By Lauri Morse in Chicago

MR Roger Rutz, the president of the Chicago Board of Trade Clearing Corporation, has resigned after 10 years at the head of the Chicago exchange's independent clearing organisation.

Mr Rutz, 40, cited personal reasons for his departure. Mr William Feldman, the Clearing Corporation's chairman, named Ms Denise Haggerty as interim chief executive while an international search is conducted for Mr Rutz's replacement.

Ms Haggerty, presently chief operating officer, joined the Clearing Corporation in January after 12 years managing clearing operations for a prominent Chicago brokerage firm.

Mr Rutz's departure comes at a critical time for the Chicago Board of Trade. The Clearing Corporation guarantees trades for the exchange, and maintains its top quality credit rating. A year ago, the Chicago Board of Trade and the Chicago Mercantile Exchange entered exploratory talks to merge their clearing operations.

Mr Patrick Arbor, chairman of the CBoT, said Mr Rutz's departure should not affect those discussions.

The board of directors of the Clearing Corporation are fully committed to unified clearing," Mr Arbor said. "They will choose a successor [to Mr Rutz] with that goal in mind."

The new Clearing Corporation president will have to contend with the professional differences that have impeded progress in those talks, industry sources said.

### Japanese trade house to set up Beijing offshoot

ITOCHU, the Japanese trading house, is expected to establish a wholly-owned subsidiary next month in China, which, in theory, will allow the company to compete on equal terms with Chinese companies, writes Robert Thomson in Tokyo.

The trading house, which

will be the first Japanese company with such a subsidiary, expects government approval in coming weeks, and will use the new company to oversee its 50 joint ventures in China.

The new subsidiary, yet to be named, will have an initial capital of \$10m and be based in Beijing.

reporting period, compared with an average of US\$1.296 per tonne previously.

"This first-half average price is the lowest for any half-year period since the LME high grade three-month contract began in June, 1987," they said.

### SA Brewing ahead

SA BREWING, the diversified Australian brewer, reports a 6.6 per cent increase in net earnings to A\$120.1m (US\$80.1m) for the June year. Sales rose 13.3 per cent to A\$2.29bn, and the dividend is being stepped up from 15.5 cents to 17.5 cents a share.

The packaging operations were the only division to increase earnings, moving up from A\$97.4m to A\$104.4m. The contribution from the beverage and food division eased from A\$75.7m to A\$74.5m and the appliances' result slipped from A\$63.6m to A\$62.2m.

Bids are to be submitted in a sealed envelope addressed to the Financial Advisor and to be labelled "The Egyptian Hotels Company, Tender for Sale of the Shepheard's Hotel and Casino" by 12 o'clock noon, Cairo time, on Thursday 28th October 1993, which is the last date for acceptance of bids.

Bids will be opened publicly in the presence of all bidders or their legal representatives at the Financial Advisor's premises.

Any clarifications regarding this announcement should be addressed to the Financial Advisor or Advisor to EDBE.

## Swiss Re joins US bank in venture

By Ian Rodger in Zurich

SWISS Reinsurance, the world's second largest reinsurance group, is following the growing trend of creating companies which specialise in natural catastrophe insurance.

The group has joined John Head & Partners, a New York merchant bank specialised in the insurance field, to form Partner Reinsurance.

Swiss Re will put \$100m into the venture, which will be based in Bermuda. John Head \$25m, and other founder institutional investors \$130m.

Partner Reinsurance then

plans to raise \$500m from the US, European and Japanese equity markets in an initial public offering as early as October.

The move follows a series of similar ventures created by leading reinsurers in recent months. The idea is to respond to the soaring demand for natural catastrophe insurance following the sharp increase in damage caused by earthquakes and hurricanes around the world in recent years.

Paradoxically, while soaring insurance claims have hurt all reinsurers in the short term, they have also led to a fundamental improvement in trading conditions by shaking out weaker competitors.

As a result, the US capital market has become more enthusiastic about insurance securities, making it possible for ventures like the new Partner Re to raise equity.

Swiss Re said the new venture would differ from its rivals in that it would concentrate more on markets outside the US.

"Our wide experience in other parts of the world will be of great value," Mr Walter Kielholz, a Swiss Re director said.

Also, Swiss Re itself did not

want to raise its exposure to the natural catastrophe market.

The public share issue, of 86 per cent of the initial share capital, is being arranged by Smith Barney and Morgan Stanley International.

## Price fixed for Japanese rail offering

By Emiko Tarazono in Tokyo

THE PRICE at which shares in East Japan Railway, one of seven regional railway companies created in 1987 by the break-up of the national system, are to be offered for sale was yesterday fixed at Y380,000 (\$3,568) a share.

JR East, which will be the first state flotation since Nippon Telegraph and Telephone, the 65.7 per cent government-owned telecommunications giant, went public in 1987.

Shimadzu, which has supplied components mainly to Japan's defence forces, is facing a slowdown in business for its aircraft equipment.

The two companies will set up respective teams to discuss specific projects in which they might be able to co-operate in the autumn.

The success of JR East's listing is seen in Tokyo as crucial for other semi-privatised companies, such as Nippon Tobacco, and the remaining six railway groups.

The price was based on the auction of 800,000 shares last week, where the weighted average of successful bids came to Y379,208. The accepted bids ranged from Y352,000 to Y422,000.

Over 17,000 bids were placed for the auction, with 3,983 successful bids, including 52 from foreign investors. The 10 largest buyers were all major financial institutions led by Fuji Bank with 30,000 shares and Long Term Credit Bank with 21,500 shares.

## Shimadzu in Allied-Signal link

By Michiyo Nakamoto in Tokyo

SHIMADZU, a leading Japanese precision equipment maker, and Allied-Signal of the US have agreed a wide-ranging partnership for the joint development and production of jet engine parts. The Japanese group said the deal might lead eventually to an equity relationship between the two companies.

The bilateral accord calls for Shimadzu and the aerospace division of Allied-Signal to adopt a risk-revenue sharing system in the tie-up whereby profits are split between the two companies according to the respective share of funds injected into the product development of particular projects.

It follows a deal made last October for Shimadzu to supply engine gearboxes to Allied-Signal, which is headed by Mr Lawrence Bossidy. The Japanese company will start shipping gearboxes to Allied-Signal next month.

The two will also co-operate in developing market opportunities in China and other Asian countries, which are expected

to be growing markets. Furthermore, they are considering taking equity stakes in each other or setting up a joint venture company.

The latest agreement between the two companies reflects the growing pressures aerospace groups are experiencing in the post-cold war environment. The worldwide economic slump is also dampening demand from commercial customers and the deal between the two groups is an example of the restructuring that is likely to spread in the aerospace industry.

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## Asbestos claims hit US insurers

By Frank McGurk in New York

THIRD-QUARTER results of two US insurance groups, Chubb and CNA Financial Corp, will suffer as a result of an agreement on settling certain claims related to asbestos products manufactured by the Fibreboard Corp.

As a result of the accord, Chubb yesterday warned that it would post a loss in the third quarter after taking an after-tax charge of \$36m relating to the settlement. However, the company expects to report a

net profit for the first nine months of 1993 and for the full year.

The expected quarterly loss, which works through at \$3.95 a share, would follow the company's announcement of second-quarter net income of \$165.5m or \$1.89 a share. For the first half, Chubb posted net income of \$128.6m or \$1.98.

CNA Financial, which is 83 per cent-owned by Loews Corporation, said it would take a \$32.5m after-tax charge, or \$5.26 a share, in the third quarter because of asbestos-related claims.

Loews, in turn, warned that the agreement would reduce its third-quarter earnings by about \$27m, or \$4.17. In last year's third quarter, Loews, which also owns Lorillard, which markets tobacco products, posted net income of \$128.6m or \$1.98. The figure included a \$10.7m charge related to claims at CNA from damage caused by Hurricane Andrew.

Chubb said it was boosting its reserves for Fibreboard claims by \$675m, to \$1.25bn.

### INVITATION FOR BIDS

## THE SHEPHEARDS HOTEL AND CASINO

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At/ The General Manager  
10 Talaat Harb Street  
P.O. Box 2096 Ataba  
Cairo 11511  
Egypt  
Tel. (202) 776331 - 761153  
Fax (202) 774553

#### Advisor to EDBE

Merrill Lynch International Limited  
At/Manager, Real Estate Finance  
25 Ropemaker Street  
London EC2Y 9LY  
England  
Tel. (44-71) 867 4408  
Fax (44-71) 867 4454

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## INTERNATIONAL CAPITAL MARKETS

## INTERNATIONAL BONDS

## Brightening prospects for Nordic borrowers

JUDGING by the recent flurry of international bond issues from Finland and Sweden, a significant thaw is under way in investor sentiment which a few months ago was frozen as the Baltic Sea in winter.

"I count the number of foreign investment banks that call me and send me proposals compared to 10 months ago, then, yes, it is clear that attitudes have changed," a senior Stockholm banker remarked last week.

Later last year, when the extent of the losses run up by Nordic banks became clear and the region was wracked by a deep economic and currency crisis, foreign investors turned their backs on what had previously been among the world's best credit risks.

But pledges by the governments of Sweden, Norway and Finland to support their respective banking systems, as well as mounting evidence that the banks are coming off the critical list, has enabled investors to adopt a more balanced view on Nordic borrowers.

"I think it is a crucial factor for

foreign investors that they see the level of government support behind the banks," says an official at Finland's Oikohank, whose \$150m issue of floating-rate notes (FRNs) in July marked a turning-point for Nordic credits.

The most obvious indicator of the extent of the rehabilitation of Swedish and Finnish borrowers has been the sharp cut in the margin or "spread" they have to pay over the yield on underlying government paper. Last week, Finland achieved its best pricing in three years when it raised \$250m through an offering of three-year Eurobonds priced to yield 28 basis points over underlying US Treasuries. During the financial crisis last year, spreads on Finnish sovereign paper widened to around 90 basis points.

Sweden is now able to raise funds at 10 basis points below the London interbank offered rate (Libor) compared with around 25 basis points over Libor late last year when, like Finland, it had to raise large amounts quickly.

Now that the sovereign borrowers

have accomplished a large part of their international funding programmes, there is room in the market again for the banks and the spreads they have to pay have come back down.

Last week Spintab, the Swedish domestic mortgage association, Sweden's, raised \$200m through an issue of five-year FRNs at an all-in cost of 33 basis points over Libor, less than half the spread on similar offering launched in February.

Kansallis-Osake-Pankki (KOP), the leading Finnish bank, also tapped the market last week with a \$150m issue of perpetual subordinated notes. This would have been virtually impossible several months ago when investors were reluctant to buy even senior Nordic debt.

Mr Jean-François Tapprest, who deals with international funding at KOP, says: "The access to funds has opened totally and the spread which KOP has to pay over Libor for three to five-year maturities has halved."

The rehabilitation of Nordic bor-

rowers is being helped by a hunger among investors for high-yielding assets. Despite the improvement in pricing, Nordic issues still offer a substantial pick-up over the yields on other bonds. In addition, investors are now eager to buy Nordic bank debt in anticipation of an upgrading of their credit ratings.

Their hopes have been fanned by the recent crop of good news from the banking sector. Earlier this month Scandinavian Ekspedita Banken, Sweden's leading bank, said it had returned to profit in the second quarter and had withdrawn its request for state support.

Norway's two biggest banks, Den norske Bank and Christiania Bank, reported a return to profit in the first half. In Finland, KOP and Unitas, the second-largest bank, say they will cut their losses this year.

So far, the two biggest Swedish players, SE Banken and Svenska Handelsbanken, have not moved back into the bond market, concentrating instead on rights issues in order to rebuild their capital.

The only Swedish corporate bor-

rower this year has been Vattenfall, the national power group, which raised \$300m through an issue of five-year Eurobonds in May.

Syndicate managers and borrowers alike believe spreads will continue to tighten, but there are two factors which could interrupt this trend. One worry is the huge borrowing requirements of the Swedish and Finnish governments stemming from their budget deficits.

They are spreading their borrowing among different instruments, but there is some concern that non-sovereign borrowers could be crowded out once again, in which case spreads would go back up.

The second is the depth of demand for Nordic issues, despite the improvement in investor sentiment. "Certainly there is a window of opportunity now," says an official at a senior Nordic bank. "But if a lot more banks come out with issues rapidly, the market could become saturated."

Hugh Carnegie and Antonia Sharpe

## RISK AND REWARD

## Wreckage of ERM may signal end to era of easy profits

krone and Spanish peseta.

These investments were bound to lead to high returns because there was little chance of a depreciation in the value of the currencies that had been purchased, while they were in the narrow bands of the ERM.

Using the technique of margin trading, an investment bank could enhance profits by taking positions in these currencies which were up to 10 times the size of the original sum deposited by clients.

But the recent changes in the ERM, and the greater volatility in exchange rates, has made these funds far riskier to operate.

Last week, Bankers Trust, the US investment bank, revealed that it was seeking a vote from investors to liquidate a fund called "The Diversified Currency Management Fund" which had made substantial gains by investing in European currency markets.

Bankers Trust said it was also seeking to change the nature of operations of another fund which had gained from differentials in interest rates. Its investment objectives were now to become more "opportunistic".

Both funds had assets of \$840m invested in them by the bank's customers. The funds were used to take leveraged positions up to 10 times that size, and could therefore have been responsible for pushing as much as \$8bn through the currency market.

Mr Bill Tazza, managing director at Bankers Trust, said the investment bank had been "pro-active" in its decision, and that the widening of the ERM bands had made this interest rate play more difficult. He said the decision to change the nature of these funds had not been taken against a background of losses.

"There are quite a number of these sorts of fund in the market place," he said, "but the risk/reward ratio of this trade has now changed considerably".

European governments should not take the view that the crisis in the fixed exchange rate system was entirely in the interests of currency speculators.

For some players in this market, the wreckage of the ERM may have signalled the end to an era of easy profits.

James Blitz

NEW INTERNATIONAL BOND ISSUES															
Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner	Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner
<b>US DOLLARS</b>															
Ca Financiere de Cict	150	Sep.1998	(6)	98.88	-	-	-	Merill Lynch Int'l.	100	Sep.1998	6.75	99.18	5.328	+50 (81/4-98)	Hambros Bank
Spintab	250	Sep.1998	(6)	98.825R	-	-	-	Kidder Peabody Int'l.	100	Sep.2000	6.81	98.88	6.528	+35 (p)	ING Bank
<b>CANADIAN DOLLARS</b>															
City of Stockholm	100	Sep.1998	6.75	99.18	5.328	+50 (81/4-98)	-	ING Bank	200	Sep.2008	7	101.95	6.768	-	Bank van Haften L.
<b>GUILDFRS</b>															
ING Bank[pl]	150	Sep.2003	(6)	98.82	-	-	-	Asiopolis	150	Sep.2003	6.5	98.8	6.528	+35 (p)	-
<b>ITALIAN LIRA</b>															
BSI Bank[pl]	150m	Sep.2003	100	-	-	-	-	Banca di Roma	150m	Sep.2003	8.975	100R	8.938	-	-
<b>AUSTRALIAN DOLLARS</b>															
Treasury Corp. of Victoria	100	Sep.2003	7.25	-	101.25	-	-	Hambros Bank	100	Sep.2003	7.25	101.25	7.071	-	-
<b>SWEDISH KRONOR</b>															
Vattenfall Treasury	500	Sep.1998	5.95	98.88	5.868	+50 (81/4-98)	-	SHB, London Branch	500	Sep.1998	7.375	101.75	6.948	-	-
<b>ESCUROS</b>															
Nordic Investment Bank	7.5m	Sep.1998	9.75	-	101.375	-	-	BPI	7.5m	Sep.1998	9.75	-	-	-	-
<b>SWISS FRANCS</b>															
Bayerische Hypotheken[pl]	150	Sep.2002	3	-	-	-	-	Swiss Bank Corp.	150	Sep.2002	4.5	102.25	4.220	-	-
Japan Highway Public Corp.	450	Sep.2003	4.5	102.25	4.220	-	-	IBS (Schweiz)	450	Sep.2003	4.5	102.25	4.220	-	-
LB Schleswig-Holstein[pl]	150	Sep.2001	2.5	-	-	-	-	Credit Suisse	150	Sep.2001	2.5	-	-	-	-
Bank of Cyprus[pl]	132	Sep.2002	3.125	-	-	-	-	Swiss Bank Corp.	132	Sep.2002	3.125	-	-	-	-
Bank Dutch Municipalities[pl]	100	Sep.2001	2.25	-	-	-	-	Credit Suisse	100	Sep.2001	2.25	-	-	-	-
Tokyo Kokuritu[pl]	75	Sep.1998	(6)	101.2	-	-	-	Nomura Bank (Swit.)	75	Sep.1998	(6)	101.2	-	-	-
For terms and conditions, see table of launch, page 10. Interest rates are quoted by lead manager. *Phone 0171 220 1000 for more details. **Interest rates are quoted by lead manager. ***Interest rates are quoted by lead manager. ****Interest rates are quoted by lead manager. *****Interest rates are quoted by lead manager. 1. Interest rates are quoted by lead manager. 2. Interest rates are quoted by lead manager. 3. Interest rates are quoted by lead manager. 4. Interest rates are quoted by lead manager. 5. Interest rates are quoted by lead manager. 6. Interest rates are quoted by lead manager. 7. Interest rates are quoted by lead manager. 8. Interest rates are quoted by lead manager. 9. Interest rates are quoted by lead manager. 10. Interest rates are quoted by lead manager. 11. Interest rates are quoted by lead manager. 12. Interest rates are quoted by lead manager. 13. Interest rates are quoted by lead manager. 14. Interest rates are quoted by lead manager. 15. 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## AMERICA

## Dow starts new week on the upbeat

## Wall Street

US SHARE prices edged higher across the board yesterday morning, aided by stronger overseas markets and further declines in domestic bond yields, writes **Patrick Horvath** in New York.

At midday, the Dow Jones Industrial Average was up 6.15 at 3,646.78. The more broadly based Standard & Poor's 500 gained 0.77 at 461.31, while the American SE composite was 1.39 firmer at 456.28 and the Nasdaq composite up 2.95 at 737.02. Trading volume on the NYSE was 85m shares by midday.

At the end of last week,

profit-taking brought leading indices a few points down from their record highs, so analysts were expecting this week to start on an upbeat note. Those expectations were met, partly due to gains in Japanese and German equity markets, and to fresh strength in the US bond market.

In recent months lower bond yields have been the main driving force behind the equity markets' record-breaking run, and yesterday morning the 30-year government bond edged higher once again, lowering the yield on the issue to 6.124 per cent, near its historic low.

The day's only major economic news - the 5.0 per cent

drop in July new home sales - had no apparent effect on investor sentiment. Investors will get a much better picture of the state of the economy later this week when a raft of key data, including second-quarter real gross domestic product and the August employment report, is released.

Technology issues were in demand, with Motorola firming \$1 to \$86.30, IBM adding \$4 to \$244. Digital Equipment rising \$4 to \$412, and Compaq, which launched new models on one of its range of personal computers and lowered prices on others, climbing \$2 to \$53.

Chubb eased \$2 to \$38 as investors took in their stride the news that the big insurance company will be taking an after-tax charge of \$38m, or \$3.50 a share, in the third quarter to cover an agreement that one of its units has struck to settle certain asbestos-related insurance claims.

Profit-taking took the shine off car manufacturing shares, which were among the market leaders last week. Chrysler eased \$2 to \$43.40, Ford shed \$2 to \$51.40 and General Motors dipped \$2 to \$46.50.

On the Nasdaq market, Lotus Development moved ahead \$1.50 to \$32.50 in volume of 2m shares after breaking house Donaldson Lufkin & Jenrette upgraded its rating on the stock to "buy" from "moderately attractive", citing the

strength and breadth of the company's products.

Other technology stocks were also firmer, with Microsoft up \$2 to \$72.75, Intel \$1.50 higher at \$94.40, and Sun Microsystems ahead \$2 to \$25.25.

## Canada

TORONTO was little changed in quiet midday trading. The TSE 300 index was off just 0.73 at 4,132.67 in volume of 8,730 shares worth some C\$77.2m. Advancing stocks outpaced declines by 167 to 132, with 207 issues showing no change.

The precious metals index moved forward 74.82 to 9,566.41, helped by a gain for Placer Dome of C\$3 to C\$28.50.

## Taiwan's hopes rise for a second-half rally

Prospects favour equities, writes **Dennis Engbarth**

Taiwan's equity market could be ready for an upturn helped by improved prospects for export-oriented manufacturers and financial companies.

Confidence may also revive on political grounds: worries over a possible split in the ruling Kuomintang (KMT) party were eased earlier this month.

Some analysts believe that the TSE weighted index could again reach the 5,000 level that it hit at the beginning of April this year, although others more cautiously forecast a move to about 4,400.

Since April the index has fallen back, before stabilising around the 3,800 to 4,100 area, closing yesterday at 3,923.

The market's prospects may also be helped by a recommendation last week by Baring Securities, rating Taiwan as the most attractive of the world's emerging markets, with performance in the short term being assisted by the strength of the dollar.

The market's first-quarter rally coincided with the resignation of Mr Hau Pei-tsun as prime minister and his replacement by Mr Lien Chan, who has adopted a more pro-business style of government.

However, indications of an economic slowdown emerged in the second quarter, while the start of an economic contraction in mainland China also hurt a number of manufacturing companies exporting to or investing there.

As a result, the weighted index fell back, recording a year's low of 3,125.56 on July 7.

Earlier hopes for brighter economic prospects in the second half have been dampened by the most recent government forecast, which anticipates a slight decline in growth in the last six months of the year. Nevertheless, the recent depreciation of the New Taiwanese dollar against the US dollar has begun to have a positive impact on export orders.

"This factor will boost the performance of export-oriented sectors, such as electronics," says Mr George Hou, deputy manager of the fund house.

market investments more attractive," says Mr Hou.

Taipei is also trying to attract more foreign capital into the local market, mainly through liberalising the regulatory environment.

Mr Yu Ping-nan, assistant general manager of CBO's foreign exchange bureau, says the bank together with the Ministry of Finance and the Securities and Exchange Commission, decided to introduce several measures to encourage foreign investment in the equity market.

Mr Yu says the Ministry of Finance will soon announce a rise in the total quota for investment by foreign securities houses in the stock market from \$2.5m to \$5m. Approved foreign securities investment has already surpassed \$1.1m.

"Foreign investment is far below the proposed new quota, but the move indicates a positive attitude," says Mr Huang Shu-shen, vice-president of the International Department of National Securities.

The CBO also announced recently a rule which allows each foreign investor to invest up to \$100m at a time, instead of having to divide investments in lots of \$50m. The CBO also asked the Ministry of Finance to liberalise rules on the repatriation of capital and earnings.

Mr Lin Yung-kui, manager of S.G. Warburg's research department in Taipei, believes that this decision will be "a very major factor" in boosting the market.

The Central Bank of China began to lower interest rates on secured loans from banks to encourage local banks to reduce their own rates.

But after major local banks showed a reluctance to make rate reductions, the CBO relaxed selective credit restrictions on August 14. These had been imposed in February 1990 to cool speculation in equities, the property sector and foreign exchange markets at a time when the TSE hit its all-time high of more than 12,000.

This measure, and lower deposit rates, will make stock

## EUROPE

## Paris equities soar to another record close

THE ABSENCE of UK traders for the August bank holiday affected Paris' bourse yesterday, writes **Our Markets Staff**, leading in some cases to increased sensitivity at share price level.

PARIS, hoping for an interest rate cut by the Bank of France, which failed to materialise, nevertheless maintained its heady optimism for economic recovery, and the CAC-40 index soared to another record close. The index advanced 21.78, or 1 per cent, to 2,305.67 in turnover of FFr2.7m.

Even a rise in unemployment data, which came in at a record high of some 3.2m, did not dent the market's enthusiasm, as the Matif also rose to unseen levels. Some technical trading ahead of today's expiry of August futures and options was another contributory factor behind the gains.

There were technical reasons, too, for the rise in St Gobain and L'Oréal stock, with the index weighting of the two groups due to be increased today as new shares are listed. St Gobain rose FFr7 to FFr584 and L'Oréal FFr27 to FFr183.

Canal Plus was one of the day's few fallers, off FFr7 to FFr125, as the government announced plans to raise the limit on stakes held in television companies from 25 per

cent to 50 per cent.

FRANKFURT overcame a couple of minor disappointments to close higher, led by Allianz on technical grounds and Daimler on fundamentals. The DAX index rose 17.25 to 1,921.89 with Allianz up DM8 at DM21.50 and Daimler up DM18.50 higher at DM74.80 - both at new highs for the year.

Turnover fell from DM6.7bn to DM5.8bn. DB Research said that it liked the Allianz chart, now that the insurer has broken firmly through the DM2,500 level; a technical analyst saw the next resistance level at DM2,800.

Daimler figured in a year-end report by Manager magazine which said that its Mercedes operating unit wanted to cut costs by DM5bn in the current year, in addition to job cuts already announced. Daimler said there was nothing new of substance in the report.

Hoechst, the third of the big three chemical groups to report half year profits, lost DM1.10 to DM26.10 after a 31 per cent fall at pre-tax level. Some traders called this marginally disappointing; others said that the results were in line with expectations after the BASF and Bayer declines last week.

A more dramatic fall was seen at Linotype-Hell, the printing machinery company, which lost DM22 to a new 1993 low of DM22 after a heavy first half loss. It recovered from an intraday low of DM365 after the company announced a wide-ranging job cuts programme to reduce its workforce by 15 per cent.

ZURICH featured recovery hopes at the employment agency group, Adis, and the investment agency group, Adis, and the forecast of a marked 1993 loss at the telecommunications equipment manufacturer, Ascom, as the SMI index maintained its equilibrium to close 2.5 higher at 2,461.0.

Both Adis and Ascom had been seen as turnaround situations, said Mr Frederick Hasslaeuer at Swiss Volksbank in Zurich, but yesterday's news sent them in opposite directions with Adis up SF14 higher at SF17.50 and Ascom up SF1.50, or 5.3 per cent lower at SF12.50.

AMSTERDAM set new records, with the CBS tendency index gaining 1.8 or 1.4 per cent to 128.9. The financial sector was strong following ABN Amro's good results last week; its shares advanced F1.00 to F1.20, while ING was up F1.20 to F1.30.

ICHG Caland, the dredging group, added F1.20 to F1.30 in advance of a forecast of 14 per cent profits growth in 1993, which came after the close. The Comit index rose by 4.95 to 82.90.

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A more

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, August 27, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
Algeria (Algeria)	2115.75	1410.02	846.2	1352.00	Denmark (Dk Mark)	14.0307	9.2556	5.6134	8.9285	Finland (Fmk)	42.3402	32.3703	14.6208	26.9800
Algeria (Algiers)	165.75	110.82	65.40	145.404	Germany (Dm)	2.2000	1.8881	1.0252	1.0252	France (Franc)	5.2202	4.0800	1.0252	1.0252
Algeria (Algiers)	22.25	15.553	11.9148	15.0502	Greece (Drachma)	0.9500	0.82112	0.5000	0.5000	Germany (Dm)	1.2125	1.1215	0.5000	0.5000
America (NY Fin)	8,247.5	5,628.2	3,493	5,907.3	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.2125	1.1215	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Greenland (Krona)	354.005	295.504	141.95	927.494	Portugal (Escudo)	1.0655	1.0252	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Guinea (Guinea)	0.9500	0.8200	0.44	0.44	Portugal (Escudo)	1.1700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Guinea-Bissau (Bissau)	1.0000	0.8200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Honduras (Lempira)	1.7214	1.2525	0.8700	0.8700	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Hungary (Forint)	1.0000	0.8200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
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America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
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America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
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America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
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America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.8500	0.7200	0.44	0.44	Portugal (Escudo)	1.0700	1.0700	0.5000	0.5000
America (NY Fin)	202.69	133.000	81.44	130.513	Iceland (Icelandic)	0.85								



#### FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices: dial (0891 or 0336) 430000, enter 4 and key in the five digit code listed below. Calls are charged at 36p/minute cheap rate and 48p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Hotline.

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• FT Cityline Unit Trust Prices: dial ( 0891 or 0338 ) 430000, enter 4 and key in the five digit code listed below. Calls are charged at 36p/minute cheap rate and 48p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on ( 071 ) 873 43

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Luxembourg (Sub-Recognised)											

1. Prices of certain older issues of certain paper war era issues, e.g. 1914-1918, are now available in U.S. dollars. These issues are not included in the current price war era issues.

## CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS  
Focus on the dollar

After the recent debacle in the exchange rate mechanism, there are signs that the market's attention could focus more intensely on the dollar. writes James Blitz.

The US currency appeared to be at a turning-point against the D-Mark on Friday night.

For the second day running,

it closed below the DM1.67 level against the German currency.

UK clearing bank base lending rate 6 per cent from January 20, 1993

Some analysts have seen that as an important level. The dollar spent the first six months of this year trying to break through that chart point.

Two sets of data in the US will determine whether the dollar chooses the upside or downside from this level. Tomorrow's National Association of Purchasing Managers' survey could point to only moderate output growth.

An even more significant indicator will be the August

non-farm payroll, with the market expecting a rise of 150,000 on the month.

This indicator is regularly seen as the most important indicator for the dollar in the US market. Mr Paul Cherkow, global currency strategist at UBS, believes a strong figure will give the US currency strong support.

The research team at Swiss Bank is more sceptical about the dollar. In its new weekly bulletin on investment strategy, Swiss Bank forecasts that a break towards or below its year-end target of DM1.60 will take place next month.

Much will depend, of course, on data coming out of Germany. The Bundesbank has given a very strong indication that it intends to keep policy on hold for some time. However, the industrial output indicator for July is due out this week.

This is expected to show an 8 per cent drop on the year, adding to pressure on the Bundesbank to stimulate the German economy by easing interest rates.

## £ IN NEW YORK

Aug 30 Latest Previous Close

£ Spot 1.0000 1.0115 1.0045

1 month 0.95 0.9500 1.0055

3 months 1.02 1.0200 1.0200

12 months 1.02 1.0200 1.0200

Forward premiums and discounts apply to the US dollar

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4 pm close August 30

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Symbol	Name	Last	Change	Volume	Open	High	Low
<b>A</b>							
ABX	ABX Corp	0.48	0.005	1,200	0.47	0.49	0.46
ABX-A	ABX Corp A	0.48	0.005	1,200	0.47	0.49	0.46
ABX-B	ABX Corp B	0.48	0.005	1,200	0.47	0.49	0.46
ABX-C	ABX Corp C	0.48	0.005	1,200	0.47	0.49	0.46
ABX-D	ABX Corp D	0.48	0.005	1,200	0.47	0.49	0.46
ABX-E	ABX Corp E	0.48	0.005	1,200	0.47	0.49	0.46
ABX-F	ABX Corp F	0.48	0.005	1,200	0.47	0.49	0.46
ABX-G	ABX Corp G	0.48	0.005	1,200	0.47	0.49	0.46
ABX-H	ABX Corp H	0.48	0.005	1,200	0.47	0.49	0.46
ABX-I	ABX Corp I	0.48	0.005	1,200	0.47	0.49	0.46
ABX-J	ABX Corp J	0.48	0.005	1,200	0.47	0.49	0.46
ABX-K	ABX Corp K	0.48	0.005	1,200	0.47	0.49	0.46
ABX-L	ABX Corp L	0.48	0.005	1,200	0.47	0.49	0.46
ABX-M	ABX Corp M	0.48	0.005	1,200	0.47	0.49	0.46
ABX-N	ABX Corp N	0.48	0.005	1,200	0.47	0.49	0.46
ABX-O	ABX Corp O	0.48	0.005	1,200	0.47	0.49	0.46
ABX-P	ABX Corp P	0.48	0.005	1,200	0.47	0.49	0.46
ABX-Q	ABX Corp Q	0.48	0.005	1,200	0.47	0.49	0.46
ABX-R	ABX Corp R	0.48	0.005	1,200	0.47	0.49	0.46
ABX-S	ABX Corp S	0.48	0.005	1,200	0.47	0.49	0.46
ABX-T	ABX Corp T	0.48	0.005	1,200	0.47	0.49	0.46
ABX-U	ABX Corp U	0.48	0.005	1,200	0.47	0.49	0.46
ABX-V	ABX Corp V	0.48	0.005	1,200	0.47	0.49	0.46
ABX-W	ABX Corp W	0.48	0.005	1,200	0.47	0.49	0.46
ABX-X	ABX Corp X	0.48	0.005	1,200	0.47	0.49	0.46
ABX-Y	ABX Corp Y	0.48	0.005	1,200	0.47	0.49	0.46
ABX-Z	ABX Corp Z	0.48	0.005	1,200	0.47	0.49	0.46
ABX-1	ABX Corp 1	0.48	0.005	1,200	0.47	0.49	0.46
ABX-2	ABX Corp 2	0.48	0.005	1,200	0.47	0.49	0.46
ABX-3	ABX Corp 3	0.48	0.005	1,200	0.47	0.49	0.46
ABX-4	ABX Corp 4	0.48	0.005	1,200	0.47	0.49	0.46
ABX-5	ABX Corp 5	0.48	0.005	1,200	0.47	0.49	0.46
ABX-6	ABX Corp 6	0.48	0.005	1,200	0.47	0.49	0.46
ABX-7	ABX Corp 7	0.48	0.005	1,200	0.47	0.49	0.46
ABX-8	ABX Corp 8	0.48	0.005	1,200	0.47	0.49	0.46
ABX-9	ABX Corp 9	0.48	0.005	1,200	0.47	0.49	0.46
ABX-10	ABX Corp 10	0.48	0.005	1,200	0.47	0.49	0.46
ABX-11	ABX Corp 11	0.48	0.005	1,200	0.47	0.49	0.46
ABX-12	ABX Corp 12	0.48	0.005	1,200	0.47	0.49	0.46
ABX-13	ABX Corp 13	0.48	0.005	1,200	0.47	0.49	0.46
ABX-14	ABX Corp 14	0.48	0.005	1,200	0.47	0.49	0.46
ABX-15	ABX Corp 15	0.48	0.005	1,200	0.47	0.49	0.46
ABX-16	ABX Corp 16	0.48	0.005	1,200	0.47	0.49	0.46
ABX-17	ABX Corp 17	0.48	0.005	1,200	0.47	0.49	0.46
ABX-18	ABX Corp 18	0.48	0.005	1,200	0.47	0.49	0.46
ABX-19	ABX Corp 19	0.48	0.005	1,200	0.47	0.49	0.46
ABX-20	ABX Corp 20	0.48	0.005	1,200	0.47	0.49	0.46
ABX-21	ABX Corp 21	0.48	0.005	1,200	0.47	0.49	0.46
ABX-22	ABX Corp 22	0.48	0.005	1,200	0.47	0.49	0.46
ABX-23	ABX Corp 23	0.48	0.005	1,200	0.47	0.49	0.46
ABX-24	ABX Corp 24	0.48	0.005	1,200	0.47	0.49	0.46
ABX-25	ABX Corp 25	0.48	0.005	1,200	0.47	0.49	0.46
ABX-26	ABX Corp 26	0.48	0.005	1,200	0.47	0.49	0.46
ABX-27	ABX Corp 27	0.48	0.005	1,200	0.47	0.49	0.46
ABX-28	ABX Corp 28	0.48	0.005	1,200	0.47	0.49	0.46
ABX-29	ABX Corp 29	0.48	0.005	1,200	0.47	0.49	0.46
ABX-30	ABX Corp 30	0.48	0.005	1,200	0.47	0.49	0.46
ABX-31	ABX Corp 31	0.48	0.005	1,200	0.47	0.49	0.46
ABX-32	ABX Corp 32	0.48	0.005	1,200	0.47	0.49	0.46
ABX-33	ABX Corp 33	0.48	0.005	1,200	0.47	0.49	0.46
ABX-34	ABX Corp 34	0.48	0.005	1,200	0.47	0.49	0.46
ABX-35	ABX Corp 35	0.48	0.005	1,200	0.47	0.49	0.46
ABX-36	ABX Corp 36	0.48	0.005	1,200	0.47	0.49	0.46
ABX-37	ABX Corp 37	0.48	0.005	1,200	0.47	0.49	0.46
ABX-38	ABX Corp 38	0.48	0.005	1,200	0.47	0.49	0.46
ABX-39	ABX Corp 39	0.48	0.005	1,200	0.47	0.49	0.46
ABX-40	ABX Corp 40	0.48	0.005	1,200	0.47	0.49	0.46
ABX-41	ABX Corp 41	0.48	0.005	1,200	0.47	0.49	0.46
ABX-42	ABX Corp 42	0.48	0.005	1,200	0.47	0.49	0.46
ABX-43	ABX Corp 43	0.48	0.005	1,200	0.47	0.49	0.46
ABX-44	ABX Corp 44	0.48	0.005	1,200	0.47	0.49	0.46
ABX-45	ABX Corp 45	0.48	0.005	1,200	0.47	0.49	0.46
ABX-46	ABX Corp 46	0.48	0.005	1,200	0.47	0.49	0.46
ABX-47	ABX Corp 47	0.48	0.005	1,200	0.47	0.49	0.46
ABX-48	ABX Corp 48	0.48	0.005	1,200	0.47	0.49	0.46
ABX-49	ABX Corp 49	0.48	0.005	1,200	0.47	0.49	0.46
ABX-50	ABX Corp 50	0.48	0.005	1,200	0.47	0.49	0.46
ABX-51	ABX Corp 51	0.48	0.005	1,200	0.47	0.49	0.46
ABX-52	ABX Corp 52	0.48	0.005	1,200	0.47	0.49	0.46
ABX-53	ABX Corp 53	0.48	0.005	1,200	0.47	0.49	0.46
ABX-54	ABX Corp 54	0.48	0.005	1,200	0.47	0.49	0.46
ABX-55	ABX Corp 55	0.48	0.005	1,200	0.47	0.49	0.46
ABX-56	ABX Corp 56	0.48	0.005	1,200	0.47	0.49	0.46
ABX-57	ABX Corp 57	0.48	0.005	1,200	0.47	0.49	0.46
ABX-58	ABX Corp 58	0.48	0.005	1,200	0.47	0.49	0.46
ABX-59	ABX Corp 59	0.48	0.005	1,200	0.47	0.49	0.46
ABX-60	ABX Corp 60	0.48	0.005	1,200	0.47	0.49	0.46
ABX-61	ABX Corp 61	0.48	0.005	1,200	0.47	0.49	0.46
ABX-62	ABX Corp 62	0.48	0.005	1,200	0.47	0.49	0.46
ABX-63	ABX Corp 63	0.48	0.005	1,200	0.47	0.49	0.46
ABX-64	ABX Corp 64	0.48	0.005	1,200	0.47	0.49	0.46

1963  
High Low Stock      Vol. P<sup>Y</sup> S<sup>z</sup>  
Dr. 5 E 1000

High	Low	Stock	Div	%	E	1986	High	Low	Close	Chgs	High	Low	Stock	Div	%	E	1986	High	Low	Close	Chgs	High	Low	Stock	Div	%	E	1986	High	Low	Close	Chgs	
<b>Continued from previous page</b>																																	
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22 152 S Amia Rd	1.36	73 15 245	245	171	171	171	171	171	171	0.00	57	TCBY Enter	0.20	36	23	359	55	55	55	55	55	55	55	55	55	55	55	55	55	55	55		
20 147 SCDR US Cp	0.32	21 0198	243	154	154	154	154	154	154	0.00	22	TCFB Finance	0.75	74	50	517	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31	
29 3 SCS Tropics	1.26	43 20 19	70	51	51	51	51	51	51	0.00	24	TCFC Corp S	0.41	11	31	19	384	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19
141 127 Sabine Rd	1.80	72 23 10	70	51	51	51	51	51	51	0.00	24	TCS Mgmt	0.20	34	8	31	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21		
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232 165 Samcoy Sc	0.35	21 10 61	21	12	12	12	12	12	12	0.00	24	TCL Corp	1.83	10	20	23	159	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	
24 145 Samsony Sc	0.35	23 24 112	184	154	154	154	154	154	154	0.00	24	TCL Model	0.70	14	4	1585	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	
44 107 Samsony Sc	0.35	23 24 140	182	154	154	154	154	154	154	0.00	24	TCL Model	0.70	14	4	1585	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	
55 372 Samsony Sc	0.20	0 4151	308	51	51	51	51	51	51	0.00	24	TCL Model	0.42	57	28	68	71	71	71	71	71	71	71	71	71	71	71	71	71	71	71		
27 212 Samsony Sc	0.20	31 14 86	98	50	50	50	50	50	50	0.00	24	TCL Model	1.52	31	2	2031	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	
61 5 75 St Paul's	1.76	47 15 12	37	37	37	37	37	37	37	0.00	24	TCL Model	0.60	20	48	2068	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	
117 25 St Paul's	2.60	31 14 8	86	50	50	50	50	50	50	0.00	24	TCL Model	0.81	63	13	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12			
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27 233 Samson Br	0.45	54 14 60	603	274	274	274	274	274	274	0.00	24	TCL Model	0.60	20	48	2068	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30		
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117 35 Samson Br	0.16	16 12 20	155	104	104	104	104	104	104	0.00	24	TCL Model	0.38	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17	17			
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37 17 Samson Br	0.12	0 3 24	225	127	127	127	127	127	127	0.00	24	TCL Model	0.50	15	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30			
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30 242 Scottair	0.16	16 94	23	154	154	154	154	154	154	0.00	24	TCL Model	1.10	107	17	111	54	54	54	54	54	54	54	54	54	54	54	54	54	54	54		
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58 123 Sers Rn	0.20	15 10 20	102	324	324	324	324	324	324	0.00	24	TCL Model	0.87	31	26	57	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
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# FINANCIAL TIMES

Perrin battle ends with victory

## THE FT INTERVIEW

# Germany's young pretender

Rudolf Schäping, leader of the opposition Social Democrats, speaks to Quentin Peel

**O**n the wall of the state premier's office in Mainz, capital of Germany's Rhineland-Palatinate, hangs a large and rather faded Gobelin tapestry. It has been there since the days when Mr Helmut Kohl, German chancellor, was the first man in the *Land*.

"I confess that I don't find it very beautiful," says Mr Rudolf Schäping, the current incumbent of the office. "I'm planning to replace it with this," he says, producing from behind his desk an austere but striking Andy Warhol original, recently presented by a friend.

The painting features three champagne glasses, two of them overturned, one upright. "It seems rather appropriate," he says.

Just so. For Mr Schäping emerged in June as the clear victor in a three-way race for the leadership of Germany's opposition Social Democrats. Since then he has moved rapidly to consolidate his position, persuading his principal rivals to back him as party candidate for Chancellor.

The fact that he has still not quite set his personal seal on his office in Mainz, since he defeated Mr Kohl's Christian Democratic Union in state elections in April 1991, is also perhaps appropriate. For his sights are now set on Bonn, and the race to displace Mr Kohl in next year's national elections.

It is going to be an uphill struggle, the young pretender against the old campaigner. The SPD has been floundering in the opinion polls, locked in inner-party debates, and shaken by the resignation of its former leader, Mr Böhring Engholm, because of a local political scandal. Just when it should have been leading the CDU, the economy is in the doldrums: unification, Mr Kohl's great achievement, is proving painful in both east and west; and Mr Kohl himself, in office for 11 years, is blamed for lack of leadership.

Yet Mr Schäping, dapper, neatly-bearded and articulate, but uninspiring in delivery, modestly sees his own election as SPD leader – in the first poll of grassroots party members – as a potential turning-point. He could be right.

"The SPD is suddenly more hopeful," he says. "June 13 (the day of the leadership poll) was a great relief. All this dis-

content and anxiety, if not completely wiped out, has at least become much less important. Now we must try to use this new enthusiasm."

He has to overcome the natural inclination of the left-wing Social Democrats to self-destruct in inter-party warfare to counter the impression that social democracy has no role, since the collapse of communism; and to shake off an immediate inclination of the media to label him as a mini-Helmut Kohl – a cautious man of consensus and career politician, leading from behind.

Since June he has shown he can act decisively, swiftly appointing an election team to unite the party.

Now he has to deal with the issues, and raise his public profile. It is easier said than done. Last week he suffered his first reverse, when his party colleagues refused to back a move to relax their objections to the Bundeswehr (military) becoming a full participant in UN operations.

"It is embarrassing," he admits, "but it is also absurd that a significant part of our whole debate on foreign relations should be concerned exclusively with military matters: that is a dangerous limitation. A foreign policy which fails to keep focused on the economic, social and political stabilisation of eastern Europe, which loses sight of the north-south divide, and therefore loses sight of the real causes of worldwide migration of peoples, that is no foreign policy at all."

He argues that the answer lies in strengthening the UN itself. "As it gets stronger, and its activities become UN activities, and not merely the extended arm of a single member state, then it will be easier to see its activities as part of a genuine common security. That is a concept the SPD has always had in mind."

The next tough issue he has to deal with is the question of cutting the explosion of social welfare costs. He knows that his party cannot continue simply to oppose all cuts in social spending, at a time when the budget deficit, fuelled by the costs of unification, is soaring.

"The government is trying to cut social spending at the expense of the people who can least afford it: the homeless and the unemployed," he says. "That is unacceptable. It won't create more jobs or houses. We



## The SPD is suddenly more hopeful'

needs to ask what payments are necessary, which people need them, and at what income level should they be paid." That means more means testing.

As a state premier responsible for attracting investment to his own area, he is acutely conscious of the debate over the high costs, and declining competitiveness, of Germany as an investment location. He does not think the answer lies in going back to a 40-hour week.

### PERSONAL FILE

1947 Born Niedersachsen in the rural Westerwald

1966-74 Studied political science, law and sociology at Bonn university

1968 Joined SPD. Became state chairman and national deputy chairman of Jusos (Young Socialists)

1975 Elected to state parliament of Rhineland-Palatinate

1985 Party leader of SPD in Rhineland-Palatinate

1987 Elected in state elections: opposition leader

1991 Election victory ends 44 years of Christian Democrat rule in Rhineland-Palatinate

1993 Victor in ballot for national party leader of SPD. Confirmed at party congress

He does think there should be far more flexibility.

"Some international companies are much more imaginative about this than the political establishment," he says, citing the example of IBM in Mainz.

He sees the idea of "social dumping" – seeking to attract new investment by offering lower wage costs, including social costs, to companies – as self-defeating. "It won't work in Germany, France, the Benelux countries or Great Britain," he says. "I don't underplay the problems, but for me, unification is not just an historic

treaty put into effect, and he wants Britain to sign on to the social chapter. "But I don't have any advice to give," he insists. "Britain must decide for itself." As for economic and monetary union, "Nobody in Europe should make themselves slaves to a timetable."

What European co-operation needs to focus on is joint action to tackle the technological deficit. "I remember 15 years ago books appeared in the US calling Europe the sclerotic continent. We were dying of old age, and would perish. It has not happened."

"But I am in favour of the Europeans discovering their common interests. One problem we all share is that in product innovation we must make greater efforts. We should do that together. Our key industries of the future, like micro-technology, computers, electronics, genetic technology and bio-technology, are too weak. We cannot just sit back. If we do, we will learn very painfully that these strengths can be acquired by others, too."

Mr Schäping's predecessor as SPD leader, Mr Engholm, was probably more telegenic. He was also an instinctively gloomy, pipe-smoking northerner. Mr Schäping doesn't fiddle with a pipe. Instead, he sits calmly eating a peach in the middle of the interview.

Unlike Mr Engholm, he also knows the dangers of excessive pessimism. It lost the SPD the last election, because they spelled out the costs of unification all too bluntly.

"There are far too many people in Germany who just talk in terms of tasks and problems and difficulties, and not about opportunities and challenges," he says. "I don't underplay the problems, but for me, unification is not just an historic

event. He wants the Maastricht

opportunity. It is also an extraordinary challenge.

"That should not prevent one saying what needs to be done, in order to turn that opportunity into reality. Most people who vote in elections are voting for a hope, for a vision of a future, not a reckoning with the past. It's the job of the SPD to give a realistic hope for the future."

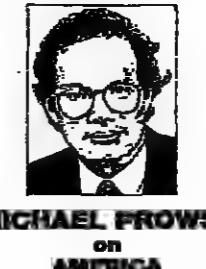
The media is obsessed with the likelihood of Schäping and Kohl working together in a grand coalition after the next election. But the SPD man won't be drawn. "The chances are very small," he says. "The polls don't tell us much about what could happen next year. If I believed the polls I would never be sitting here."

"Things will only get better in Germany if the SPD gets stronger. That is what I am concentrating on right now. Whoever eventually may offer to help the SPD take power, that can be decided after the next elections."

In addition, the administration promises to bolster the economic position of welfare mothers by strictly enforcing laws requiring absent fathers to support their children financially.

Such measures should help.

# Read Clinton's lips: No more welfare



**MICHAEL PROSSE**  
on  
**AMERICA**

its place. One suggestion is that Mr Clinton should follow the example of Roosevelt's Works Progress Administration, an agency that at its peak created over 3m public sector jobs. After two years, welfare cheques would thus be replaced by the offer of a government job at slightly below the private sector minimum wage. Mothers with young children would also be offered state child care facilities. According to one advocate, this would amount to replacing the welfare state by the "work ethic state".

This solution is more appealing than a mere cessation of benefits. But it would involve a huge expansion of public sector employment and cost perhaps \$50-60bn a year, far more than the Clinton administration is willing to spend on welfare reform.

Fortunately there is a fall back position for Mr Clinton: the bipartisan Family Support Act of 1988, which he helped steer through Congress. This recognised the impossibility of ending welfare overnight and instead set targets for the gradual introduction of "workfare". Next year states will receive federal assistance only if they ensure that at least 15 per cent of the "employable" welfare case load is working or in training programmes; by 1995 the required ratio rises to 20 per cent. These seemingly unambitious targets require a much larger fraction of the welfare population to take jobs at some point during the year.

Mr Clinton could tighten the definition of "employable", so as to include mothers with children under the age of three, and set more demanding welfare participation targets, for example that 50 per cent of welfare recipients should be working or in training by the year 2000. Such a gradualist approach would be both humane and cost effective. The only trouble is that it falls far short of the presidential promise to "end welfare as we know it".

But no modern president would contemplate so brutal a social experiment. If welfare stops, something has to take its place. One suggestion is that Mr Clinton should follow the example of Roosevelt's Works Progress Administration, an agency that at its peak created over 3m public sector jobs. After two years, welfare cheques would thus be replaced by the offer of a government job at slightly below the private sector minimum wage. Mothers with young children would also be offered state child care facilities. According to one advocate, this would amount to replacing the welfare state by the "work ethic state".

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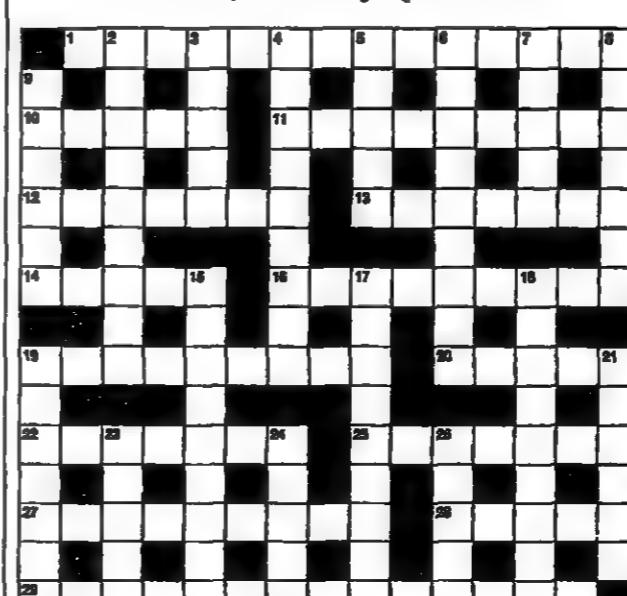
But no modern president would contemplate so brutal a social experiment. If welfare stops, something has to take

Of breaking and jobbing the Pelikan's fond. See how sweetly he puts your word onto bond. **Pelikan** 

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### ACROSS

- 1 A familiar thing, e.g. home (1,9,4)
- 2 Start being silly (5)
- 3 Showing opposition to current trends? (9)
- 4 Common allele in situation of poor health (7)
- 5 One going wrong first in money for land? (7)
- 6 Pick-me-up used in accident on ice? (5)
- 7 Am I to negotiate present? (9)
- 8 Rescinded (doing a U-turn) and made out? (9)
- 9 20th century performing (including the radio) (5)
- 10 Plain and endless food belt? (7)
- 11 Shaky Revised Version following English, in short no use? (7)
- 12 Its water rate's high (9)
- 13 Lowest point in a road receiving repair (5)
- 14 Wins everything, yet has brushes with the committee? (6,3,5)
- 15 Bones discovered by university student not in Scotland (5)
- 16 Return to previous form, missing head's departure (10)
- 17 Attack on group of people (5)
- 18 Common allele when record tried out? (9)
- 19 Some freedom a hacker gets in American city (5)
- 20 Action to recover goods held. One item turned up in river? (7)
- 21 Boot specially prepared for a player? (6)
- 22 Became happier and showed approval in my? (7,2)
- 23 I used to organise as a showgirl in Paris (5)
- 24 One going out of the way to avoid punishment (8)
- 25 Miss presented as English society dominante? (7)
- 26 Sailor's sphere to occupy the attention (6)
- 27 Pudal superior in Belgium (5)
- 28 Authority hit? (5)
- 29 Donor rearranged piece of music (5)
- 30 District up in Scotland (9)

The solution to last Saturday's puzzle will be published with names of winners on Saturday September 11.

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# China's wounded spirits

**I**t is Saturday night in a gloomy Beijing hall. Dozens of men and women line the walls, observing and chatting while a few couples waltz to the music of Strauss.

This is a Beijing singles club, and the atmosphere could hardly be further removed from the raucous karaoke bar culture that has mushroomed in Chinese cities; nor does the scene bear much relation to the image of modern China projected by the media.

To a certain extent, the club is a casualty of the enormous social change sweeping China that is producing its share of wounded spirits and broken dreams. Madam Wen, a 37-year-old accountant, becomes tearful as she explains that, after 12 years of marriage, her husband has abandoned her for another woman. "Traditional values are being swept away," she says.

Madam Wang Xingjuan, a women's activist and founder of the Beijing singles club, believes that, while economic liberalisation and opening to the outside world have brought many benefits to China, some women have been victims of change. For a start, the divorce rate has gone up sharply, especially in urban centres like Beijing, rising from 2.1 per cent in 1992. Nationally, marriage failures reached 8.7 per cent last year, low by international standards, but a big increase on previous rates and still rising.

One of the main causes of the rapid increase in the divorce rate, according to Madam Wang, is growing afflu-

ence, which is loosening family bonds. "Men are better off and are looking for lovers and are losing their sense of responsibility."

Forty per cent of callers wish to talk about marriage problems, including divorce. Madam Wang and her assistants urge conciliation, but if the marriage has broken down irretrievably they advocate divorce, which has become much simpler in China since the passage in 1980 of a new divorce law.

Previously, social and political pressures, plus the difficulty of securing legal approval for a divorce, had condemned many unhappy couples to stay together. During the Mao era divorce was denounced as bourgeois, and the careers of those who dared

to separate were jeopardised. Madam Chen Yiyun, a sociologist with the Chinese Academy of Social Sciences and one of

## FINANCIAL TIMES SURVEY

# MALAYSIA

Tuesday August 31 1993

How the Proton car company has towed Malaysia towards industrialisation PAGE IV

Old Malacca is an exotic museum filled with relics of rival empires PAGE V

For five years Malaysia's GDP has grown by more than 8 per cent a year as it switched to manufacturing from a commodities-based economy. But it is now proving much harder to capture overseas investment for its next phase of expansion, reports Kieran Cooke

## Sweet smell of success

THE earth movers and diggers are hard at work on the old racetrack in the centre of Kuala Lumpur. A new city centre is being built which will include what is being billed as one of the world's tallest buildings - a 450 metre twin tower complex which, when completed in 1998, will be higher than New York's World Trade Centre or the Sears Tower in Chicago.

Critics say the city centre project is proof that the government of Dr Mahathir Mohamad, the prime minister, is carried away by its own economic success, full of grandiose, ill-conceived schemes.

To the government and its many supporters, the new city centre will be a monument to the new Malaysia, a country standing tall with its economy growing to join the ranks of industrialised nations.

Even the critics cannot ignore the considerable progress made in Malaysia in recent years. Overall GDP has grown by more than 8 per cent in each of the last five years.

Malaysia has been transformed from a commodity-based to a manufacturing economy. In the mid 1960s tin and rubber accounted for nearly 30 per cent of export earnings. Last year the manufacturing sector accounted for 70 per cent of the value of exports.

"There is no doubt that had we remained with tin and rubber, we would be a basket case

today," said Dr Mahathir. "Moving into manufacturing saved us."

Living standards have improved: per capita incomes have increased from \$350 in 1970 to nearly \$3,000 last year.

Foreign investors have poured hundreds of millions of dollars into Malaysia, attracted by the country's political stability and its generally low wage regime.

The government's goal now - called "Vision 2020" - is full industrialisation by the year 2020 - with an economic growth rate of 7 per cent in each of the next 27 years. There are few more compelling images of modern Malaysia than that of Dr Mahathir, sitting confidently in the back of his official limousine, a Malaysia-made Proton car, the number plate on the car is 2020.

But there are those who question whether Dr Mahathir's vision can be turned into reality.

One of the key factors in Malaysia's recent success has been foreign investment. In 1990/91 foreign companies were investing about M\$17bn (\$6.5bn) per year in Malaysia, representing well over half annual total investments.

In the first six months of 1993 foreign investments were only M\$1.6bn.

The continuing problems being faced by the industrialised countries is one reason for the decline in inward



The Proton car works is the instrument and symbol of Malaysia's rapid industrialisation and emergence as a world-class motor exporter

investment. But Malaysia is also in danger of losing out in the competitiveness stakes, particularly to the fast emerging economies in the region such as China and Vietnam.

Recently productivity has not been keeping pace with wage rises. This not only deters investors - it also jeopardises Malaysia's export competitiveness.

Dr Mahathir and his officials constantly preach the need to restrain wage increases. Union activity is strictly controlled.

But having been told so often of their country's economic success, workers want to have a share of the benefits.

The situation is exacerbated by growing labour shortages which, in many industries, have become a serious impediment to further growth.

The short term solution is the government's tacit acceptance of about 1m illegal foreign workers in the country.

But the long term presence of such a large group of foreigners could lead to serious social problems and upset Malaysia's

delicate racial balance.

The more lasting solution proposed by the government is to go into more capital intensive, sophisticated, value added industries - much as Singapore decided to do some years ago. But while Malaysia has

developed expertise in a number of fields - mainly in the commodities sector - much of its industry still lacks depth and know how.

The problems are well recognised. "Malaysia is lamentably weak in research and the application of new technology," says Dr Mahathir.

Education is a problem area. For the next phase of its development Malaysia needs an ever bigger pool of highly qualified engineers, technicians and managers. But these are not being produced in anything like sufficient numbers.

Government critics blame the New Economic Policy (NEP), introduced in the early 1970s, for many present problems. The NEP emphasised discrimination in favour of the Malays, the dominant racial

group in the country. The Chinese, who make up about 35 per cent of the population, controlled most economic activity in the country. The idea was to give the Malays a greater share of the economic cake.

The policy was a partial success. According to official figures, Malays controlled about 20 per cent of corporate equity by 1990.

But critics say the NEP gave rise to more problems than it solved. With Malays favoured in education, for jobs in both government and the private sector, a large measure of competitiveness was removed from the system and standards fell.

Meanwhile, the Chinese, Indians and other groups were made to feel like second class citizens.

The NEP is also blamed for giving rise to an uncompetitive business culture. Dr Mahathir himself frequently berates the Malays for their "get rich quick" attitude and their lack of entrepreneurial zeal.

Government policy has now changed, emphasising growth

rather than discrimination as the principal means of achieving a level of economic equality between the races. But the old ways live on. In business, political connections with the Malay dominated government are often more important than commercial competitiveness.

In part economic success has helped alleviate some of the tensions between the races. But there is still a question mark over whether government policy has made Malaysia a more equal, less racially segregated society.

The Chinese still control a large slice of the country's economic life and sit on a considerable pile of capital. That capital now needs to be invested in the country's future.

The government speaks of the need to "wean" the country off foreign investment and depend more on domestic capital resources.

But many Chinese remain hesitant, still wondering about their place in Malaysian society. Last year domestic investment fell by more than 30 per cent and

shows signs of an even steeper fall this year.

Sensitivities about racial or political questions and a heavily government influenced media mean that there is little or no public debate on these issues. Government opponents accuse the government of sensing conspiracy in any criticism - even when things have gone obviously wrong.

In March it was revealed that Bank Negara, the central bank, had incurred a "paper loss" of about M\$12.8bn (\$4bn) last year, most of it due to speculations on the foreign exchange markets.

Dr Mahathir dismissed criticism of the bank's operations. Opposition calls for a full inquiry into the bank's activities were brushed aside. Yet there is no doubt the disquiet the issue caused in both the local and foreign financial community.

Sensitivity to criticism is also evident in Malaysia's dealings with the outside world. Dr Mahathir has tilted at many windmills; he continues to attack the industrialised world, the US in particular, for what he considers to be double standards on human rights and environmental questions.

Malaysia remains deeply suspicious of what it feels is a protectionist trade campaign directed against developing countries by the richer nations.

Dr Mahathir continues to lobby hard for recognition of an "East Asia Economic Caucus" (EAEC) - to counter the activities of perceived western trading blocs. Other nations in the region tend to feel Malaysia has, at times, a rather exaggerated view of its own importance and do not necessarily share Dr Mahathir's views. So far the EAEC has met with a only a guarded response.

But, hubris or not, Malaysia marches on. Its economy seems likely to grow at close to 8 per cent again this year. Kuala Lumpur's new city centre project is going ahead full steam.

Malaysia is still breathless from its first sprint up the economic ladder. But as it loses many of the competitive advantages it has enjoyed in the past, the upward climb will get considerably tougher.



The National Monument in the capital, Kuala Lumpur

**IN THIS SURVEY**

■ The loneliness of the long-running Prime Minister; table of national facts and statistics PAGE II

■ Economic consolidation becomes the order of the day; east coast development drive PAGE III

■ Proton motors: an engine of national industrialisation; profile of the 30 year-old head of Proton; records fall at the Kuala Lumpur stock exchange; progress of the Labuan offshore financial centre ..... PAGE IV

■ A strained infrastructure tries to keep pace with economic growth; when the lights go off; Melaka's bizarre legacy ..... PAGE V

■ Sabah's sensitive racial balance is changing; timber producers face wrath of Greene ..... PAGE VI

■ Penang's electronic expansion; a company success story; exports of tin and rubber lose their paramount role ..... PAGE VII

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## MALAYSIA II

Premier Mahathir is in no hurry to retire, but there is talk of who will succeed him, says Kieran Cooke

## The political cauldron is simmering

IN mid July Dr Mahathir Mohamad, the Malaysian prime minister, arrived back in Kuala Lumpur after a three-day official visit to Alabard. The prime minister's jet touched down at 7.20am. By 9am Dr Mahathir was in his office, chairing a cabinet meeting.

Dr Mahathir, 67, sets a bruising pace. Though he had open heart surgery in 1989, the prime minister, in power for the past 12 years, shows no sign of wishing to retire. "As long as I'm welcome and the people want me, I'll serve," said Dr Mahathir in a recent interview.

Yet these days Malaysia is bubbling with talk about the succession. The political temperature is rising, the rumour mill is working overtime.

At issue are elections in November in the United Malays National Organisation (UMNO), the country's dominant political party and main grouping within the ruling Barisan Nasional (National Front) coalition government.

By tradition, the head of UMNO is also prime minister.

It's very unlikely that Dr Mahathir's position as party head will be challenged in these elections. But there is an increasingly bitter battle for the posts immediately below Dr Mahathir, particularly the number two position. The theory is that whoever emerges as deputy will one day inherit the Mahathir mantle.

There are two main contenders for the position of UMNO deputy leader - Mr Ghafar Baba, the present incumbent, and Mr Anwar Ibrahim, the finance minister.

A genial, round man who makes no claims to great intellectualism, Mr Ghafar, 58, describes himself as "just a kampung (village) boy". He has been an UMNO party stalwart for many years. Look at the old black and white pictures of the early Malay leaders and Mr Ghafar is there, urging the crowds to fight for independence from British colonial rule.

More recently Mr Ghafar has proved himself as a Mahathir loyalist. Renowned for his political contacts with UMNO's traditional bedrock of support in rural areas, Mr Ghafar was

used by the prime minister to build up a new, Mahathir-aligned, UMNO after a party split in 1987-88.

Earlier this year Mr Ghafar was at the forefront of pushing through controversial constitutional reforms limiting the powers of the sultans, the Malay rulers.

Mr Anwar is a very different political, said to represent the "Melayu baru" - or the new breed of Malay. The finance minister, still only in his mid forties, has had a meteoric rise through the party ranks, propelled in no small way by Dr Mahathir.

He was once regarded as a firebrand and, as a former head of ABIM, the Islamic youth movement, a vocal government critic. For a time in the mid 1970s the present finance minister was detained under Malaysia's powerful internal security act.

His image has changed since those days. To visitors he is genial and relaxed, his conversation ranging from literature and music to the problems of third world debt.

But no one doubts the presence of an extremely astute and ambitious politician behind the finance minister's urbane exterior.

Mr Anwar is felt to reflect the opinions and aspirations of an increasingly powerful part of the Malay community - the urbanised, sophisticated

The two rival successors for the key number two post have powerful support in the Cabinet



Dr Mahathir Mohamad: still running hard after 12 years in power

Malays who, it is felt, will be at the forefront of the country's next economic leap forward.

Dr Mahathir has said he would prefer if Mr Ghafar's position as party number two were not challenged in the November elections. But for once it seems the prime minister's word is not being obeyed.

Mr Ghafar's and Mr Anwar's political stormtroopers are already out in the towns and countryside rounding up support.

Some have warned of a party schism. Mr Anwar has said he is a Mahathir loyalist - but feels he must obey party senti-

ment and stand for election. "There will be no disunity in UMNO," said Mr Anwar announcing his candidacy earlier this month.

Meanwhile Mr Ghafar seems

determined to retain his post,

and with it the possibility of becoming Malaysia's next prime minister. "I don't care if anyone says that I'm not prime ministerial stuff but please

don't think that I'm not qualified enough to handle UMNO's deputy presidential post or even the presidential post," says Mr Ghafar. "I have been in UMNO long enough. I know exactly what UMNO is all about. I will defend the post even if only two party divisions nominate me."

Each candidate has his pow-

erful backers, with the older

hands in cabinet generally favouring Mr Ghafar, the younger, rising stars such as the state chief ministers, backing Mr Anwar.

At a rally in Kuala Lumpur about 8,000 turned up to voice support for Mr Ghafar. Less than friendly words are being exchanged between the two sides. There is open talk of "money politics" with funds being used to influence delegates' voting patterns. Mr Anwar, in particular, is charged with accumulating a vast monetary war chest to further his cause - a charge he vigorously denies.

But it is clear that the impact of these elections is being felt well outside UMNO - strictly Malay - is alone deciding who will run the country. The Chinese, Indians and other races, who together make up nearly 50 per cent of the population, are not involved in the process.

The Malaysian Chinese Association (MCA) and the Malaysian Indian Congress (MIC), are UMNO's main partners in the Barisan Nasional. But neither party has much political clout.

"If you are a rich or ambitious Chinese or Indian you

don't get involved with MCA or MIC politics," says a local academic. "Instead you quietly seek to align yourself with the main forces in UMNO - and give generously to UMNO party funds."

Opposition is limited to the Democratic Action Party (DAP), headed by veteran Chinese politician Mr Lim Kit Siang, and remnants of the old UMNO headed by Mr Razali Hamzah, once a close colleague of Dr Mahathir, but now a fierce critic.

The Barisan Nasional has 127 of the 180 seats in the lower house of parliament and the opposition parties can do little but snipe at Dr Mahathir's government.

The DAP says there is an increasingly undemocratic trend in Malaysia, citing Dr Mahathir's enthusiasm for tinkering with the constitution as evidence that the basis of the country's democracy is being undermined. The DAP has also been forthright in attacking what it considers to be the increasingly cosy relations

between senior government figures and leading business people.

The Barisan Nasional faces a more formidable opposition threat at state level - in the northern state of Kelantan, where the strongly Islamic Parti Islam Malaysia (PAS) holds power, and in Sabah in East Malaysia, which is controlled by the Parti Bersekutu (PBS).

Dr Mahathir remains deeply suspicious of any opposition to his rule and has made considerable efforts to undermine both PAS and the PBS. But in deeply conservative Kelantan PAS remains strong. In Sabah, some senior politicians formerly aligned with UMNO have switched to join the PBS.

While not a direct threat to the Barisan Nasional's rule, such developments are worri-

### KEY FACTS

Area 322,965 km<sup>2</sup>  
Population 18.6m (mid-1992)  
Head of State King, Sultan Abdul Shah  
Head of Government Prime Minister Mahathir bin Mohamad  
Currency Ringgit, also known as Malaysian dollar  
Average exchange rate 1992:2.65 per US\$; currently 2.5537

### ECONOMY

	1992	1993
Total GDP (US\$bn)	55.02	n/a
Real GDP growth (%)	8.0	8.1
GDP per capita (\$)	2,960	n/a
Components of GDP (%)		
Private consumption	51.5	
Gross fixed investment	34.4	
Government consumption	13.5	
Exports	78.4	
Imports	77.3	
Consumer price inflation	4.7	3.2
Manufacturing wage inflation	9.0	10.0
Ind. production (% change p.a.)	8.7	8.1
Unemployment (yr end % of lab force)	4.1	4.0
Reserves minus gold (\$bn)	19.4	18.9
Prime lending rate (% pa and period)		
3m	9.5	8.75
Narrow money growth (% p.a.)	9.5	n/a
Broad money growth (% p.a.)	19.1	n/a
FT-Aindex (% change over year)	35.8	40.63
Gen. govt. balance (% of GDP)	-2.5	-3.4
External public debt (% of GDP)	38.0	n/a
Current account balance (\$m)	-1.7	-0.95
Exports (\$bn)	35.7	40.2
Imports (\$bn)	36.3	3.8
Trade balance (\$bn)	2.8	
Main trading partners (1992)		
Singapore (% of total)	23.3	20.6
Japan	13.2	25.9
US	14.8	15.7
Germany	4.1	4.2
UK	4.0	3.4

Notes: (1) latest; (2) year to first quarter; (3) 1991 figures; (4) May; (5) Bank of America 1993 forecast; (6) January; (7) 1993 to date; (8) government target; (9) Barclays Bank 1993 forecast

Sources: IMF, Datastream, Economist Intelligence Unit, Barclays Bank, Bank of America

some for Dr Mahathir's government. Many analysts forecast an early general election being called in the first half of next year: UMNO would not only seek to renew Dr Mahathir's mandate but also to unite the party after what many fear will be a bruising and divisive internal election contest.

Dr Mahathir himself tries to play down the intensity of political feeling within UMNO. "It might look like a bubbling cauldron of political activity but I don't think it's all that bad," he said.

"We (in UMNO) are quite rational people. We have been quite rational all this while. We don't have that kind of very violent antagonism towards each other or total inability to work with each other," said Dr Mahathir.

Not everyone would agree.

## WATTS UP AT TENAGA NASIONAL BERHAD



Pat Siv Elachi (left), Dr Ani bin Arofe, the Executive Chairman of Malaysia's power corporation Tenaga Nasional Berhad (TNB) whose financial performance rides high despite the repercussions of demand exceeding supply coincide with communications executive and television newscaster Ghazali Abdollah on the latest electrical energy situation.

Outline of its electrical strategy in shape of things to come. It also consists of reminding them of the dooms of the virtues of TNB - Intra-day facilities

In addition, when one considers that Malaysia is now fast switching from a commodity base to an industrialised state, merciful might of power would be needed by the new industries.

However, this does not mean that TNB has not seen the light of things. We are monitoring growth trends and the various government departments are liaising with us on electrical energy requirements by the new investors. We are also having regular dialogues with the various industrial associations such as the Federation of Malaysian Manufacturers (FMM), the American Business Council, Federation of Malaysian Consumers' Associations (FOMCA) and other similar bodies.

There are also advisory committees from TNB to ensure that the energy requirements are accommodated. Alternatives are also being suggested.

Q So tell me Dr Ani, is this energy enigma then transient?

A Yes. The power shortcomings the country is facing is a short term issue. The situation is tight but stable. The shortage is only during peak hours and during weekdays in the quantum of 3-5 percent of peak load.

By August to December this year, TNB would, through its plant-up programmes, add another 312 MW to the national grid from ten new gas turbines. It would certainly help alleviate the problem. In November 1993 and January 1994, two units of the Sungai Paloh Hydro Electric Power Station (Lower Station) would also be commissioned, adding another 55 MW.

On the medium term, 845 MW of generating capacity will come on stream between December 1993 to June 1994 in Melaka and Serdang. In addition, there would be three units of gas turbines totalling to 330 MW that would be commissioned in Kepala Batas, Selangor by July 1994.

With a pact signed with the Public Utilities Board of Singapore, an additional 100 MW of power to meet peak demands is also on the line. This would continue daily for six months.

With all these activities by TNB as well as the IPPs new plants, the country's energy woes are expected to be resolved in stages before the end of 1994.

Q Since privatisation, what would you consider to be Tenaga Nasional Berhad's brighter side of things?

A Well, despite the current load curtailment and load shedding exercises caused by scheduled maintenance works and unforeseen breakdowns, TNB's half-yearly results provide evidence of underlying strength. The main grounds for our optimism include the commendable performance for the first six months where growth in turnover and profits were registered.

Turnover rose by 16.3 per cent from the previous corresponding period and this was largely attributed to the increase in electricity unit sales and an increase in the average selling price by 5.3 per cent to 18.68 sen as a result of the continuing recovery of discounts.

Profit before tax saw a significant increase of 15.3 per cent at group level to RM 911 million. This has reinforced the company's confidence in meeting capital expenditure, loan repayments and other internal funding requirements.

We expect to post commendable results given that electricity consumption is higher in the last six months of our financial year as there are more productive days and lesser public holidays as opposed to the first six months.

Electricity consumption patterns are also booming at 12.5 per cent. This pattern is unprecedented in Malaysian history and is one of the highest gross rates in the world.

Productivity in the company has also increased, culminated by a combination of growth in business and the continuing reduction of staff by attrition. The units generated per employee for the first half

year as of February 28, 1993 was 627,320 compared with 540,750 for the corresponding half year in 1992, an increase of 16 per cent.

Other contributory elements are the reduced expenditures at corporate headquarters, the even more stringent measures introduced in awarding tenders and the continuing shift in generation mix towards gas.

Historically since privatisation, our financial performance has been remarkable with up trend directions. In the Financial Year 1992, we made a group pretax profit of RM 1,414.7 an increase of 101.5 per cent over 1991. Demand for electricity will definitely continue to outpace GDP.

Q In terms of added value, what can customers of Tenaga Nasional Berhad expect?

A TNB has embarked onto a new phase in customer service with the introduction of a new Customer Information and Billing System (CIBS). The system currently being implemented in the Klang Valley is one of the measures to fulfil our objective to further increase productivity and to reduce errors. It is targeted that by 1996, the entire Peninsula Malaysia will enjoy the benefit that this system affords.

We will continue to fulfil our obligations as charted in our Corporate Mission, that is, to provide an essential part of the national economic infrastructure by continuously meeting customers' requirements for energy safety, reliably and economically; encouraging the growth of efficient enterprises to service the needs of the energy supply industry whilst meeting the needs of all its shareholders.

Q And in terms of corporate philanthropy, what has the company done?

A Certainly. Things are expected to be bright. TNB is undertaking various restructuring exercises with the creation of more autonomous Strategic Business Units with a view to achieving improved efficiency, productivity and being more proactive in responding to the needs and requirements of customers. The objective here is to create more autonomy and accountability which would motivate employees to greater heights of excellence. We will continue to be mindful of our corporate mission and to remind our sceptics, that we are here to take the challenges of today, tomorrow and the future.

The RM 40 million Tenaga Nasional Foundation was officially launched by the Minister of Finance, Dato' Seri Anwar Ibrahim in June and is one of the community relations tasks set by TNB to assist the government in making Vision 2020 a reality in terms of a skilled workforce for the future. The foundation seeks to provide scholarships for the needy and to reduce the burden of the poor. It also aims to cultivate and enhance the standard of education in the country. In addition, the funds would also be used to raise intellectual levels, quality of physical education and the welfare of the needy students.

To overcome the shortage of skilled and professional manpower in the country, TNB has seconded a few of its professional staff to various institutions such as the Economic Planning Unit (EPU) in the Prime Minister's Department, Ministry of Energy, Telecommunications and Posts, and the Sabah Electricity Board. Earlier in April this year, TNB in association with the University of Malaya, had launched the Young Managers Development Programme to develop executive business management skills.

Q So, it would seem that TNB is heading in the right direction.

A Certainly. Things are expected to be bright. TNB is undertaking various restructuring exercises with the creation of more autonomous Strategic Business Units with a

## MALAYSIA III

In most countries, a yearly 8 per cent economic growth figure would throw finance ministers and central bankers into fits of joy. Not so in Malaysia.

Last year Malaysia's overall GDP growth was indeed 8 per cent, but the figure was described merely as "creditable" by Bank Negara, the country's central bank.

Malaysia has been used to flying in the clear skies of economic success, with soaring GDP growth rates of 9 per cent in 1988, 8.7 in 1989, nearly 10 per cent in 1990 and 8.8 per cent in 1991.

The buzz word now is consolidation. The economy, say the official planners, is taking a breather. A combination of continuing tight counter-inflationary policies at home and a less than buoyant market abroad means that GDP growth will further moderate to between 7.5-7.8 per cent this year.

The prospects for a slow and moderate recovery in the major industrial clusters could well be a blessing in disguise," says Bank Negara. "It would provide some much needed respite for the Malaysian economy to consolidate its position - to alleviate outstanding infrastructural and supply impediments and pave the way for sustainable growth with stability over the medium term.

But overcoming those impediments, which include serious labour shortages, infrastructure bottlenecks, a drop in investments growth and weak markets for various export sectors, will not be easy. Malaysia has been climbing fast. Last year per capita income increased a further 11 per cent to M\$7,511 (\$2,950).

Malaysia's long term plan is to be a fully industrialised country by the year 2020. The government has set an average annual growth target for the next 27 years of 7 per cent. Achieving these targets is likely to become progressively tougher.

The fundamentals of the economy are still sound. The main achievement of 1992 was on the balance of payments front. At the end of 1991 the finance ministry had

predicted a 1992 merchandise trade deficit of M\$3.7bn. In the event the merchandise account recorded a surplus of M\$7.3bn last year, compared with a deficit of M\$461m in 1991.

A sharp fall in imports rather than export growth was the main reason for the merchandise account improvement. The value of imports tripled in the years 1987 to 1991. In 1992 the value of imports increased by only 0.4 per cent.

The deficit in the services account, mainly due to freight and insurance payments, narrowed slightly to M\$125m last year, giving an overall current account deficit of M\$4.4bn, representing 3.1 per cent of GNP, compared with a deficit of M\$12.5bn or 10.1 per cent of GNP in 1991.

Officials are now predicting a small current account surplus of M\$350m for this year, the first since 1988.

The international reserves position also improved. Reserves stood at M\$47.3bn at the end of 1992, up from M\$31.9bn the previous year and topping the country's external debt of M\$41.4bn.

In recent months the overriding concern of economic policy - and the factor which has been chiefly responsible for the moderation in growth rates - has been the fight against inflation. Traditionally Malaysia had low inflation when inflation was rising above 5 per cent at one stage last year the alarm bells started to ring.

High interest rates were maintained through 1992. This lessened demand for domestic credit but caused a large inflow of funds from abroad. As a result Bank Negara was forced to mop up more than M\$15bn of excess liquidity from the domestic banking system.



Electronic component making: exports are essential to Malaysia's economic survival

Restrictions were imposed on hire purchase and credit card use. Government spending in a number of areas was cut back. Investment projects in the private sector were curtailed. As a result there was a sharp drop in the growth of private sector spending - from 16.5 per cent in 1991 to 2.3 per cent in 1992. (Car sales in 1992 dropped by 15 per cent - compared with a growth in sales of 14 per cent the previous year.)

The battle against inflation continues: Bank Negara says the overall inflation rate last year was 4.7 per cent compared with 4.4 per cent in 1991. "The real issue

for us is to build a strong foundation for our economy to make a leap towards the next phase of industrialisation," says Mr Anwar Ibrahim, the minister of finance.

"Unless we are firm in our resolve to break the back of inflation, that foundation will be shaky and our future progress will be jeopardised." There seems little room to dampen down domestic demand further without damaging overall growth prospects. Officials see little likelihood of bringing price rises down to under 4 per cent by the end of the year.

Malaysia is vitally dependent on trade: two way merchandise trade is equal to

near 60 per cent of GDP. For the first time in several years export earnings in 1992 failed to achieve double digit growth rates. Exports earnings for the year were M\$102.8bn, an increase of 8.8 per cent compared with growth of 18.6 per cent in 1991.

The moderation in export growth was mainly due to the continuing problems being faced in Malaysia's main markets - Japan, the US and the EC. Malaysia's commodity export earnings also declined due to generally low world prices. Exporters were hit further by the appreciation of the ringgit, the Malaysian dollar, against the major currencies.

Official predictions of a better export performance this year seem to be right: in the first four months of the year exports were up 24 per cent as against 8 per cent in the previous corresponding period. Meanwhile imports rose by 9 per cent.

One of the main reasons for Malaysia's economic growth over the last five years has been due to its success in attracting millions of dollars worth of investments - both from overseas, and more recently, from internal sources.

According to government figures total investment approvals rose from M\$3.9bn in 1987 to M\$18bn in 1988, to M\$12.2 in 1989 and M\$28bn in 1990.

In 1991 investments peaked at M\$30.8bn. Last year they dropped to M\$27.7bn. Of that figure M\$17.7bn was foreign sourced - an increase of 2 per cent over the foreign content in the 1991 figure - while M\$10bn was domestic - representing a fall of more than 30 per cent from the previous year.

Mrs Rafidah Aziz, Malaysia's minister of trade and industry, says Malaysia has already achieved more than 70 per cent of

its investment target under the present five year plan (1991-5). But there is no doubt the official concern about the investment downshift.

Other countries in the region, in particular China and Vietnam, are attracting investments away from Malaysia. In 1991 Taiwan was one of Malaysia's biggest investors, with investments of M\$2.8bn. Last year Taiwan invested less than half that amount.

Foreign investment approvals in the first six months of 1992 were M\$7.5bn. This year the figure for the equivalent period was M\$1.6bn. Over the same period last year approved domestic investments were M\$4.1bn. This year the figure was M\$2.1bn.

"It is important for the government to come on more aggressively to promote domestic private investment in the absence of a strong inflow of direct foreign investment," says the mainly privately funded Malaysian Institute of Economic Research. In a budget later this year the government might lower corporate tax from its present 31 per cent as an added incentive to investors.

A key problem with attracting investment is Malaysia's contracting labour supply. The official unemployment rate is 4 per cent but in many parts of the country it is zero. Industrialists have become frustrated with a high rate of job hopping and upward pressures on wages.

In some areas 70 per cent of workers on rubber and palm oil estates are foreigners - mainly from Indonesia or Bangladesh. The government is nervous about the implications of the presence of a large immigrant population - estimated at up to one million - and the possible upsetting of the country's delicate racial balance.

No one is suggesting that Malaysia's economy is about to take a dive. But there are many who forecast economic turbulence ahead as the country runs into constraints on investments and labour - and braces itself for a more competitive regional environment.

## ■ PAHANG AND TERENGGANU

## On the road to development

THE mountain range that runs from north to south in peninsular Malaysia serves more effectively than any border in carving out separate nations of the east and west, writes JENNY LUESBY.

Peninsular Malaysia's largest state of Pahang is only 40km from Kuala Lumpur at its western border, but in terms of development the distance is far greater.

Where much of the west coast is heavily industrialised, the east remains an agricultural economy where timber and rubber are supporting the first tentative moves into resource-based industry.

The official line is candid: "Ten years ago, Terengganu had virtually nothing to offer," says Mamat Ghazalee bin Abd Rahman, chairman of the state committee for petroleum,

The area is a haven of order next to the world's fastest growing markets

industry and human resources. But, things have changed, he says, with the arrival of oil and gas.

And they have. The state has built a port, upgraded its roads, expanded power and water supplies, improved communications and set up the obligatory crop of industrial estates.

The oil revenue has also brought ornate local government, police and state assembly buildings, heavy with marble. Mining and quarrying, which includes the oil industry, accounted for 63.8 per cent of Terengganu's Gross Domestic Product in 1990.

Manufacturing remains thin on the ground. So too does employment. "We have had many inquiries," says Haji Mohd Zaki bin Haji Yusoff, director of the Terengganu development corporation, "but people generally locate elsewhere."

In neighbouring Pahang, more than 40 per cent of investments up until December 1991 fell within the public sector, highlighting further the investors' shyness.

The less educated population on the eastern side of the peninsula and the limits on its infrastructure may have deterred some, but the states of Pahang and Terengganu probably have a point when they suggest that people do not come because they do not know what is there.

Both Pahang and Terengganu have abundant supplies of power. They also have products such as polyethylene, for producing plastics, which have come with the petrochemicals industry. The states seem to have the potential for developing a sound industrial base.

"We see Vietnam and China as competitors really," says Haji Mohd Zaki. But facing them across the South China Sea, the region may find its location an added advantage.

Serviced to western stan-

dards in every area from legal and accounting services through to cargo facilities, the east coast offers a haven of order next door to what could be the world's fastest growing markets in years to come.

The east coast's facilities include two new ports, a deep-water natural harbour at Kemaman, capable of taking vessels up to 120,000 dwt, and a small and efficient operation at Pahang's state capital, Kuantan. These could be used as transshipment centres.

And while the official downgrading of Kuantan airport from international status has brought irritation in Pahang, and a degree of inconvenience as air cargo heads to Kuala Lumpur, the decision could be reversed if air traffic picks up.

In the meantime, local ambitions are subdued. There is the occasional mention of electronics and high-technology, but conviction is absent. The area's real thrust for development is through industry rooted in the region's ample resources.

Agriculture is expected to account for nearly 40 per cent of GDP in Pahang in 1993, and more than 40 per cent of employment. Oil palm, rubber and timber made up its bulk, with oil palm alone accounting for an estimated 20 per cent of the state's GDP.

Both Pahang and Terengganu also offer an enviable range of minerals, which as well as tin, include mercury, silica, tungsten and graphite.

"We do not want loggers, we want chipboard, and even furniture manufacturers," says a local official. Unlike the west coast, the region is also interested in heavy and labour-intensive industry.

But, for now, the region's manufacturing is small - in 1992, manufacturing accounted for 14 per cent of GDP in Pahang. In the somewhat information shy state of Terengganu, the most recent figures available are for 1990, when manufacturing accounted for just 8.2 per cent of GDP.

Tourism has been the state's true testing ground. Tourist arrivals in Pahang rose by 77 per cent between 1988 and 1991, to reach 1,712,647. The length of stay also increased, and hotel occupancy rates improved from an average 50 per cent to 80 per cent.

In this context, the states, both predominantly Muslim, are at pains to emphasise their religious tolerance. The balance is a delicate one, especially with the recent switch to a more fundamentalist government - opposed to the federal authorities - in the state of Kelantan, north of Terengganu. But the fact that nearly half of Pahang's tourist spending is in the rural Genting highlands, notable for the fact that it houses the one and only gaming casino in Malaysia, would tend to bear out the assertion that tolerance is high. Gambling is contrary to Islamic teachings.

The rural casino is not the region's most off-beat venture. There is also an oil farm set up by a Taiwanese investor, which boasts of being the largest in the world. Odder still is the imminent arrival of the kit from the recently closed Ravenscraig steel plant from Scotland.



M A N A G I N G F O R P E R P E T U I T Y

## m

Malaysia is proud of its rich heritage of forest. Malaysia's forest management, which began in 1901, is second to none among tropical countries and has succeeded in maintaining a high percentage of Malaysia's land under forest, much more than even most developed countries.

Malaysia values its forest, not only for the benefits derived from commercial logging, downstream processing and extraction of non-timber produce, but equally for its ecological and environmental protective role. Aware that sound forest management is vital, Malaysia has striven to strengthen sustainable forest management, policy-wise and implementation-wise.

Malaysia is well on the way to fulfilling the objective of sustainable forest management on the basis of ITTO (International Tropical Timber Organisation) guidelines through:

- strong commitment by the Malaysian Government, Federal and State, to manage the forest for present as well as future generations;
- progressive improvement of forest services and strengthening R & D, through the Forest Research Institute of Malaysia (FRIM) which is acknowledged as the world's leading research organisation on tropical forest;

## Malaysia Evergreen

► successful diversification of the Malaysian economy, with less necessity to convert forest land to agriculture in the future;

► progress in poverty eradication, including the provision of social and economic opportunities for forest dwellers, which effectively reduces shifting cultivation practices on forest areas;

► promotion of eco-tourism where tourists can enjoy Malaysia's extensive natural forest, national parks, wildlife sanctuaries and nature reserves.

*Forest Is Forever And Malaysia Forever Green.*

*Wald zu allen Zeiten Ein immergrüner malaysischer Wald.*

*La forêt dure et la Malaisie est verte à jamais.*

*Bosques siguen para siempre, Malasia es verde para siempre.*

*森林は永遠に緑色、マレーシアは永遠に緑色。*



THE MALAYSIAN TIMBER INDUSTRY DEVELOPMENT COUNCIL

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## MALAYSIA IV

Jenny Luesby weighs the role of the car industry

## Vehicle of growth

MALAYSIA has a dream, called Vision 2020. The idea is to achieve the economic status of an industrialised nation by the year 2020.

Its car industry is one of the ways that it sees of getting there.

Perusahaan Otomobil Nasional, or Proton, produced its first car in 1985. The country's "First National Car Project" was seen as the means of expanding the nation's engineering skills and manufacturing capabilities.

In conjunction with Mitsubishi of Japan, the government set up the plant and Proton began to motor.

By 1992, the company accounted for more than 57 per cent of the domestic car market, was exporting to 17 countries, and had established a sizeable sales network in the UK. Delighted at this progress, the Malaysian government announced Proton's partial privatisation and a second car project.

From the beginning, the government's intention has been to use its car industry as a way to develop an engineering sector. By supplying its own industry, it hoped to iron out any start-up problems, so that it could move on to the world stage as a fully geared up supplier of cars and subsequently of components.

Local content was the name of the game, and Proton was playing well.

British consultant engineers were imported, to the disappointment of the manufacturer's Japanese partners, and Hicom, the government controlled heavy industrial holding company, began manufacturing car parts.

Fuel tanks followed radiators and exhaust systems on to the local content list.

Success is measured only partially in the 102,800 units that Proton produced in the year to March 31, 1993. More significant for the government were the 200 car component companies that emerged, including more than 70 which were producing for the original equipment market.

A ban on external sourcing of more than 30 components had helped to take the local content of motorcycles

assembled in Malaysia to more than 75 per cent. Proton to over 60 per cent and other passenger and commercial vehicles to more than 30 per cent by the beginning of this year.

By 1993, the country could boast 13 vehicle assemblers, including Proton, with a total installed capacity of 306,000 units of motorcycles per year, and 202,000 units of passenger and commercial vehicles, none of which was 100 per cent externally sourced.

As for the second national car project, the government claims that it will not eat into Proton's sales but will offer a variant of a Japanese 650cc model aimed at the market below the Proton's price range.

In collaboration with Daihatsu of Japan, it aims at 1994 start-up to produce 20,000 cars a year.

The government has taken steps to ensure that any market contraction will be felt first by imported vehicles. Hire purchase limits, introduced in 1991 to moderate domestic demand, were amended in April 1992 to exempt cars costing less than M\$40,000, which Protons do.

The rules were subsequently lifted altogether, but the slowdown they prompted cut the sales of the dearer imported cars. Sales of non-Protons fell by 25 per cent between 1991 and 1992.

Import tariffs have also been used to sharpen the price differential between locally assembled cars, parts for which are charged at 13 and 40 per cent, and completely built car imports, charged at 140 to 300 per cent and are anyway limited to 10 per cent of the market.

But Proton has been ailing in its own right of late. Sales in the financial year to the end of March 1993 were down nearly 2 per cent on the previous year.

The setting for the decline was a slowdown in Malaysia's motor industry as a whole, after marked growth from 1988 to 1991. In terms of sales, commercial vehicles fell by nearly 57 per cent to 35,054 in 1992, compared with 81,098 in 1991, while passenger vehicles fell 13.5 per cent to 117,773.

The decline at home made Proton all the more determined

to export. By the end of April 1993, it had exported 66,183 cars, of which 56,821 were to the UK, where it has gained from the demand for cheaper cars in recessionary times. There is even talk of an overseas plant, in Indonesia, or maybe in Chile.

The outlook for Proton certainly rests on its success as an exporter. Malaysia's own demand could not support one car manufacturer, let alone two. It is also exposed to foreign exchange risk because of its yen-based costs, which one industry analyst suggests were as high as 45 to 50 per cent in 1992.

It can offer cheaper labour costs than many of its competitors, but lacks economies of scale.

At the end of the day, Proton is an anomaly. It exists to feed a nation's greatest need, and it is likely to receive all the protection it needs to survive, until its survival is no longer tied up with Malaysia's Vision.

Mohamed Nadzmi: "If things go wrong, my career's over. There's no turning back."

THE Kuala Lumpur stock exchange has been breaking records this year. The composite index has reached successive peaks and the number of shares traded has sometimes exceeded levels in New York and Tokyo.

Following a round of privatisations which brought companies such as Telekom (the telecommunications network) and Tenaga (the electricity utility) on to the market, the KLSE's market capitalisation of more than \$100bn is now comfortably ahead of regional rivals Bangkok and Singapore.

The increased volumes and the rise in the index, however, have not always moved in step.

The first half of the year was characterised by frenzied activity from local speculators, largely in secondary stocks, largely in secondary stocks.

Volumes soared – on April 15 more than 1bn shares worth about \$1bn changed hands – but the index, dominated by blue chips, responded only sluggishly.

Trading patterns were typical for a developing market in a booming economy: as in Bangkok a few months earlier, investors piled into a maelstrom of speculation and share-rumouring by syndicates. Some



Mohamad Nadzmi: "If things go wrong, my career's over. There's no turning back."

Profile: Mohamad Nadzmi, head of the Proton company

## Youth in the driving seat

MR Mohamad Nadzmi Mohamad Salleh has one of the most difficult jobs in Malaysia. At only 33, he is head of Proton, Malaysia's national car company. Proton is the pride of Malaysia and the project most dear to Dr Mahathir Mohamad, the prime minister.

"It's tough now and it's going to get a lot tougher," says Mr Nadzmi, who has been in his new post since mid-July. "Proton is the cornerstone of the country's industrialisation programme. It's daunting to take such a job on. If things go wrong then that's the end of my career. There's no turning back. We have to succeed."

Mr Nadzmi describes himself as a professional manager rather than a technician or engineer. He studied economics, chemistry and mathematics in the US, then returned to Malaysia to work for Petronas, the state oil company, and HICOM, the government controlled heavy industrial holding company.

Mitsubishi, Proton's Japanese partner, has had its men at the head of the national car project for most of time since the first car rolled off the assembly line in the mid 1980s.

But there has been talk of friction between the partners, with the Malaysian side dissatisfied about the slow rate of Japanese technology transfer, while Mitsubishi apparently disapproved of Proton's ambitious export plans – fearing competition overseas from the Malaysian car.

Mr Nadzmi was catapulted into the managing director's seat on the insistence of Dr Mahathir. "It was always realised that the Japanese could not go on running the company indefinitely. It was felt that now was the time for Malaysians themselves to take control," says Mr Nadzmi.

A Malaysian did head Proton for a time five years ago. But the Japanese reassured control as various problems threatened the project's future.

In Malaysia, questions of politics and race are part of almost every activity. Mr Nadzmi has to have the right political allies if his authority is to be maintained. Part of Mr Nadzmi's brief is to encourage more bumiputra or Malay participation in the industry. He has to do this while not offending other groups.

"I know people will be watching to see if I perform well. I think I have

about five years to really prove myself. Proton has achieved so much but the next phase will be harder. We've got to find new markets so we can expand production and bring costs down. We've got to introduce more competition in our supply network. That means I'm going to make enemies and offend some politically well connected people. But it's got to be done."

Mr Nadzmi has already proved himself as a businessman. Before his present job he built up Edaran Otomobil Nasional (EON), Proton's distributing company, into one of Malaysia's most successful conglomerates, with a listing on the Kuala Lumpur stock exchange.

"I'm not going to disregard what the Japanese have done at Proton. We can't reinvent the wheel. The Japanese have introduced their proven production methods. But as a Malaysian I think I know how to motivate people better." Mr Nadzmi feels Malaysians have a great flair for design. They are also good innovators. But making sure people stick to modern industrial working practices is not easy.

Kieran Cooke

Temperatures run high at the Kuala Lumpur stock exchange

## From peak to shining peak

brokers slept in their offices at night as they struggled to keep up with the paperwork, and chartered helicopters to shift

scrap around the country. "Before they would buy 10 lots [of 1,000 shares], now it's 100 lots," said one stockbroker.

Money held offshore by ethnic Chinese businessmen flooded back into the country as confidence in the ringgit, the Malaysian dollar, strengthened. A lack of rights issues as a result of a reorganisation of the market's regulatory system has left investors with plenty of cash, although that is likely to change in the remaining months of this year.

Each political rumour, each hint of a tenuous business deal in China produced a flurry of activity in the stock concerned, a trend encouraged by a series of tentative agreements signed by Malaysian businesses during a visit to China in June by Dr Mahathir Mohamad, the prime minister.

Trading patterns were typical for a developing market in a booming economy: as in Bangkok a few months earlier, issues of tentative agreements signed by Malaysian businesses during a visit to China in June by Dr Mahathir Mohamad, the prime minister.

Speculators buy stocks in companies linked to politicians they believe will do well in the election. Conversely, they also buy companies connected to probable losers, on the grounds that the losers will be persuaded to withdraw in return for financial favours from the same deal were ramped up for the other, brokers said.

Political manoeuvring before November's contest for the deputy leadership of the ruling Umno party has given a further boost to stock exchange activity

plan to list the state Heavy Industries Corporation of Malaysia (Hicom), probably by means of a reverse takeover involving New Serendah, a small listed rubber company whose share price has jumped in anticipation: an allocation of 30 per cent of the shares to Bumiputras (Malays) at a substantial discount is likely to be convinced that the regulators have teeth.

"People start to feel that there is one place where they can make quick and big money," acknowledged Mr Nik Mohamad Din, KLSE executive chairman.

"When the market becomes bullish there are bound to be some problems that come up. We are very concerned and very vigilant to avoid situations where people benefit through manipulation," he said. "If we do not check this kind of activity then the market will not be sustained. One of these days it will just burst."

While the KLSE is demanding more frequent and accurate announcements from companies – about, say, their deals in China – the Commission is tasked with investigating other misdemeanours and with streamlining the hitherto bureaucratic procedures for new listings.

Other developments include

the proposed establishment of the Kuala Lumpur Options and Financial Futures Exchange (Klofie) by a politically well-connected private sector consortium (in the face of initial opposition from the Kuala

Lumpur Commodity Exchange and the KLSE), and the slow implementation by the KLSE of its central depositary system for immobilising scrip and reducing paper transfers. 11 shares from the second board have been included so far and the KLSE wants to bring in the other 60 or so second board companies by the end of 1993, and to complete the entire process within five

blue chips. Both the KLSE and the Commission are attempting to tighten regulation of the market to curb share manipulation and put a stop to misleading company announcements, although foreign and local brokers have yet to be convinced that the regulators have teeth.

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The new Securities Commission, established earlier this year, has investigated the affair and is expected to make an announcement soon. Union Paper's shares were suspended.

It was a salutary lesson for small investors, who subsequently lost some of their enthusiasm for second board stocks and took more interest

years. Merrill Lynch, meanwhile, has issued call and put warrants on the composite index.

Although some foreign brokers are unsure whether Kuala Lumpur needs complex derivatives markets at this stage in its development, they are confident in the underlying strength of the KLSE, which now has nearly 400 companies quoted on its main and second boards.

Brokers in the Malaysian capital also believe that the threat to their turnover posed by the over-the-counter CLOB market in Singapore – which Mr Nik Mohamad describes as a "black market" – is gradually diminishing, especially as CLOB does not deal in newer arrivals on the KLSE such as Tenaga or Telekom.

The KLSE itself says there are 88 foreign funds with investments in the Kuala Lumpur exchange, and foreign interest has increased since the middle of the year, pushing up the index – if not the volume – after the local speculators eased off.

"In the first half of the year, it was retail-driven, but in the past month or two it's swung around the other way towards institutional buying," said Mr Eugene Marais of Baring Research (Malaysia). "Foreign interest has surged."

Even if much of the trading by Malaysian investors on the exchange is purely speculative, the economy remains robust and continues to grow at eight per cent or more a year. Average earnings per share are forecast to rise 13.5 per cent this year and 15 per cent in 1994.

By mid-August, however, Kuala Lumpur shares were starting to look pricey to investors interested in fundamentals, especially when compared with rival stocks in Asia's other fast-growing economies. The KLSE's prospective price/earnings ratio for 1993 was more than 22, and even for 1994 it stood at 20. "It's quite expensive," said one broker.

Victor Mallet

## ■ LABUAN ISLAND

## Asian centre for offshore finance

TODAY the sign at the gate of the "Financial Park" on Labuan island leads only to a muddy building site and a cluster of pile drivers, but by the end of 1995 the island's small town should be overshadowed by at least M\$400m worth of office, condominium and commercial buildings.

The creation of the Financial Park – by a consortium of the Malaysian central bank and commercial banks – underlines the determination of the federal authorities to make Labuan a thriving international offshore financial centre (IOFC) in the face of widespread scepticism among bankers in south-east Asia.

Labuan's shortcomings are well known: office space is in short supply on this 92 square kilometre island off the coast of Borneo and clerical staff are hard to find. Only small aircraft such as the Boeing 737 can land at the airport, and the government has deferred plans to lengthen the runway.

Since declaring Labuan an IOFC in 1990, however, the Malaysian government has devoted much time and millions of ringgit to ensure that Labuan succeeds.

"We are quite worried that it's moving too fast," says Mr Mohamad Khir Abd Rahman, manager of the bank regulation department at Bank Negara, the central bank. "New offshore banks are fighting for new office space."

That problem should be solved when the Financial Park is finished – the developers say a third of the office space has already been informally booked – and in the meantime banks are allowed to manage their offshore units from Kuala Lumpur, although

they must also maintain an office on the island.

So far 13 banks have been licensed to establish offshore units in Labuan, including Standard Chartered, Hong Kong Bank, two Japanese banks and the main Malaysian bank, Bank Negara. Officials say total loans and deposits have each reached about \$1bn – tiny by comparison with Hong Kong or Singapore but growing fast. There are also

prime minister and driving force behind the development of Labuan as an IOFC, also looks at the project as a way of stimulating Malaysia's financial sector.

The Malaysian government urges most state companies to raise foreign loans through Labuan. Bank Negara officials say Labuan is centrally located among the countries of ASEAN, the Association of South East Asian Nations.

Officials hope that Labuan Island will benefit from the flight of capital from Hong Kong in the run-up to the British colony's transfer to China in 1997.

They are hoping the island will benefit from capital flight from Hong Kong in the lead up to China rule in 1997.

Labuan compares favourably with its regional rivals on tax concessions. There is no withholding tax on bank interest, and offshore companies are given the choice of a three per cent tax on net profits, or a flat rate of M\$20,000. Secrecy for offshore companies is assured.

But international bankers are still sceptical about Labuan. In Singapore or Bangkok, they say, customers can conduct their regular as well as their offshore business. Bermuda and Jersey are millionaires' playgrounds as well as offshore centres. (Mr Khir has an answer to that: "Labuan

might just turn out to be that way – a Monte Carlo for instance").

But Labuan is difficult to reach and has few facilities, the bankers say. Why, they ask, does an "offshore" tax haven need to be physically offshore at all?

Although Malaysian officials put a brave face on it, they were taken aback by the almost casual way in which the Thais established their own offshore business earlier this year – called the Bangkok International Banking Facility – and quickly attracted applications from more than 50 local and foreign banks. Thailand granted licences to 47.

Even the few foreign banks already establishing their offshore units in Labuan – with a handful of staff – are believed to be doing so as a kind of political insurance.

Those with domestic networks in Malaysia want to protect their interests by pleasing the authorities; those without operations in the restricted Malaysian banking market hope that supporting Labuan might help them in the future. "People are assuming that this is a good way to score points," says one economist in Kuala Lumpur.

Although this attitude is widely acknowledged, bankers say it

## MALAYSIA II

FINANCIAL TIMES TUESDAY AUGUST 31 1993

## MALAYSIA V

## ■ INFRASTRUCTURE UNDER STRAIN

## Rapid development takes its toll

THE INHABITANTS of Kuala Lumpur have a habit of shaking their heads sympathetically when they meet a visitor from Thailand. Are not the traffic jams in Bangkok appalling, they ask, and is not Thailand's infrastructure wholly inadequate?

Yet Malaysians too are starting to pay a high price for economic success after six years of rapid growth.

Utilities are struggling to keep pace with demand. It can be difficult to place a local telephone call. Power cuts have become more frequent because of a shortage of generating capacity. The flooding which has yet to hit Thailand...

The streets of the Malaysian capital are increasingly congested and polluted, to the extent that the government has launched a car-pooling scheme with the slogan "Get our city moving again". It is true that the roads of Kuala Lumpur are less crowded than those of Bangkok, but then Bangkok's population of some 8m is four times as large as Kuala Lumpur's.

Both cities have promoted the cult of the motor car, failed to provide adequate public transport, and are struggling now to build light commuter railways. Both cities need new international airports, and each is about to construct one.

As in Thailand, Malaysia's drive to remedy its infrastructural shortcomings presents mouthwatering opportunities to local contractors and foreign companies with the right skills. Malaysian officials cheerfully discuss projects

worth billions of dollars as they seek to bring everything from telephone networks to sewage treatment plants up to standards adequate to keep pace with continued economic growth.

Some economists are even concerned that the government's eagerness to upgrade Malaysia's infrastructure and maintain high growth rates may itself put further strains on the economy.

Building new roads, for example, deprives businesses of much needed workers when unemployment is effectively zero across much of the country. "People look at growth rates here like they look at

### The local telephone service is slow and Kuala Lumpur's streets are increasingly congested

inflation rates in Germany," said an economist in Kuala Lumpur. "It's a political question, not an economic."

One thing that is not - so far - in short supply is capital, foreign or local. Malaysia's foreign debt service ratio has declined to below six per cent of export earnings. Local investors are as enthusiastic as foreign banks to finance viable projects. But Malaysia could face stiff competition for funds from other countries in the region who also face similar infrastructure problems.

Dr Mahathir Mohamad, the prime minister, has taken his cue from Mrs Margaret Thatcher's government in Britain in

**Kieran Cooke follows the race to build more power stations**

## Blackouts are embarrassing

ON SEPTEMBER 29 last year the lights went out through most of peninsular Malaysia. The blackout, blamed on a freak lightning strike and described officially as an Act of God, left many parts of the country without power for several days.

In subsequent months there were a growing number of power breakdowns. Earlier this year what industrialists and others had been talking about for months became official - Malaysia was in the midst of a power crisis.

Dr Mahathir Mohamad, the prime minister, demanded prompt action. Mrs Rafiah Aziz, minister of trade and industry, described the blackouts as intolerable. Mrs Aziz deals with foreign investors in Malaysia: the fear was that electricity shortages would have a damaging impact on the investment climate.

Tenaga Nasional, the country's electricity utility which was partially privatised early last year, has been taking steps to remedy the situation. Maintenance work on existing facilities has been speeded up. Under a special "fast track" energy programme, new power plants are being built.

The incidence of power shedding and blackouts has been reduced. Mr S Samy Vellu, the energy minister, says that by

the end of the year more than 500MW of extra power will be available each day to meet maximum daily demands of about 4,600MW.

But Malaysia's economic growth could run out of steam if power output not constantly expanded. Mr Samy Vellu estimates that Malaysia needs to invest

MS100bn (S1bn) over the next 10 years to cope with increasing electricity require-

ments. Over the next 25 years about MS100bn will have to be invested in the power sector.

Malaysia cannot meet these massive investment needs from its own resources: it is therefore inviting independent power producers (IPPs) to participate in building, owning and operating power plants.

Malaysia is the first country in the region to get such projects off the ground.

Already two IPPs have been granted power producing licences - one to build own and operate a 1,300MW plant at Lumut, in the northwest of peninsular Malaysia, and the other for two plants

with a combined capacity of 1,230MW near Singapore in the south.

A variety of other IPP projects are also being considered. Foreign companies are being encouraged to participate and are able to hold 25 per cent of equity in the projects.

But there have been some hiccups. Foreign companies have complained that there is a shortage of local expertise in the power sector and reliable partners are difficult to find. There have also been accusations of political favouritism in the government's granting of IPP licences.

Under new regulations the IPPs will purchase gas to feed their power plants from Petronas, the state oil company, and sell power to Tenaga. These buying and selling contracts, binding over an extended period, have proved very difficult to negotiate. Financiers are also being cautious about extending the large amounts of credit needed to build these IPP power plants.

However there are few who doubt that these plants will be built and Malaysia's power output will be substantially expanded. "It's got to happen," says an energy analyst. "Without the power all the plans for economic growth over the coming years will come to nothing."

**Jenny Luesby explores the exotic mixture that is old Malacca**

## Remnants of empires

"THAT is Christ. You know who Christ is?" says the Portuguese descendant as he points to an altar clearly lit up inside his home.

We are in the Portuguese settlement, a mile outside Malacca on the west coast of Malaysia. It is the night of the cultural show, and Portuguese Square, remnant of a long-gone empire, is strung with lights to attract the tourists.

Malacca first grew up as a port in the 15th century. It has always known how to market itself. When traders needed a well run port, where rules were made and kept, Malacca offered it. The town prospered as one of the earliest gateways to the east, home to wave upon wave of settlers and colonial powers.

The city is still selling itself today, but its audiences now are tourists rather than merchants. Malaysia's only designated "historical city", its past is now providing for its future.

In the central museum an entire hall is filled with colourful tableaux showing the wedding ceremonies of the many ethnic groups that came to the city. In reality, five centuries as a Straits settlement gave birth to a hybrid people.

The Malay bride of Malacca wears anything from seven to 13 national costumes on her wedding day, parading in each.

In the Portuguese settlement, the speciality advertised on the Lisbon Restaurant's neon sign, is prawn sambal, a traditional Malay dish; and the dancers in the cultural show are dressed in Malay costumes.

In old Malacca, Malaysia's

oldest Chinese temple, a mosque and an Indian temple all stand within yards of one another. The Chinese houses have Portuguese tiles on their front walls. Portuguese homes are built on stilts, Malay-style.

But the authorities are determined to make things easy for the busy tourist. The answer is the Malacca theme park, where all can be sated.

On a bend by the river there is a Malay kampong, or village, housing two further miniature villages.

In the old quarter, and equally stylised is the world of the Baba-Nonya people, the Chinese who settled here and

The Chinese houses have Portuguese tiles on their front walls and the Portuguese homes are constructed on stilts, Malay-style

took up local ways. Here, the Straits Chinese present a mix of cultures, replete with Venetian mirrors, Victorian chandeliers, and ornate Chinese furniture.

In a warren of nearby antique shops, artifacts are piled high. The charm is real, but the goods look a little short on history.

The other side of the river is the Dutch town hall and church, painted deep red. And, in case of doubt, a 15-foot-high model windmill. Beyond these, for those seeking global norms, there is the shopping mall, bowling alley and leisure complex, built on land reclaimed from the sea.

In the city centre, modern-day China town, with its stores full of bicycle wheels and jars of pickle, draws the bargain

which is never mentioned. What began in Malacca was Islam, and Malay nationalism.

Now the tourist is made to understand that it is the Malay identity that is, was and always will be at the heart of Malacca.

Arab traders brought Islam to Malacca, from where the city's people spread the word of Allah throughout south-east Asia, the "spectacular" explains. And it was the people of Nanking, just inland of Malacca, who most fiercely defended the Malay way, by rising up against the Portuguese, Dutch and British colonials. Here, too, is where the independence movement began.

In the flash of a light, the ancient port's flow of Indian

hunters away from the confusion of cultures. But, back at the remnants of the Portuguese fort and the old British planters club - now an independence memorial - huge concrete models of Malay bullock carts quickly restore the feel of fantasy.

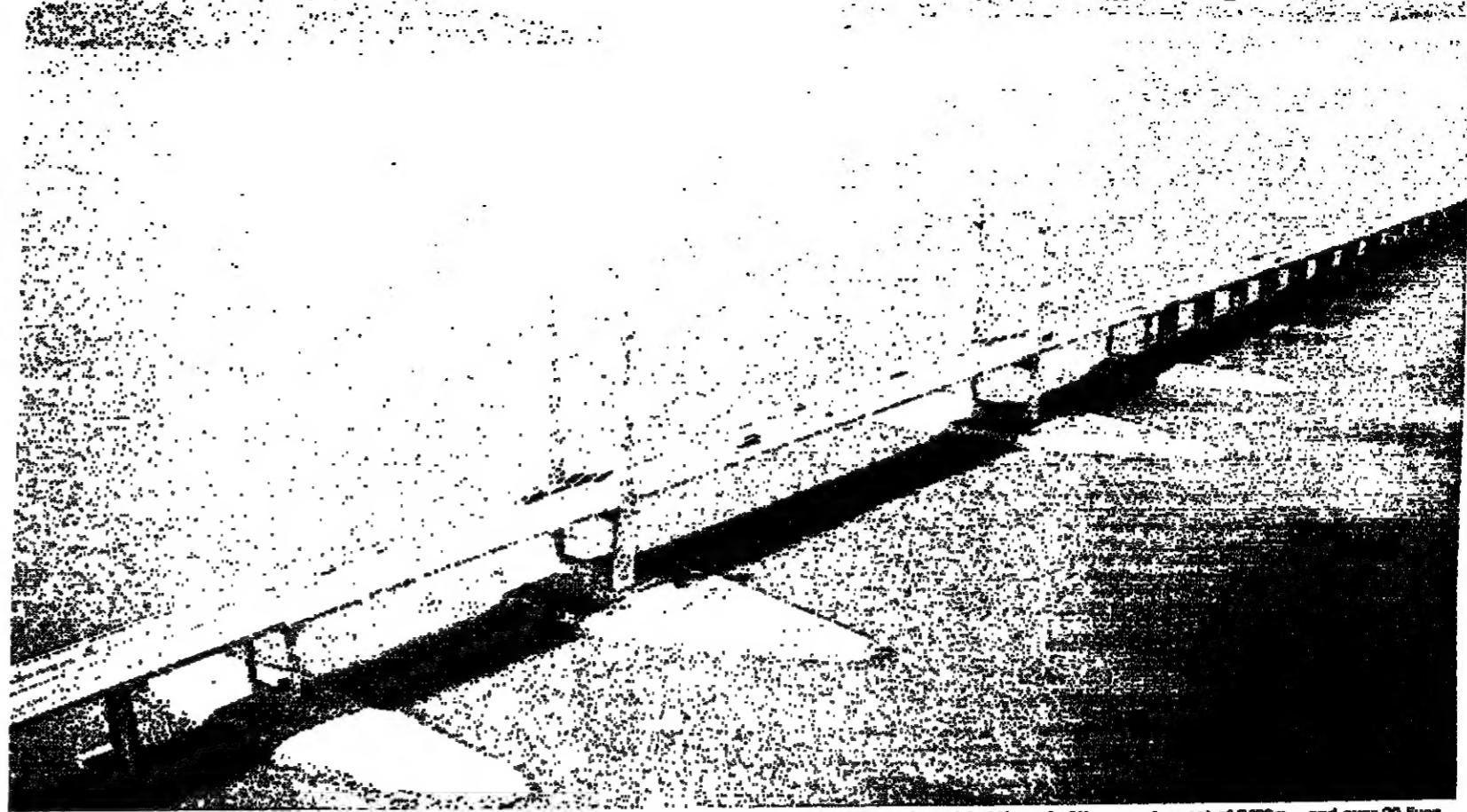
Here, every night, an hour-long sound and light show puts the whole picture into a new perspective. Suddenly, six cultures are no longer six, but one. Like a litany the narrator returns every few minutes to his driving theme: Malacca is where it all began. And what began in Malacca was not the blend that is Baba Nyonya.

Old Malacca is not. In fact nothing could be easier. The city has recognised a niche market, its heritage has not just been retained, it has been improved upon. The developers have held at bay in much of the city's heart, although its fringes have given way to the obligatory high-rise hotels.

More than 1m tourists stayed in the city in 1992, spending \$350m, equivalent to more than 15 per cent of the state's gross domestic product.

There are hopes for more tourist dollars in 1994. The success of the "Visit Malaysia Year" in 1990 was too good not to be repeated, and the government is full steam ahead to repeat the exercise next year.

In the meantime, one people or six, the Malaccans' cash registers are ringing out.



Asia's longest bridge, spanning 13.5km between Penang Island and the mainland, was opened in 1985. It was built by Hyundai of Korea in 3½ years at a cost of \$400m - and over 20 lives.

sewage facilities. Berjaya has little experience of such contracting work, but it is an influential company, and Mr Vincent Tan, the group's chief, is said to be close to leading figures in government.

Some businesses have criticised the use of funds from organisations such as the Employees Provident Fund, or

the police and army pension funds (the last two have stakes in the sewage venture) to finance infrastructure projects with Unimo connections, but others believe there is no problem as long as the project concerned is bankable; such organisations have to invest their money somewhere.

Officials say \$10bn needs to be invested in telecommunications over the next 10 years

the police and army pension funds (the last two have stakes in the sewage venture) to finance infrastructure projects with Unimo connections, but others believe there is no problem as long as the project concerned is bankable; such organisations have to invest their money somewhere.

Although there is no doubt that some companies benefit from government largesse in such deals, Malaysia does not suffer as badly as Indonesia or Thailand from the corrosive effects of corruption and official indecision.

Infrastructure projects, says a banker, "are not so obviously overpriced". Existing and proposed projects include:

• Railways and roads: The Malayan Railway Administration (KTM) has embarked on a programme to double-track busy lines. Work is underway in the Klang valley between Kuala Lumpur and its seaport at Port Klang, and there are plans eventually to double-track the entire distance between Joror in the south and Butterworth, opposite the island of Penang, in the north.

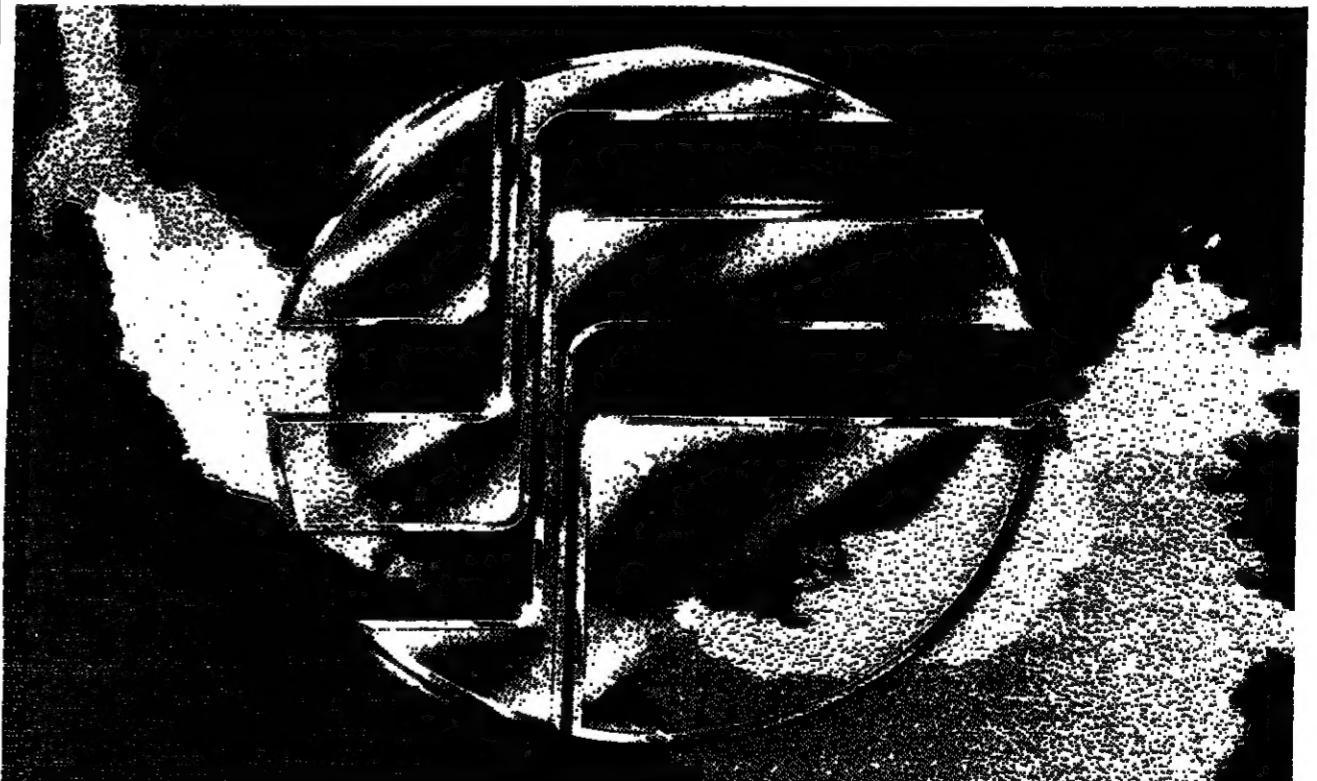
There are also plans for a light rail transit system in Kuala Lumpur. An Anglo-German consortium led by Taylor Woodrow this month raised

needed over the next decade. Demand is expected to rise sharply, with international traffic growing by as much as 30 per cent a year. There is scope for expansion; at the end of last year there were 11.6 lines per 100 inhabitants, a third of Singapore's ratio.

• Railways and roads: The Malayan Railway Administration (KTM) has embarked on a programme to double-track busy lines. Work is underway in the Klang valley between Kuala Lumpur and its seaport at Port Klang, and there are plans eventually to double-track the entire distance between Joror in the south and Butterworth, opposite the island of Penang, in the north.

There are also plans for a light rail transit system in Kuala Lumpur. An Anglo-German consortium led by Taylor Woodrow this month raised

Victor Mallet



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1993 150

## MALAYSIA VI

ASK for a meal in a cafe in Kota Kinabalu, the quiet, seaside capital of Sabah, and the chances are that the waitress will be an Indonesian teenager, glance at a building site, and half the construction workers you see are probably Filipinos.

Since the 1970s, hundreds of thousands of casual migrant workers and refugees have poured into Sabah, the state perched on the northern tip of Borneo two and a half hours away from the Malaysian capital Kuala Lumpur by air across the South China Sea.

The immigrants, politely and inaccurately called "the transient population" in official documents, are now estimated to account for as much as 40 per cent of the Sabah population of 1.8m and two thirds of the workforce; many have lived in Sabah for two decades.

Their continued presence is yet another bone of contention between the federal authorities and Sabah's predominantly Christian state government.

A large portion of the immigrants, numbering between 450,000 and 700,000, are Moslems from the southern Philippines or Indonesians.

They work in plantations,

building sites, restaurants and hotels and as maids in the homes of richer Sabahans for wages which the local inhabitants would not accept.

Tourism, for example, is an increasingly important foreign currency earner for Sabah, as the logging industry

cocoons are also vital to the Sabah economy, with the state accounting for 70 per cent of the Malaysian cocoon crop and 10 per cent of palm oil output – a figure which is rising as more and more oil palm plantation developers come in from peninsular Malaysia. In some areas as many as 85 per cent of plantation workers are Indonesian.

Sabah's remoteness and internal transport problems can push costs for businesses 20 or 30 per cent above the national average, and the Sabah government acknowledges that cheap migrant labourers help to offset such disadvantages.

"In many ways the economy of the state of Sabah moves because of them," said Mr Dompok, the Sabah finance minister, in an interview. "We don't mind the workers here, but we want them to be properly regulated."

Like immigrants in so many countries, the "illegals" of Sabah are needed but also resented by the local population. Plantations of oil palm and

inexorably declines after years of deforestation and over-extraction of valuable timber. In the last five years, visitor arrivals have doubled to more than 100,000. Many workers in the tourism industry are of Filipino origin.

Even the smuggling of

cigarettes and other goods

from the southern Philippines – often on the same boats as the migrants – is welcomed by Sabah officials as a means of reducing costs, since most customs duties are collected by the federal rather than the state government.

Sabah citizens, however,

said to be "no-go" areas for the police.

The problem of coping with the immigrants is compounded by confusion over who in Sabah really are Malaysian citizens and by widespread forging of identity cards. Many Sabahans, especially the

federal government is that the influx of Moslems will not have the desired political effect of boosting support for the United Malays National Organisation (Umno), the dominant national party.

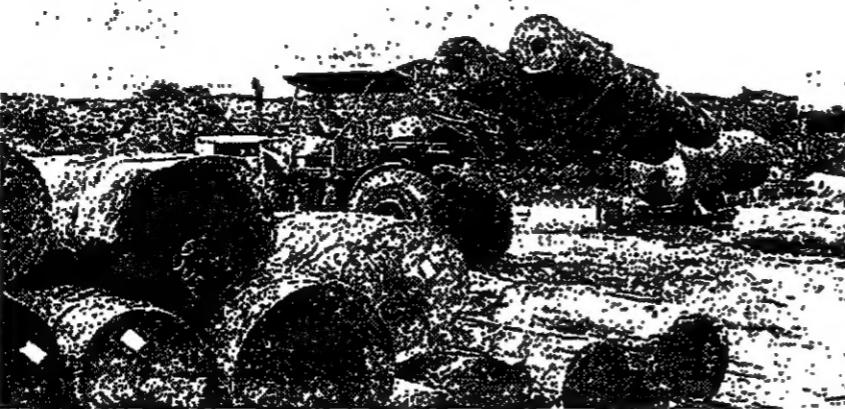
According to officials in Sabah, local Moslems are as resentful as anyone else about the competition from immigrants, especially in the fishing and fishmongering trades along the coast.

Nor is it certain that newly legalised Moslems will support the Kuala Lumpur government. The immigrants often share the Sabahans' resentment of the dictates of far away Kuala Lumpur. The Sabah state authorities under Mr Joseph Pairin Kitingan, the chief minister, pride themselves on the integration of races and religions in Sabah and have managed to lure some Sabah Moslems into their fold.

"What it [the federal government] doesn't understand is that these people, even if they are Moslems, are basically nominal Moslems," said Mr Dompok of the Filipinos who make up two thirds of the immigrants. "Religion is secondary."

## Timber exporters feel ecologists' wrath, writes Kieran Cooke

## Warfare escalates over use of the tropical forests



Exotic timber from the tropical forest arrives at a Malaysian saw mill...

ment council (MTIDC) a body set up by the government and timber industry to counteract adverse publicity.

"Our critics often don't want to listen to the other side of the argument," says Mr Wong.

Wong: "They think we only look at forests in terms of money. They don't realise Malaysia's own concerns about preserving its forests and managing its timber industry effectively."



... where it is processed before shipment to a worldwide market (Picture: Cathy Rowland)

Timber is an important part of the Malaysian economy. According to MTIDC statistics, timber and timber products are the country's second biggest commodity export earner after petroleum products. In 1982 Malaysia exported more than M\$10bn (\$4bn) worth of timber and products, accounting for 10 per cent of total export earnings.

About 40 per cent of timber exports are in the form of logs. Sarawak in east Malaysia accounts for nearly 80 per cent of log exports and it is here that environmental attention is focused.

The statistical arguments go back and

forth. The World Bank has estimated that trees are being cut down in Sarawak at four times the sustainable rate.

The MTIDC says this is untrue: it says Sarawak has 70 per cent of its land area under forests. Some areas are totally protected, other areas are being cleared for various uses while about half is being logged on a selective, sustainable, basis.

Mr Abdul Taib Mahmud, Sarawak's chief minister for more than 10 years, recently said that logging in his state had been substantially reduced, resulting in a loss of \$50m per year in revenues to the state government and the disappearance of

thousands of jobs.

Critics do not believe Mr Taib. They accuse the chief minister of working hand in glove with the logging companies and timber tycoons. They say that the federal government allows Mr Taib free rein in exchange for his ongoing support of the governing Barisan Nasional political grouping. The two sides slug it out. There seems little room for compromise. "Timber and human rights are the most sensitive subjects in Malaysia," says a former government official. "As long as there are forests and people the arguments will continue."



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10/10/1993

## ■ ELECTRONICS IN PENANG

## Chips oust snakes

**B BRAUN**, the US medical manufacturer, already had four plants in Penang when it chose to build another next to an ancient temple seething with snakes.

It was the land scarcity born of economic success that prompted the choice, but it paid off. Eighteen months later the snakes have gone, with the jungle that they came from, and B Braun is thriving.

But then, to thrive in Penang is not exceptional. The state claims it is the world's leading exporter of semiconductors, with the list of companies operating on the island reading like a roll call of the world's electronics and electrical industry. It is also poised to assume pole position in the disk drive industry, as companies relocate from Singapore and local industry expands.

Growth has been rapid, with expansion in textile and food manufacturing following hard on the heels of the electronics sector. Manufacturing accounted for just 12.7 per cent of the state's GDP in 1970. Twenty years later, that share had risen to 45 per cent.

In 1992, Penang's GDP growth is estimated to have been around 11.8 per cent, with the manufacturing sector expanding by more than 15 per cent. The state's chief minister, Mr Koh Tsu Koon, argues that even this figure may be an underestimate.

However, Mr Koh concedes that the last two years have seen something of a slowdown. The Penang Development Corporation (PDC), long the facilitator of growth in Penang, says land sales to companies setting up in the state have fallen in the last two years.

But the PDC argues that the recession in the global electronics industry has served to enhance the state's appeal further as companies, often already based in more costly Singapore, search for further savings.

Conner of the US already had a plant in Singapore when it set up its volume producer in Penang in 1989. "We reckoned to save from \$10 to \$12 on every disk drive that we produce in Penang, over what it would have cost us in Singapore," says Mr Patrick Yeo, Conner's local managing director.

But relocating is a costly business and companies that make the leap are not protected from disappointing sales. Conner admits to being one of many Penang companies operating at well below

capacity in the face of a world recession.

Penang remains very much the junior partner compared with Singapore. But it has started to bite into its southern neighbour's industrial base. A well developed infrastructure, with its prominence in semiconductors, and strong communications links have enhanced Penang's standing in the electronics sector. But Penang's real edge over Singapore is its relative freedom from Singapore's greatest problem: shortages of land and labour.

Penang has also had its problems in these areas, but they are less acute, and the scope for their solution seems to be greater.

The state's response to a land shortage that finally hit in 1992 was an accelerated programme of land reclamation and great development of state land on peninsular Malaysia - linked to the island by Asia's longest bridge.

The problem of labour short-

**JENNY LUESBY** visits the state which claims to be the world's top supplier of semiconductors

ages has been more difficult to solve. Not so long ago unemployment was a serious problem in Penang. Now there are shortages at virtually every level with companies reporting employee turnover in some sectors of 7 to 8 per cent a month.

The competition for workers means that Penang can no longer boast cheap workers as one of its selling points. But Mr Noor Ahmad Moktar Haniff, general manager of the PDC, points out that at around M\$18 (\$7) a day for semi-skilled labour, "Penang's labour is not expensive either".

The PDC is firing on all cylinders in its efforts to find more workers. The PDC is trying to persuade Penang graduates, who went abroad to find work in the days before the state's industrialisation, to come back home.

Women, just 44 per cent of whom participate in the labour force, have been targeted, with the state encouraging both the development of child-care facilities and the return to work of older women. "We are also looking at foreign workers as a possible temporary solution," and my vote is for this place,"

## Company profile: ENG hardware engineering

## Dr. Teh's rapid rise

**CHINESE** physician Teh Ah Ba set up ENG hardware engineering in 1974, with just M\$600 (\$200). Last month, the ENG group was listed on the second board of the Kuala Lumpur Stock Exchange with a market capitalisation of around M\$120m.

In less than 20 years, the group has established itself as one of Penang's leading computer components and precision engineering suppliers, employing 250 people in a M\$20m purpose-built factory.

Penang's transformation may have been built on foreign investment, but ENG is typical of a growing breed of local companies that have flourished in the wake of the multi-nationals.

"In Malaysia, we are pioneers. If we see a challenge, we meet it," says Alfred Teh, group executive director and son of the founder. But it is the scale of ENG's success that makes it unusual. Mr Teh believes that at least part of the reason for that has been his father's determination to prove that a physician can succeed as an industrialist.

Teh Ah Ba still works in the medical profession today, although mostly on a charity basis. Manufacturing, not medicine, has long since been the elder Teh's main career.

He saw his chance with the arrival in Penang of the multi-national semiconductor producers in the early 1970s. "They provided the market for local producers. It was up to local producers to match up, in terms of investment and quality," says Alfred Teh.

"That was our mission - man, method, money and market, that is what you need, and we had them."

In a climate of strong government encouragement of local sourcing, ENG began in a small way, by servicing the multi-nationals' needs for engineered spares and parts. But it quickly developed into something of a specialist as a vendor to the semiconductor industry, concentrating on high-tech strong carbine tooling and machining, and robotic automated systems.

By the mid-1980s, 30 per cent

of ENG's sales revenue was coming from direct exports: to Hyundai in Korea, Intel in the US and semiconductor assemblers in Singapore and Thailand. The next target was the disk drive industry.

"We were already meeting the challenges of high value added precision engineering, and were looking for further diversification. We also wanted to move from jobbing into manufacturing," Alfred Teh says.

"We got our first break with Maxtor, of the US, which was assembling disk drives in Singapore, just an hour away. Then Maxtor moved to Penang." Maxtor was followed by other disk drive manufacturers and support industries, and ENG had broken into another

market.

Since then, it has gone on to become the largest producer of E blocks for disk drives in Malaysia, and one of the world's top 10 producers, supplying four of the six leading multinational disk drive manufacturers.

Growth in the group's sales over the last five years has left little room for doubt about the scale of this breakthrough. Turnover of M\$6.035m in 1988 had reached M\$17.738m by 1992. And with pre-tax profits in 1992 accounting for more than 40 per cent of turnover, and a "pioneer" status exempting the group from corporate tax, the group's performance ahead of its listing was impressive.

Alfred Teh places much of the credit for this success with the family ownership and style of management, which he says has acted as a strong binding force.

"But this is a capital-intensive industry. If we wish to develop as the local equivalent of a multi-national, we must look to the capital markets," he says. Another consideration in ENG's decision to go public

although we are wary of the social problems that this could bring," says Mr Noor.

Workers must also be taught new skills to cater to the changing needs of industry.

"In an area of rapidly developing technology there is the risk of the workforce becoming redundant," says Mr Boonler Somsit, executive director of a special skills centre in Penang. "We cannot allow that to happen. We cannot afford to leave people marking time."

The centre, a privately funded organisation set up in 1989, offers facilities to Penang's companies to re-train their workers.

"We aim to train operators to be technicians, technicians to be engineers, and release engineers into research and development." The point is, there is a place in the sun for everyone."

The labour shortage has, however, brought a change of direction in the state's industrial strategy.

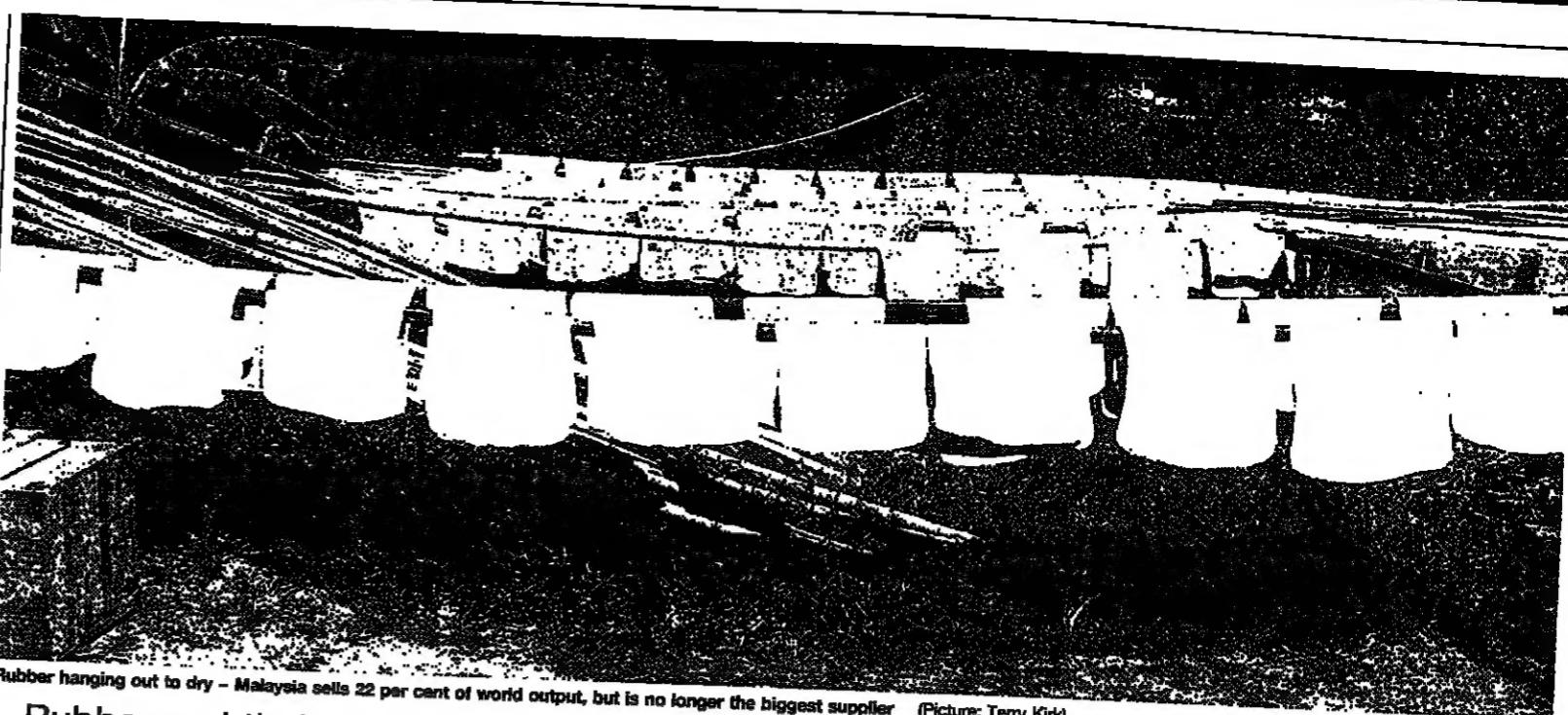
Mr Koh, the chief minister, says that Penang would rather not have labour intensive industries. "We would rather see a situation where Penang is the centre for technology, the centre for operational headquarters, for research and development, and for higher-end production. And the neighbouring states or regions are areas for more labour intensive industries, so that there can be linkages."

Penang is now trying to market itself and its surrounding states in the north of peninsular Malaysia as a single, diverse, resource-rich investment area and lobbying the federal government for infrastructure and other investments.

On a grander scale, the states are part of a recently agreed upon "growth triangle" linking north Sumatra in Indonesia and the southern states of Thailand, Ministers from Malaysia, Indonesia and Thailand have already agreed on the relocation of some of Penang's electronics companies as the first stage in this project.

In future, the main difficulty for Penang will not be in turning away labour intensive investments, but attracting higher technology producers. Mr Yeo of Conner says Penang is like a rare gem. "The polishing is done, but the finer touches have yet to come."

"At the end of the day, though, I am a businessman, and my vote is for this place,"



Rubber hanging out to dry - Malaysia sells 22 per cent of world output, but is no longer the biggest supplier (Picture: Terry Kirk)

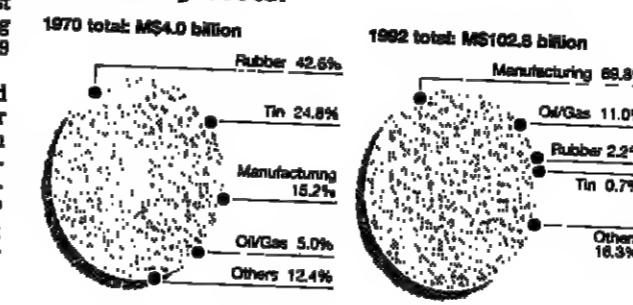
Rubber and tin have been displaced as the top currency earners, says Kieran Cooke

## Malaise in the plantations



Oil palm waits to be processed - Malaysia produces 55 per cent of world palm oil output (Picture: Cathy Rowland)

## Exports by sector



## MAJOR COMMODITIES OUTPUT (1000 tonnes)

	1991	1992
Rubber	1,257	1,220
Rice	1,792	1,722
Sawn logs	40,252	43,678
Sawn timber	8,883	9,702
Palm oil	6,141	6,073
Palm kernel oil	782	812

p Preliminary. \* Expressed in 1000 cu metres.

SOURCE: Malaysian government

At one stage last year prices on the international market dropped to under M\$2,000 per tonne.

Malaysia's tin miners have suffered even worse. In 1981 M\$32 and M\$34 per kg for its tin exports. In early August prices on the Kuala Lumpur tin exchange were hovering around the M\$12 per kg mark. With production costs estimated at M\$16 per kg many mines have closed. In 1982 Malaysia's tin production fell by 31 per cent on the 1981 figure to just over 14,000 tonnes.

Mr Hew See Tong, president of the All Malaya Chinese Mining Association, says production is likely to fall further. "The industry is doomed if current prices and demand continue. Many miners will not be able to sustain operations."

The outlook for palm oil is brighter. With generally buoyant prices over the past two years more land is being turned over to the crop. In 1992 Malaysia produced 6.3m tonnes of palm oil, accounting for about 55 per cent of total world output.

But rapidly expanding palm oil production by Indonesia is posing a threat. Malaysia has to battle to find new export markets: the economic problems of the former Soviet Union, once a big importer of Malaysia's palm oil (and its cocoa and tin), has hurt the industry.

But labour shortages are the most serious problem. Mr Borge Bek-Nielsen is a Dane who has been in the palm oil business in Malaysia since the 1950s and now oversees operations on 94,000 acres of

plantations on the west coast of peninsular Malaysia.

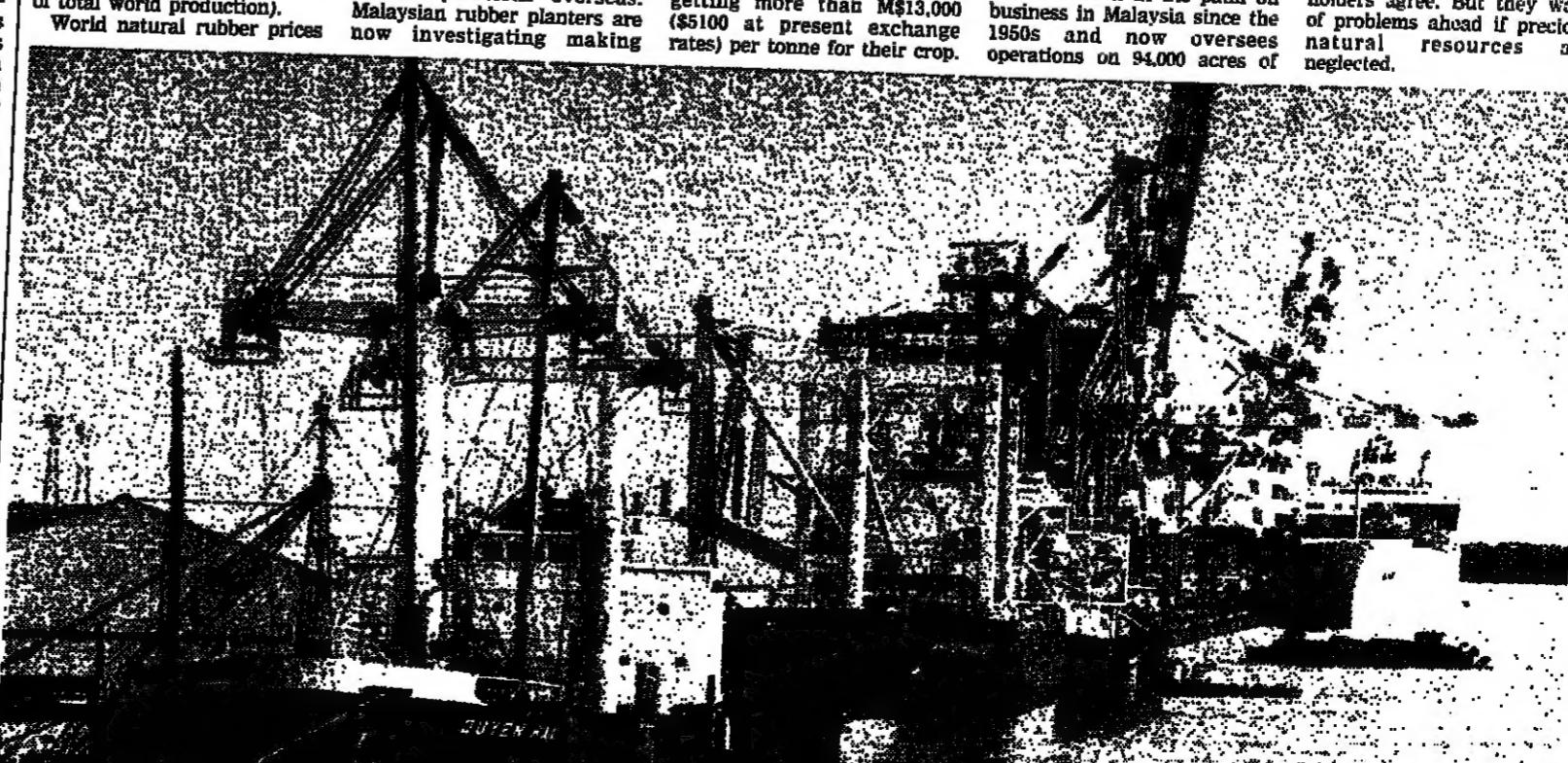
"Estate workers cost three times as much in Malaysia as in Indonesia. On some of our estates 70 per cent are foreign workers. Many just come for a few months, get their training, but then leave for the towns or cities."

There are those who feel that the government is too focused on the manufacturing sector and does not pay enough attention to agriculture and mining. They say the government should provide more facilities in country areas in order to keep people on the land. A government M\$300 levy on every foreign worker employed on plantations only adds to the financial problems of the sector.

Commodities still play a vital role in the economy: the agricultural sector (including timber) still employs 27 per cent of the workforce, compared with 30.5 per cent in manufacturing. The commodity lobbyists say the economy should not be overly dependent on one sector - and neglect agriculture. In 1992 palm oil was one of Malaysia's biggest export items, bringing in more than M\$600m in revenues.

Dr Mahathir Mohamad, the prime minister, has no doubt that the move to industrialise was a wise one. "Just imagine what would have happened to us today if we had continued depending on tin and rubber," says Dr Mahathir.

Plantation owners and smallholders agree. But they warn of problems ahead if precious natural resources are neglected.



Container ships at Port Kelang near Kuala Lumpur - the cargoes are changing as manufactured goods catch up with commodities

(Picture: Glyn Genn)

Jenny Luesby

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